

FINANCIAL TIMES



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World Business Newspaper

THURSDAY FEBRUARY 22 1996

Unilever links with wildlife group to save fish stocks

Unilever, one of the world's biggest buyers of frozen fish, is joining forces with the World Wide Fund for Nature in the first attempt to harness consumer power to tackle the global fisheries crisis. The partnership, to be announced today, aims to create a new standard for fish products from "sustainable" sources. The idea is that this would become the industry norm, forcing industrial fleets to change their indiscriminate fishing practices if they want to keep their markets. Page 12

Wall Street stock and bond prices rebounded after Tuesday's losses, as investors reacted favourably to comments from Alan Greenspan, the Federal Reserve chairman, that long term interest rates could fall significantly if progress towards a balanced budget was made. By lunchtime, the Dow Jones Industrial Average was 46.24 higher at 5,504.77 while the 30-year Treasury bond was down three-quarters of a point higher. Fed chairman shows "born again" spirit. Page 8; Currencies, Page 21; World Stocks, Page 30

Hanson executive joins RJR raiders
Bennett LeBow and Carl Icahn, the corporate raiders trying to force an immediate break-up of RJR Nabisco, the US food and tobacco group, have recruited a senior tobacco executive. He is Ron Fulford, who has resigned as executive chairman of Imperial Tobacco, one of the UK's largest cigarette makers and part of the Hanson industrial conglomerate. Page 13

Dutch state to sell chemicals group stakes
The Dutch state plans to sell a 20 per cent stake in DSM, the chemicals group, to a small group of institutional investors. The 7.34m ordinary shares will be worth about £1.12bn (\$877m). Page 13

Puma to place Proventus holdings
Puma, the German sports shoe and clothing company, is looking to attract a wider spread of domestic and foreign shareholders through a placement of a large slice of the majority stake held by Proventus, the Swedish investment group. Page 14

Oracle and Veritone in Internet ventures
Oracle, the leading US database software company, and Veritone, the largest supplier of credit card verification systems, have formed an alliance to develop an "end-to-end" system for secure electronic commerce on the Internet. Page 18

UK minister rebuffed over jail sentences
The UK home secretary's power to decide when to release prisoners serving indeterminate sentences has been called into question by the European Court of Human Rights. Page 7

Europe in group in Hungarian TV bid
CLT Multi-Media, the Luxembourg-based European media group, intends to bid for the concession for Hungary's second television station, the first terrestrial station the country is offering to private investors. Page 15

Elf Aquitaine profits recover
Elf Aquitaine, the French oil, chemicals and drugs group, announced a turnaround to net profit of FF5bn (\$94m) for last year. Heavy provisions led to a FF5.4bn loss for 1994. Page 15

Gehe lifts bid for UK chemist
The battle for UK pharmacy chain Lloyds Chemists remained finely balanced after Gehe of Germany increased its takeover bid from \$584m, to \$590m. Page 18; Lex, Page 18

Skandia to sell US reinsurance offshoot
Skandia, the leading Swedish insurer, ended a century-long involvement in the US reinsurance market when it agreed to sell Skandia America Reinsurance Corp for \$K1.2bn (\$922m). Page 14

Astra plans New York listing
Shares in Astra rose almost 5 per cent after the fast-growing Swedish drug group showed a strong increase in 1995 profits and unveiled plans to list its shares on the New York Stock Exchange. Page 15

Yeltsin moves to appease unpaid workers
President Boris Yeltsin sought to appease millions of unpaid Russian workers by sacking several high-level civil servants and executives in partially privatised companies. Page 3

Turkish parties 'far from agreement'
Mesut Yilmaz, the leader of the Turkish Motherland party, warned he was still far from reaching an agreement with the Islamist Refah party on forming a government. Page 3

Crickets World Cup
Sri Lanka stayed at the top of Group A when Zimbabwe's 229-6 was overhauled with six wickets and 13 overs to spare in Colombo. In the other match in the group, played at Gwalior, India dismissed the West Indies for 173 and went on to win by five wickets.

STOCK MARKET INDICES			
New York	Dow Jones Ind	5,505.85	(+47.32)
NASDAQ Composite	1,091.72	(+8.48)	
Europe and Far East			
UK	FTSE 100	2,725.6	(+11.9)
Germany	DAX	2,301.12	(+8.51)
France	CAC 40	1,536.80	(+4.50)
Japan	Nikkei	20,372.23	(+283.44)

US BOND YIELD RATES			
3-month	5.5%		
6-month	5.5%		
1-year	5.5%		
2-year	5.5%		
3-year	5.5%		
5-year	5.5%		
10-year	5.5%		
30-year	5.5%		

OTHER RATES			
US 3-month	5.5%	(61.75)	
UK 10 yr	5.5%	(87.3)	
France 10 yr	5.5%	(103.3)	
Germany 10 yr	5.5%	(87.2)	
Japan 10 yr	5.5%	(102.28)	

NORTH SEA OIL (Anglo)			
Brent 15-day (Apr)	\$17.87	(17.94)	
Togo 5 close	\$18.025		

Currencies			
US\$	1.00		
£	0.65		
DM	1.63		
¥	106.5		
₹	46.5		
₦	145.5		
₧	166.5		
₡	20.5		
₢	1.5		
₣	6.5		
₤	1.5		
₦	145.5		
₧	166.5		
₡	20.5		
₢	1.5		
₣	6.5		
₤	1.5		

Thomson electronics group to be privatised ■ Aérospatiale and Dassault will merge France shakes up defence industry

By David Buchanan in Paris and Bernard Gray in London

The French government yesterday made a dramatic start to its plan to restructure the country's defence industry by announcing the privatisation of the Thomson electronics group and plans to merge France's two aircraft makers, Aérospatiale and Dassault.

The moves came on the eve of President Jacques Chirac's meeting today with ministers and service chiefs at a special Defence Council. After it he will unveil on national television his plan to replace France's heavily-conscript army with a smaller, professional force.

Mr Alain Juppé, the prime minister, told the National Assembly the government's aim was "to restructure the arms industry around a civil and military aerospace pole (centred on Aérospatiale-Dassault) and a second, electronics pole constituted around a privatised Thomson". Mr Charles Millon, the defence minister, said he hoped that revamped French defence companies would play "a federating role in Europe", increasing alliances with companies in neighbouring countries.

But it emerged last night in Paris that one of the reasons behind the departure of Mr Alain Juppé, the long-serving president of both Thomson SA, the state holding company, and its defence subsidiary, Thomson-CSF, was talks which the group has held on an alliance with General Electric Company of the UK.

Mr Gomez's support for an alliance with GEC seems to have cut across the government's belief that French companies should first regroup among themselves and then, from a position of greater strength, seek new European tie-ups.

GEC is interested in forming an alliance with Thomson-CSF when it is privatised. Thomson-CSF could be offered to the public on the stock market or sold to either the Lagardère group, which contains the Matra electronics and missiles business, or Alcatel, the electronics and telecoms company. GEC could then pool its Marconi defence electronics business with the combined French groups. However, other buyers are also thought to be interested.

The more public line on the dismissal of Mr Gomez, brought in by the Socialists in 1982 to supervise the nationalisation of Thomson, was that the group needed someone new to take it back into the private sector.

Mr Marcel Roulet, who was last year relieved of the presidency of France Télécom for urging faster privatisation of the utility, has been appointed the new head of Thomson, which is to be sold by the end of this year.

Dole faces call to quit after losing primary to Buchanan

By Jurek Martin in Manchester, New Hampshire

The three frontrunners for the Republican presidential nomination tore into each other yesterday after Mr Pat Buchanan's victory in the New Hampshire primary, which squeezed Senator Bob Dole into second place.



Bremer Vulkan workers leave the main Bremen plant yesterday after protesting through the city centre.

Mr Buchanan, already on the campaign trail in South Carolina, predicted that if he beat Mr Dole in just one important state primary over the next month the Senate majority leader's campaign would "implode". The Republican establishment was now "panicking" over his success, he said.

Volvo profits den by fourth quarter loss in car divisi

By Hugh Carnegie in Stockholm

An unexpected loss by Volvo's car operations in the fourth quarter of last year hit the Swedish vehicle maker's 1995 profits and yesterday prompted a reversal in its share price.

The car division, Volvo's biggest unit, slid to an operating loss of SKr44m (\$12.4m) in the final quarter, compared with a profit of SKr70m in the same period of 1994, because of rising development costs and adverse currency effects.

Mr Sören Gyll, Volvo's chief executive, said the performance of the car division at the end of the year was "very bad and unacceptable". The division plans to cut 2,250 jobs from its 30,000-strong workforce, reducing white-collar functions and slimming down production in Sweden, Belgium and Canada.

Combined with a weaker fourth quarter trend in the highly profitable truck operations, the reverse in the car division held back Volvo's full year group pre-tax profit to SKr13bn, well below the record 1994 surplus of SKr16.4bn and some SKr2bn below market expectations.

Volvo's most-traded B shares fell on the news, closing down SKr2.50 on the day in Stockholm at SKr134.50.

Mr Lamar Alexander, the former governor of Tennessee who finished a respectable third, called on Mr Dole "to get out now" and clear the way for him to take on Mr Buchanan, whose trade and economic policies he said were cuffed from Democratic ideas.

Mr Dole, politically wounded in New Hampshire for the third time in his career, was in feisty form. Dismissing Mr Alexander as "a broke, like I was in '88" and incapable of matching his own national organisation and money, he characterised his struggle with Mr Buchanan as one between "the mainstream and the extreme". But he conceded he might need to change "bits of his message, widely seen in New Hampshire as being inarticulate and overwhelmingly negative."

"You'll see the real Bob Dole out there from now on," he said.

The final results gave Mr Buchanan 27 per cent, Mr Dole 26 per cent and Mr Alexander 23 per cent, with Mr Steve Forbes, the millionaire publisher, far back on 12 per cent and Senator Dick Lugar of Indiana leading the also-rans with 5 per cent.

The early delegate count for the Republican convention, with 996 votes needed to win the nomination, has Mr Buchanan with 27, Mr Dole 16, Mr Alexander nine, Mr Forbes five and two apiece for Mr Alan Keyes, the black conservative, and Senator Phil Gramm, who has withdrawn.

Democrats could hardly contain their satisfaction at the opposition's disarray. Ms Ann Lewis, deputy chairman of the Clinton-Gore re-election campaign, said the "fractious and polarised" nature of the Republican race stood in "clear contrast" with President Bill Clinton's vision of the future.

She took particular pride in Mr Clinton's score of more than 90 per cent of the vote in the concurrent Democratic primary, in which he was opposed by about 20 fringe candidates. That looked

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Yeltsin sacks officials over wages crisis

By Chrystia Freeland
in Moscow

President Boris Yeltsin yesterday sought to appease millions of unpaid Russian workers by sacking several high-level civil servants and executives in partially privatised companies.

Mr Yeltsin said the officials, who included the chief of the postal service and a ministry of finance department head, were partially to blame for the Rb20,400bn (\$4.3bn) mountain of wage arrears which has infuriated millions of Russians and dented the president's chances of re-election in a June ballot.

The high-profile purge was the first public step Mr Yeltsin has taken toward fulfilling his campaign pledge to pay off all back wages by March.

But Mr Mikhail Zadornov, the chairman of the parliamentary budget commission, warned that the "search for scapegoats" would not help Mr Yeltsin to fulfil a political promise which he said was economically impossible to meet.

"The wages won't be paid out in March or in April or in May," said Mr Zadornov, a respected economist who is a member of the pro-reform Yabloko faction in parliament. "It is simply physically impossible to pay out all the wages this spring."

Mr Zadornov said that most of the wage arrears are a symptom of the tangle of inter-enterprise debt which threatens to paralyse the Russian economy and cannot be resolved by administrative fiat. Even the Rb3,500bn which is owed to state-sector employees would be difficult to pay off immediately, Mr Zadornov said, because ending the wage arrears would require sharp cuts in government spending in other areas.

Mr Yeltsin's high-handed move, and hints from Kremlin officials that some of the dismissed functionaries might be

Emboldened by a victory this week against Chechen separatists, General Pavel Grachev, the Russian minister of defence, yesterday vowed to cut out the "cancerous tumour" of Chechen rebellion from the body of the Russian state, writes Chrystia Freeland.

Gen Grachev, who was one of the initial architects of the drawn out and widely criticised war in Chechnya, said: "There will be no calm in Russia until we take away this cancerous tumour from its territory." He also mysteriously warned that "Dudayev (the Chechen separatist leader) is but a small fish and Chechnya is a testing ground for the strategic enemies of Russia whose main aim is to split the country and annex part of its territory."

tried on criminal charges, also revealed the increasingly personal and interventionist role the president is choosing to play in the Russian economy.

In addition to sacking government employees, Mr Yeltsin also ordered the dismissal of senior managers in two partially privatised companies: Gazprom, the Russian gas monopoly, and the Russian United Energy System.

During a visit to his hometown of Ekaterinburg last week, Mr Yeltsin went even further, commanding that the president of a private enterprise be sacked for paying himself too large a salary.

As Mr Zadornov warned, the Kremlin leader's new round of purges also threatened to add another element of uncertainty to Russia's already volatile economy.

That danger was underscored yesterday when Mr Evgeny Bychkov, the former head of Russia's Committee for Precious Metals and Precious Stones, learned he had been sacked in the midst of a new round of negotiations on diamonds with De Beers.

Seven EU signatories agree on closer co-operation over extradition

Schengen states move to heal splits

Seven European Union countries yesterday agreed to tighten co-operation on extradition to avoid a repetition of a diplomatic row between Belgium and Spain over a Belgian court decision to release two alleged Basque terrorists, Reuters reports from The Hague.

The decision may help heal divisions within the Schengen agreement to eliminate border controls for travellers between Spain, Belgium, France, the Netherlands, Portugal, Germany and Luxembourg.

Madrid had suspended compliance with Schengen's extradition clauses after Belgium's supreme judicial authority overturned a government move to extradite a couple suspected of collaborating in an Eta attack.

The fact that two people suspected of

guerrilla attacks in one member country have walked free in another has highlighted the difficulties that face EU countries seeking co-operation between their judicial systems.

Mr Johan van de Lanotte, Belgian interior minister, told the meeting that his country and Spain had agreed to hold talks on resolving the situation, averting a Spanish threat to suspend judicial co-operation with Brussels.

Mr Michiel Patijn, Dutch state secretary, said the treaty article dealing with extradition would be re-examined and pressure put on the European Union to adopt a convention tightening procedures on extradition.

The stand-off between Belgium and Spain is only one blow to the Schengen accord, which came into force last

March. Last week a five-nation "drugs summit" scheduled for March was postponed because of a continuing clash between the Netherlands and France.

France claims that liberal Dutch policies on the availability of soft drugs has made the Netherlands a conduit for narcotics into the rest of Europe. A particular target is the practice of condoning sales of small quantities of marijuana at coffee shops.

France is a member of the Schengen "club" but cited the dangers of drugs and terrorism as its reason for refusing to join the other six nations in dismantling all border checks on travellers between the countries last year.

France's European affairs minister, Mr Michel Barnier, said yesterday that Paris was still awaiting a firm commit-

ment from the Dutch on the fight against drugs before lifting the controls.

However, the Netherlands has no intention of departing from its liberal policies, under which addicts tend to be treated as patients rather than criminals. The Dutch argue that, by tolerating controlled sales of small quantities of soft drugs, users will not be forced into contact with hard-drug pushers.

A Dutch government white paper recently proposed slightly more restrictive drugs policies: lowering the limit on coffee-shop purchases from 30g to 5g per customer, and roughly halving the number of coffee shops to 600. But it also proposed taking a more benign view of small-scale home cultivation of marijuana.

Turkish party doubts on coalition

By John Barham in Ankara

Mr Mesut Yilmaz, the leader of the Turkish Motherland party, warned yesterday that he was still far from reaching an agreement with the Islamist Refah party on forming a government.

He told Hürriyet, a leading opposition newspaper: "Do not think the deal is almost done. We have not yet overcome all difficulties." Mr Yilmaz added: "We have not begun discussing our joint programme. And we set a limit of end-February for the completion of talks on the programme."

Party leaders decided in principle on Monday to rotate the premiership between them, with Mr Yilmaz serving first for 10 months before handing over to Mr Necmettin Erbakan, his Refah counterpart.

However, they could not agree on how to divide portfolios between them. They decided to delegate the task to a "technical committee" which would make recommendations for their next meeting, scheduled for tomorrow. A Motherland adviser explained that many ministries have overlapping responsibilities and the committee of MPs is to demarcate divisions between portfolios more clearly.

Refah, which seeks to transform Turkey's 73-year old secular state into an Islamic republic, emerged as the largest party in December's elections, taking 168 seats in the 550-member parliament. Motherland, a centre-right secularist party, came third with 133 seats.

Motherland is insisting on control of economic ministries, plus defence and foreign affairs. Although Refah is more interested in domestic policy, particularly the education, interior and justice ministries, it has also stated that it wants a role in economic decision-making and security affairs.

Unseen over compromises made by both leaders, who have negotiated alone behind closed doors so far, is growing in the rank and file of both parties.

Brussels backs Aegean court case

By Caroline Southey in
Brussels, Karin Hope and
Bruce Clark in Athens

The European Commission yesterday threw its weight behind Greece's insistence that its dispute with Turkey over islets in the Aegean should be settled by international arbitration.

After talks between Mr Costas Simitis, the new Greek prime minister, and Mr Jacques Santer, president of the European Commission, both indicated clear agreement that if Turkey wished to pursue the question of sovereignty in the Aegean it should take its case to the International Court in The Hague.

Mr Simitis told reporters he appreciated the Commission's show of solidarity and hoped the Council of Ministers would give similar support.

The two leaders also held wide-ranging discussions on EU issues, including the forthcoming intergovernmental conference on the future of the Union and Mr Santer's plan for a "solidarity pact" to boost job creation.

Mr Simitis, who was on the first leg of a three-day tour of European capitals, also met Mr Jean-Luc Dehaene, the Belgian prime minister, and Mr Hans van den Broek, the EU commissioner for external relations. He meets German Chancellor Helmut Kohl in



UK foreign secretary Malcolm Rifkind seated at a meeting yesterday in Athens with Greek defence minister Gerasimos Arsenis. Mr Rifkind praised Greece's approach to its dispute with Turkey.

Bonn today and French President Jacques Chirac in Paris tomorrow. The tour reflects the new Greek government's determination to end the country's isolation in European affairs and to win support in its disputes with Turkey.

Mr Simitis was accompanied

by Mr Theodoros Pangalos, the foreign minister, who held talks with Mr van den Broek. An EU official said the commissioner expressed his appreciation for Greece's efforts to reduce tensions in the Aegean, and explained that the Commission was not "taking sides

as far as the legal issue of the dispute is concerned". But he added: "To the extent that sovereignty is at stake let Ankara go to court. Greece has indicated it is willing to follow the legal procedures."

Greece appeared to have softened its approach over the

islets in order to win agreement from other EU member-states that Turkey should refer its Aegean claims to international arbitration.

Although Mr Simitis was not expected to request backing for specific Greek positions on the islets and other Aegean quarrels, EU officials said Greece's refusal not to hold direct talks with Turkey about the islets had the support of the Commission.

Greece has maintained there is nothing to talk about as its sovereign rights are not negotiable.

UK officials accompanying Mr Malcolm Rifkind, the UK foreign minister, on a four-nation Balkan trip also made clear that the Greeks would not be pressured to hold direct talks with Turkey over the dispute.

The views expressed by EU officials echoed comments made by Mr Rifkind, who met Mr Simitis on Tuesday. While the UK foreign secretary stopped short of recognising Greek sovereignty in the region, he praised the Greek government for the "constructive way" in which it had averted a military clash with Turkey over the islets.

Greek officials are concerned that Turkey has merely added a fresh dispute to the list of disagreements over airspace, seabed rights and fortification of Aegean islands.

NATIONAL BUSINESS CONFERENCE & EXHIBITION: ERITREA'S MIRROR

The National Business Conference and Exhibition (NBCE) held from the 9th to the 17th of December, 1995 was launched to address the social, political, cultural and economic problems that are impediments to business and entrepreneurship development and to recommend ways and means of achieving stable growth in the next five years. The NBCE has come up with the following recommendations to foster an enabling environment for business development and entrepreneurship and in the process promote sustainable development through judicious distribution of resources and the optimal utilisation of external resources that will, in a programmed way, be replaced by internally generated resources.

MACROLEVEL PLANNING, POLICY ANALYSIS & ECONOMIC REFORM MANAGEMENT

Strengthening the policy research and analysis capacity; improving forecasting and analytical methodology; improve public expenditure control; establishment of an integrated macroeconomic management information system; promotion of Government and private savings and their effective management to carry out macro-economic and management functions with special emphasis on co-ordinating policy analysis of overall macroeconomic weaknesses.

PRIVATE SECTOR DEVELOPMENT

Review of legal and regulatory framework; strengthening investment offices; capital market development; enhancing the role of Chamber of Commerce as interlocutor; strengthening Professional and Entrepreneurial Associations; investment promotion entrepreneurship development programme; credit schemes for the informal sector; improving information and advisory services; technology transfer, upgrading and extension service; strengthening of capabilities in extension service and marketing of viable rural technologies; business management training.

PUBLIC ENTERPRISE REFORM/ RESTRUCTURING & PRIVATISATION

In tandem with the policy-legal measures, the government has implemented a series of administrative measures related to public enterprise reform including abolition of multi-firm public corporation as part of reducing the layers of decision-making and control organs; establishment of a Privatisation Agency to undertake divestiture of State owned enterprises.

DEVELOPMENT AND IMPLEMENTATION OF REFORM MEASURES

Policy Review and Reform; establishing an effective management information; rationalisation and promotion of civil service; training and skill upgrading; establishing organisational capacity for privatisation and creating and strengthening institutional and legal framework for privatisation.

PROGRAMME FORMULATION, DEVELOPMENT & IMPLEMENTATION ARRANGEMENTS

This remains the bed-rock of the development programme for the next few years. It is expected to finance the development of programme areas in entrepreneurship and private sector development; management of economic and technical change; capital and technology; marine resources development, food security and environment; human development; human resources development and utilisation, infrastructure, rural and regional development.

For further information please contact:

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ERITREA is rising from the ashes of war and destruction, and has entered a new era of peace and tranquility. ERITREA a small nation - is a blessing, possessing many good resources bases in agriculture, fisheries and wheat and a coast line 1200 kms, with over 350 islands. This is adequate ground for the development of tourism and port services.

The Government of Eritrea, within the long-term perspective, sees industrial development as the correct road for the progress and prosperity of the country.

ERITREA's location at the cross-roads to Europe and the Far East, places it in a good position to access important global as well as regional markets for both inputs and outputs.

The Eritrean people are now poised for the peaceful reconstruction and development of the war-torn country. The Government of Eritrea has conceived a series of policy measures to promote both domestic and external trade. The desire to give trade prominence in the development effort emanates from the recognition that Eritrea has a strategic location which is conducive for the expansion of trade.

The objectives of its Trade Policy include: promoting economic growth and a healthy balance of payments; expanding access to sources of raw materials, technology and know-how; removing domestic market limitations for the marketing of outputs and thereby improve employment opportunities; enhancing efficiency in production and competitiveness in price and quality of commodities and services; promoting regional co-operation and economic integration, and increasing the attraction of Eritrea to direct foreign investment.

In order to achieve the above-stated objectives, the Government of ERITREA has set short and long term Trade Policies including, among others,

liberalising and simplifying the licensing regime and reducing and eliminating both tariffs and non-tariff barriers

fostering export based industries and services by providing assistance in international market penetration, information back up and assistance in meeting the high standards required by the international market;

encouraging participation in regional, bilateral and multilateral trade and economic co-operation and seeking access to preferential trade agreements and zones;

encouraging the private sector to play a leading role in both domestic and external markets with individual intervention of the government and building institutional capacity

to help make Eritrea a trading nation.

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NEWS: WORLD TRADE

Hyundai to own 100% of new India plant

By Mark Nicholson
in New Delhi

Hyundai, the South Korean carmaker, has won approval from the Indian government to proceed with the country's first wholly owned foreign car plant in a \$700m investment which is expected by 1998 to be turning out 100,000 cars a year.

Indian officials said half the initial investment would be in the form of equity brought into the country over the next four years. The remainder would be raised by Hyundai from local lenders and external markets.

Hyundai's investment is among the biggest and most ambitious of the recent flush of entrants into India's recently deregulated passenger car market. Carmakers Fiat, Peugeot, Mercedes, General Motors, Daewoo and Ford, among others, have begun or announced production joint ventures recently which will raise the range of models on Indian roads by next year to 20 from just 12 in 1995.

The South Korean group is considering sites both in Madras and outside New Delhi for the initial 100,000-car plant to produce the company's Accent model by 1998. A proposed second phase would envisage further investment of \$400m to double capacity to 200,000 vehicles by 2002.

Selection of Madras would accelerate the south-eastern state of Tamil Nadu's sudden emergence as a big Indian car-making centre, following Ford's decision to build its planned \$800m Fiesta plant in the state, jointly with Mahindra & Mahindra, the Indian utility vehicle maker.

Ford and M&M intend to build 100,000 Fiestas a year, while Daewoo, Hyundai's Korean competitor, has installed capacity of 72,000 cars a year in its joint venture plant with DCM, the Indian commercial vehicle maker, which has already begun producing Daewoo's Cielo model. Ford chairman Alex Trotman yesterday said Ford would also build trucks in India.

HK acts to keep place as gateway to China

Change is afoot on the Hong Kong docks. The companies which operate the harbour berths are locked in negotiations striving to clinch agreement on the construction of CT9, a HK\$10bn (\$1.3bn) container terminal which will further boost capacity at the world's busiest port.

A deal seems set to involve a significant reshuffle of the existing berths in Hong Kong's harbour which would form part of a broader reshaping of the region's maritime trade facilities.

Prompted by shifting patterns in Asian commerce, consolidation in the world shipping industry and China's continued economic expansion, Hong Kong and its port operators are positioning themselves to stay at the head of the region's trade. Their strategies range from development of ports in southern China to modernisation schemes and the forging of alliances with industry partners.

At stake is whether Hong Kong secures its role as the main trade gateway to China and whether its port operators, controlled by some of Hong Kong's biggest business empires, can maintain their lead. Singapore, Pusan in South Korea and Kaohsiung in Taiwan are seeking a greater slice of regional and trans-Pacific shipments, while many of China's coastal provinces are

developing their own facilities. Neither of the two operators which dominate Hong Kong's port see a challenge to its prospects for the foreseeable future. "Hong Kong's size and sophisticated systems give it an edge," says Mr Mark Leese, managing director of MTL, a private company majority-owned by Wharf Holdings, the Hong Kong conglomerate.

Along the quayside there is agreement from Hutchison International Terminals, part of Mr Li Ka-shing's shipping and property empire which accounts for over half the containers travelling through Hong Kong's Kwai Chung port. "Expansion continues to be robust, despite some cooling," says Mr John Meredith, HIT's managing director.

Just how robust is clear from the figures. Throughput in Hong Kong has risen from just 5m TEUs (twenty foot equivalent units) in 1990 to more than 12.5m TEUs last year.

The Hong Kong Port Development Board forecasts that container throughput will reach 32m TEUs by 2011 - representing an increase each year almost equivalent to the capacity of Felixstowe, the British port owned by HIT.

There are question marks over these forecasts, notably the uncertainty of how much trade could shift to Taiwan should direct economic links be established with the mainland.

Port operators look to alliances, says John Ridding

Pearl River ports: regional reshaping



But the Port Development Board, which claims that even big diversions would allow long-term cargo growth rates of 6-7 per cent, is more concerned by the need to cope with rising demand.

"What is crucial is the ability to handle the capacity," says Mr Tony Clark, the secretary of the board. To meet forecast demand, two new terminals, CT10 and CT11, are already planned.

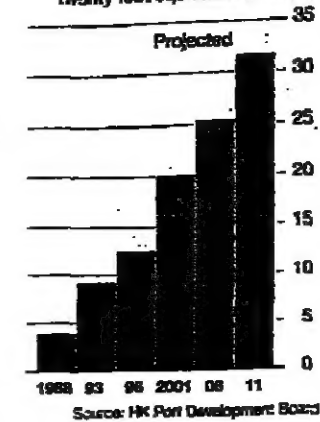
CT9, however, has been stalled by a Sino-British tussle and Beijing's objection to the participation of the Jardine group in the Tsing Yi consortium.

Executives at the various port operators believe a solution is now close, following a softer line from Beijing and the possibility of reorganising the existing berths.

For the moment, they claim that the delay has been accommodated by increased efficiency. HIT, for instance, has invested HK\$1.5bn over the past two years on the automation and computerisation of cargo flows.

But Hong Kong's port operators are already having to respond to new challenges. One is the shifting pattern of regional trade and the spread

HK container throughput



Source: HK Port Development Board

of development across southern China. "There has been a strong and steady increase in intra-regional trade over the past few years," says Mr Meredith at HIT. "Twenty years ago about 65 per cent of our business was with the US, now the proportion is about half that."

For a port operator this matters, because there is an increasing demand for direct shipments from southern China to destinations within the region. This trade can use smaller vessels than the 3,000-4,000 TEU ships which ply the trans-Pacific routes and which

do not need Hong Kong's deep-water port.

HIT's answer is a bold strategy to develop a string of ports across the Pearl River delta region in joint ventures with Chinese industrial and government partners. These range from the river port at Jiangmen city to a facility at Zhuhai. At Yantian, to the east of Hong Kong, HIT is developing a deep water port with initial capacity of 500,000 TEUs and with significant expansion planned by the end of this year.

MTL has been less active in building new ports. "We have taken a more cautious line," says Mr Leese, but he adds that the group is examining strategic investments in the Pearl delta.

"There is a lack of co-ordination and perhaps an over-development of container ports," says one banking executive involved in infrastructure financing.

The outcome, he believes, could be that some of the ports fail to develop.

Of more immediate concern is the challenge of consolidation in the world shipping industry and the impact this might have given the increased number of operators in Hong Kong's harbour.

The government's strategy of increasing competition within the port lay behind the award

of some of the new berths to the new Tsing Yi consortium. But some in the industry voice concerns. "Shipping lines are consolidating and forming consortia and they need ever bigger port handlers," says Mr Leese at MTL. He points to the recent alliance between Hyundai shipping of South Korea and K Line of Japan on trans-Pacific routes.

This agreement cost MTL the Hyundai business, since the Korean group moved to HIT with its new partner to find the capacity they required.

The ships themselves are getting bigger. Next month, a new Maseco Line vessel is due to cruise into Hong Kong. With a capacity of 4,300 TEUs, it is more than 20 per cent bigger than anything else on the water.

"Size is increasingly the issue and we are going against the industry trend by having more operators," says Mr Leese.

"All of the big international ports, from Singapore to Rotterdam, have single operators. We should not be dividing our strength."

The outcome may be further upheaval on the docks. "Pressure for partnerships, and possibly even mergers, is likely to increase," says one industry executive.

Like the thousands of lorries which rumble through the port gates, the activity in the boardrooms is set to continue.

China's CD piracy irks music sector

By Alice Rawsthorn

The music industry is putting pressure on the US and the European Commission to take a tough line against China in the dispute over computer and entertainment software piracy.

Mr Nic Garnett, director general of the International Federation of the Phonographic Industry, which represents the world's record companies, said the piracy situation had "got worse, instead of better" in the year since the US signed its bilateral agreement with Beijing on intellectual property rights.

He said although Chinese authorities had made efforts to confiscate pirated compact

discs, their action was concentrated on retailers, rather than manufacturing plants which are the root of the problem.

Moreover, the IFPI is con-

'Some \$250m of counterfeit CDs and cassettes were sold in China in 1994'

vinced that production of pirated discs in China increased last year and that exports have also risen. Mr Garnett claimed that the quantity of counterfeit Chinese

music CDs and CD-Roms confiscated by Hong Kong customs doubled from 250,000 in 1994 to 500,000 last year.

The US has already strongly criticised China, claiming that it has failed to implement the bilateral agreement, the first anniversary of which falls on Monday.

Washington has threatened to impose \$1bn of trade sanctions on Chinese exports in retaliation and recently dispatched a team of trade negotiators to Beijing to discuss the issue.

Mr Garnett said it was essential that the US and Europe took a firm line with China to prevent the piracy situation from deteriorating further.

China is the world's largest music market for pirated music with some \$250m of counterfeit CDs and cassettes sold there in 1994, according to the IFPI, against \$31m of legitimate recordings.

It is also one of the main sources of pirated recordings for other Asian countries, notably Hong Kong and Japan.

The IFPI estimates some \$100m of Chinese counterfeit computer and music CDs were sold in Hong Kong alone last year.

The IFPI, which last year closed its anti-piracy unit in Canton after death threats against its personnel, is lobbying the US and EU on four points.

It wants them to press China to allow foreign record companies to manufacture and distribute their products through joint ventures and advocates that the enforcement procedure in the agreement should be simplified, with the Chinese police given responsibility for cracking down on piracy.

The IFPI also calls on China to honour its undertaking to make it illegal to produce or sell CDs without the standard music industry identity codes.

Its final recommendation is that the Chinese should concentrate on curbing unauthorised production units, rather than retailers and wholesalers.

Japan to probe competition in photo markets

By Michiyo Nakamoto in Tokyo

Japan's Fair Trade Commission yesterday announced it would investigate whether there have been anti-competitive business practices in Japanese markets for colour film and photographic paper.

Kodak of the US has claimed that Fujifilm, its Japanese rival, carried out anti-competitive trade practices over decades with the knowledge and participation of the Japanese government, including the FTC. Kodak says these practices have cost the US company \$5.6bn in lost exports.

Mr Ira Wolf, Kodak's vice-president, yesterday expressed scepticism that the FTC investigation would produce any market opening. "This appears to be not an investigation but a survey," he said. "These surveys were done each year and they did not produce change."

Last July the US trade representative launched an investigation into Japan's film and photographic paper markets after a petition by Kodak.

The commission said yesterday that its probe into Japan's photographic products market was being conducted on its own initiative and not at the request of Kodak.

"We still stand by our view that we did not close our eyes to anti-competitive practices [in these markets]," an FTC representative said.

The FTC's announcement

coincides with the first meeting, on Friday, between US President Bill Clinton and Mr Ryutaro Hashimoto since he became Japan's prime minister last month.

The dispute over anti-competitive practices in Japan's photographic product markets is one of the four priority trade areas in which the US government has indicated it would like to see progress before President Clinton's visit to Japan in mid-April.

The Fair Trade Commission has strenuously denied Kodak's allegation that it turned a blind eye to anti-competitive practices in the photographic film and paper markets. However, the FTC recognised Japanese markets for consumer colour film and photographic paper "are characterised by their oligopolistic structures [and] long-term business relationships".

The probe, conducted through the voluntary submission of material and information by concerned parties, is scheduled to produce a report by March 1997.

The FTC has previously conducted similar investigations into markets such as cars and car parts, which the US claimed have been shut to foreign penetration by close ties among Japanese companies.

In the 13 such investigations conducted since 1990, the FTC has not penalised a single company for breach of the anti-monopoly law.

WORLD TRADE NEWS DIGEST

Shell upbeat on link with BASF

Shell Chemicals yesterday said it was "at an advanced planning stage" for a DM650m (\$850m) European chemicals plant to be owned jointly with BASF of Germany. The plant, to be built in the Netherlands or Germany, will produce at least 250,000 tonnes a year of propylene oxide and 550,000 tonnes a year of styrene monomer, both of which are used to make specialist plastics.

The growth in demand for propylene oxide had prompted the investment, said Shell. Sales of the chemical have been rising at around 4.5 per cent a year, and are expected to continue at this rate for several years. Prices have also been rising, by 40 per cent in the last two years.

However, propylene oxide is a by-product of styrene monomer, which is facing severe overcapacity problems. This might have curbed Shell's expansion plans, but BASF said yesterday it had a captive market for much of the plant's planned styrene monomer output. The remainder would be sold on the European spot market. Even without the Shell-BASF plant, styrene monomer supply is expected to exceed demand by nearly 3m tonnes a year by 1999, with overcapacity growing steadily from this year. In the last nine months, styrene prices have fallen from \$1,400 a tonne to \$500 a tonne.

Jenny Luesby

Arco speeds Algeria investment

Arco, the US oil company, says a "good portion" of its planned \$1.3bn investment to rehabilitate Algeria's El Baguel oil field will be made in the first four years of the 25 year project. A contract signed last week between Arco and Sonatrach, Algeria's state oil and gas group, calls for a phased increase in production from the current 25,000 barrels a day to a peak of 125,000 bbl a day in the next decade.

Mr Jay Cheatham, president of Arco's international exploration and production division, says much of the spending will be concentrated in the project's early phases, with the first gas injection facilities to boost production due to be installed within a year.

Mr Cheatham said Arco agreed to pay a \$225m advance bonus payment to Algeria in order to change the traditional terms for "enhanced oil recovery" contracts. Normally companies which rehabilitate older oil fields make money by securing a portion of the incremental production from the field. But in the case of El Baguel Arco will receive 49 per cent of the field's total output. He said the new arrangement should help to avoid future "squabbles" over the base production profile of the field. Sonatrach has recently said that it wanted to use the Arco contract as a "model" for additional oil field rehabilitation projects in the country, which needs higher oil and gas revenues to pay for its struggle against an Islamist insurgency.

Robert Corzine

The Malaysian navy will buy missiles and munitions worth about £120bn (\$76m) from Otohidra, armaments offshoot of Italy's state-owned Finmeccanica. The arms will be used to equip two ships supplied by Finmeccanica, the Italian shipbuilder. In 1995 Otohidra received orders totalling over £600bn.

John Sinkins, Milan

Denmark's Cimber Air has ordered three ATR 45-600 aircraft from Aero International Regional (AIR), marketing arm of Aviation de Transport Regional (ATR), a joint venture between Aérospatiale of France and Italy's Alenia. To date 485 ATRs have been sold worldwide.

Reuter, Paris

US appeals over petrol ruling

By Frances Williams in Geneva

The US yesterday appealed against the verdict of a World Trade Organisation panel that its rules on cleaner petrol violate international fair trade precepts.

Announcing the appeal in Washington, Mr Mickey Kantor, US trade representative, said the results of the dispute "will not, and cannot, compromise the Clinton administration's commitment to our environmental laws".

The panel ruling has angered environmental and other interest groups which see it as an attack on high US environmental standards. The panel report, released last month, upheld complaints by Venezuela and Brazil that US regulations for cleaner-burning petrol impose a different and sometimes stricter standard on foreign refiners.

However, in a statement yesterday to the WTO dispute settlement body, the panel chairman, Mr Joseph Wong of Hong Kong, stressed that US environmental goals were not in question.

WTO members were free to set their own environmental objectives, he said. However, they were bound to implement them in ways consistent with WTO rules, including equal treatment of imported and

domestically produced goods.

The appeal is the first case for the WTO's newly appointed appellate body, which has 8 (exceptionally up to 9), to deliver its judgment. Three of the seven appellate body members will hear the appeal and their decision will be binding unless overturned by consensus of all WTO members.

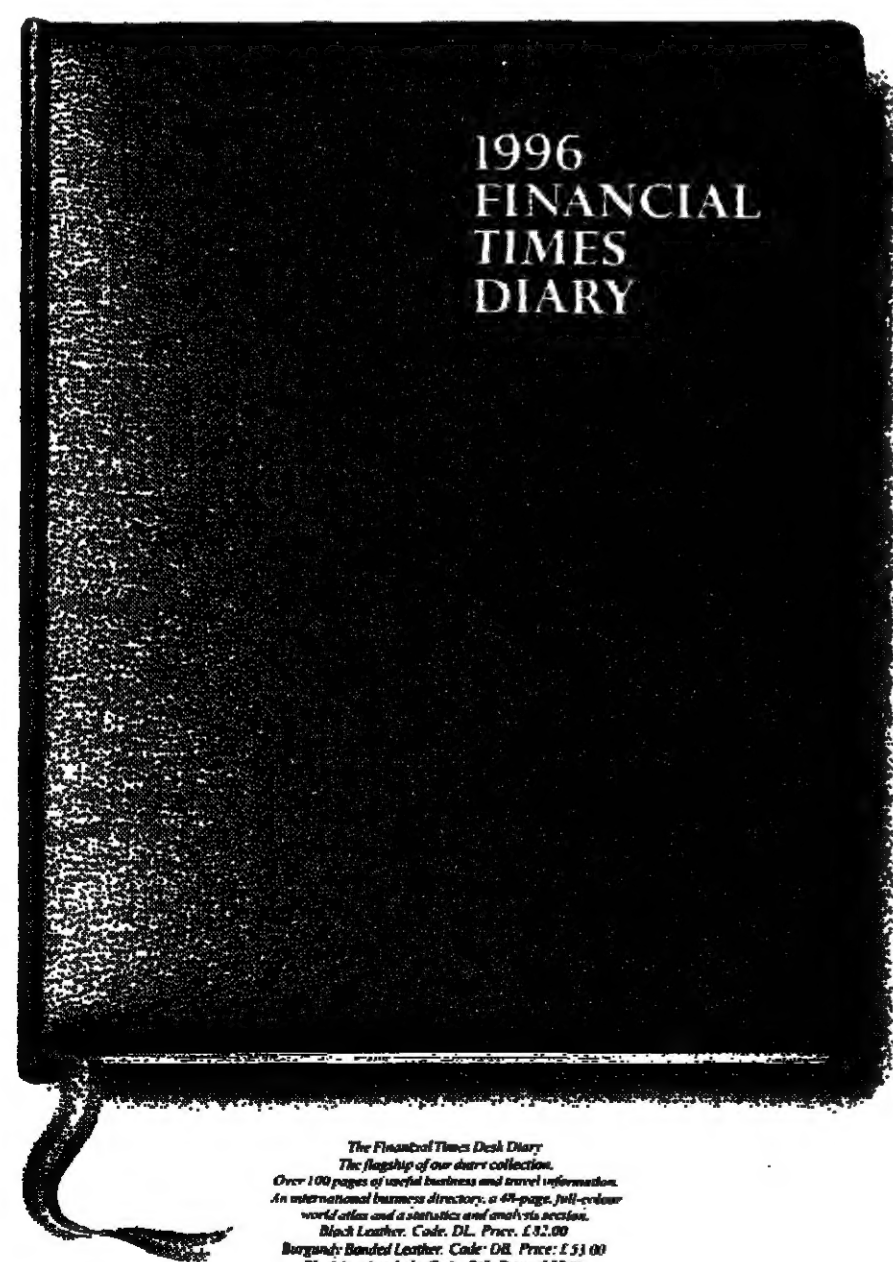
Even the groups backing the US appeal see little chance of reversing the panel verdict. However, the US will be given time to change its rules, failing which it can negotiate compensation with Venezuela and Brazil for lost trade or accept some commensurate trade penalty on its own exports to those countries.

The Clinton administration will thus be able to escape taking action before the November presidential election. Subsequently, the US need only bridge the period to the end of 1998 when the offending regulations expire.

Exactly the same standards will then apply to domestically refined petrol and to imports.

Hong Kong has taken the first step in the WTO's dispute procedure by requesting consultations with Turkey over new import restrictions on textiles and clothing related to its customs union with the European Union.

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INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Stöckl to quit as chairman of AEG

Mr Ernst Stöckl, chairman of AEG, the electronics group, is to step down from his post this summer, and will also resign his seat on the board of Daimler-Benz, AEG's parent company. The decision was announced yesterday by Daimler-Benz, whose supervisory board yesterday met for the first time after last week's resignation of Mr Edzard Reuter, the company's chairman. Mr Reuter resigned from the supervisory board following protests over his strategy, which resulted in huge financial losses.

Yesterday's announcement follows weeks of rumours about the future of Mr Stöckl, who was an ally of Mr Reuter. His departure is the latest in a series of changes at Daimler-Benz, intended to dissociate the company from its past troubles, which culminated in a 1995 loss of DM6bn (\$4.1bn).

Mr Stöckl, 51, took over the chairmanship of AEG in 1991 promising to restore AEG to profitability. His failure to achieve the turnaround at AEG led to Daimler's decision earlier this year to dismantle the unit, which is one of Germany's longest established industrial groups. Daimler-Benz also confirmed that Mr Johannes Semler, a 72-year old Frankfurt lawyer, would take over Mr Reuter's seat in the executive committee of the supervisory board.

Wolfgang Münchau, Frankfurt

Fokker expects news of bids

Fokker, the Dutch aircraft maker, expects to hear next week from two potential partners whether they would make a bid for the troubled company's operations. "Bombardier is expected to decide early next week whether it will make an official bid for Fokker," the Dutch company said. It added that Samsung was also expected to clarify its intentions with Fokker next week.

Fokker, majority owned by Daimler-Benz, has been urgently seeking a buyer after the German group cut off financial support, forcing it to seek protection from creditors. The company said it saw little chance of avoiding bankruptcy at its house-listed holding company and its Fokker Aircraft unit, whatever the outcome. Fokker added that it would seek an extension of its bridging credit facilities next week if there was a real prospect of selling its aircraft-making activities.

Reuter, Amsterdam

Fiat chief to resign next week

Mr Giovanni Agnelli is to step down as chairman of Fiat at a board meeting on February 23, the Turin-based automotive group has said. Mr Agnelli announced his decision to leave the helm at the end of last year and was expected to step down in the run-up to his 75th birthday on March 12. The meeting will mark a changing of the guard at the group, of which Mr Agnelli will be honorary chairman. Mr Cesare Romiti, chief executive, will become chairman. He is succeeded by Mr Paolo Cantarella, who has headed Fiat Auto, the core cars division. Mr Roberto Testore moves from the Comau automation subsidiary to become head of Fiat Auto.

John Simkins, Milan

RWE in Finnish telecoms link

RWE, the leading German industrial conglomerate, yesterday said it had created a joint venture with Telekom Finland, the Finnish telecoms operator, to bid for a GSM mobile phone licence in the Czech Republic. Telekom Finland will hold a 51 per cent stake in the new company, to be called LevTel. RWE Teleiance, the group's telecoms subsidiary, said LevTel would build a nationwide GSM infrastructure within two years if it won a licence. The group declined to say how much would be invested.

Michael Lindemann, Bonn

Borealis advances despite loss in final term

By Jenny Luesby

Borealis, one of Europe's largest plastics producers, lifted pre-tax profits to DKr2.63bn (\$458m) last year, from DKr2.55bn in 1994. The group enjoyed a strong first half but was suffering losses at the end of the year.

An exceptional surge in plastics prices and demand in the first half had fallen off "with accelerating rapidity" from May, it said, leading to a pre-tax loss of DKr367m in the fourth quarter.

Sales rose 12.8 per cent to DKr17.63bn last year. But this was caused by price movements, with the volume of plastics sold falling 7 per cent. In Europe, the market had contracted by 3 per cent as manufacturers ran down their raw material stocks.

This had accounted for around 5 percentage points of the volume decline, the company estimated. The other 2 percentage points were the result of "a deliberate decision to hold back sales", said Mr Juhani Rantanen, chief executive.

"When we saw the softening of the market, we were very concerned not to oversupply it in a way that would increase the price pressure," he said. An explosion at one of the company's plants also curbed production, and contributed to extraordinary costs in the final quarter.

Overall, the year had been a "tough one", said Mr Rantanen, with the about-turn in the market underlining the need for further cost-cutting. This was already under way, he said, with gains of DKr1.5bn a year expected by 1998.

However, the surge in the first half of last year had led to a "significant improvement" in the company's financial position. Net debt stood at DKr2.45bn at year-end, down from DKr5.63bn in 1994, reducing gearing to 35 per cent from 93 per cent.

Borealis was created in 1993, through the merger of the petrochemical businesses of Statoil, the Norwegian oil company, and Neste, the Finnish oil and chemicals group.

Proventus stake in Puma to be placed

By Andrew Fisher in Frankfurt

Puma, the German sports shoe and clothing company, is looking to attract a wider spread of domestic and foreign shareholders through a placement of a large slice of the majority stake held by Proventus, the Swedish investment group. At yesterday's share price, up DM12 to DM436, the placement could raise up to DM200m (\$137.6m) for Proventus.

Proventus will reduce its stake to below 50 per cent from

82.4 per cent, while remaining the largest shareholder. "Puma will thus become a real public company," Mr Jochen Zeitz, chief executive, said.

The shares will be placed in the first half of this year. Co-managers for the placement will be Deutsche Morgan Grenfell (the investment banking operation of Deutsche Bank) and Goldman Sachs, the US investment bank.

Since shares of Puma - based, like its rival Adidas, in the small north Bavarian town of Herzogenaurach - were first

sold to the public in 1985, the company has been in and out of shareholders' favour. Last year, net profits rose 94 per cent to DM49.4m from DM26.5m, with Mr Zeitz forecasting a further rise in 1996. In 1993, the company incurred a net loss of DM65m.

Turnover was 5 per cent higher at DM469.4m, with worldwide licence business raising this to DM1.18bn (a 4 per cent increase).

Following the DM1.9bn share issue by Adidas last year, the Puma placement will act as a further stimulus for the Ger-

man stock market ahead of Deutsche Telekom's planned DM15bn offering.

Mr Zeitz, who has made far-reaching changes within the company to save costs and improve profitability, said Puma would increase its capital by 10 per cent when the Proventus stock was placed.

Its present equity capital comprises 1.4m shares, with a market capitalisation of around DM610m. Puma will also lighten its shares by reducing their nominal value to DM5 each from DM50.

Miss Kathryn Brown, German equities analyst at Nat West Securities in London, welcomed Puma's profits rise and equity moves. "It's excellent news because people are positive on the stock but reluctant to move into it as it's illiquid," she said.

Puma will also convert its preference shares into voting stock - the 720,000 voting shares are held by Proventus, with the 680,000 preference units also partly owned by other investors - and pay dividend of at least 4 per cent for 1996.

Buoyant KNP BT lifts payout 75%

By Ronald van de Krol in Amsterdam

KNP BT, the Dutch paper, packaging and distribution group, is to raise its dividend by 75 per cent, after higher earnings from its paper manufacturing operations buoyed 1995 results.

Net profits before extraordinary items rose 68 per cent from F1.35m (\$199.6m) in 1994 to F1.545m last year. The

improvement prompted the company to lift its dividend from F1.100 to F1.175, although the payout ratio of 35 per cent remains in the middle of the group's target band of 25 to 45 per cent. Turnover in 1995 was up 14 per cent at F1.15bn, while operating profits increased 45 per cent to F1.917m.

Total net profit included an extraordinary charge of F1.75m, consisting mainly of adjustments in the book values of

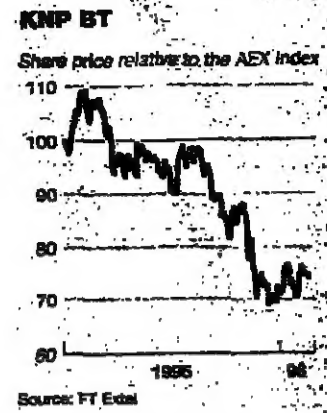
operations which have been divested or slated for sale. There were no extraordinary items in 1994. If the extraordinary item is included, total net profits showed a rise of 45 per cent.

The divestments, including the planned sale of the flexible packaging business, are part of a strategic reorientation announced in 1995.

The strongest sector in 1995 was KNP Leykam, the group's

producer of graphic paper. Operating profit soared 123 per cent from F1.177m to F1.393m, attributed to cost controls and higher margins rather than increased volumes.

The rise in paper earnings also came in spite of a slowing in profit growth in the third and fourth quarters, compared with the sharply higher second quarter. This, in turn, was caused by "destocking" among KNP BT's customers.



Skandia agrees to sell US reinsurance offshoot

By Christopher Brown-Humes in Stockholm

Skandia, the leading Swedish insurer, yesterday ended a century-long involvement in the US reinsurance market when it agreed to sell Skandia America Reinsurance Corp for SKr2bn (\$292m). But provisions for the move had a negative impact on 1995 profits and its shares fell by SKr4 to SKr160.

The buyer is Fairfax Financial Holdings of Canada, one of the 10 largest US reinsurers. Skandia has wanted to limit its exposure to US reinsurance since it tried to launch an initial public offering for SARC in 1992. That plan was cancelled after a poor investor response.

Mr Björn Wolrath, Skandia's chief executive, said the choice was between investing more in SARC or pulling out. He said uncertainties in the US market were one reason for the sale.

The group believed it could make better use of the funds freed by the sale by ploughing them into its core Nordic businesses and its fast-growing international life operations.

Mr Harry Vos, head of group accounting, said the sale was in line with the group's strategy to withdraw from the US direct non-life insurance and reinsurance markets. The group's remaining reinsurance operations, both in life insurance and non-life outside the US, will be handled by Stockholm-based Skandia International.

Provisions for the sale dragged down Skandia's 1995 figures, but it managed to swing to an operating profit of SKr500m from losses of SKr187m in 1994. The group said it had strengthened its reserves for SARC by SKr1.2bn and provided for a guarantee for a further SKr400m. Overall the group's operating profit would have been SKr1.35bn higher in 1995, if SARC was excluded.

Skandia said its main non-life and reinsurance operations, excluding SARC, had made a SKr1.05bn profit, virtually unchanged from 1994. But while Nordic activities had improved their performance, direct non-life insurance businesses outside the region had faltered, mainly because of soft UK market conditions.

Swedbank joins rivals in property assets disposal

By Hugh Carnegie in Stockholm

Swedbank yesterday joined the queue of Swedish banks moving to offload the big property portfolios they were forced to acquire during the loan-loss crisis of the early 1990s. The bank said it would spin off its real estate holdings to its shareholders in May.

The savings bank foundations which are the main shareholders of Swedbank simultaneously announced they intended to sell off to Swedish and international institutions a 7.1 per cent stake in the bank - worth about SKr1.4bn (\$204.3m).

The sale will allow the foundations, which will continue to hold a 12.7 per cent share in Swedbank, to pay off SKr2.6bn in loans guaranteed by the state as part of its rescue of the banking system during the loan-loss crisis.

Swedbank's plan to hand over its property company, called Torne, to its shareholders follows similar moves by Skandinaviska Enskilda Banken

and Svenska Handelsbanken. Torne, into which Swedbank will inject SKr2.5bn of its own capital, holds properties in Sweden and elsewhere in Europe worth SKr9.3bn, bigger than the Handelsbanken holdings but much smaller than the SKr23bn held by SEB Bank.

Torne will be listed on the Stockholm bourse in early May - before the other two bank companies. Swedbank, meanwhile, reported operating profits in 1995 up to SKr4.3bn, from SKr4bn in 1994. It said the figures did not fully reflect the extent of the improvement, as the 1994 profit was inflated by one-off capital gains of SKr1.9bn.

The main feature in 1995 was a fall in loan losses from SKr3.8bn to SKr2.2bn. But the underlying performance slipped, as operating profits before loan losses fell from SKr7.8bn to SKr6.5bn, reflecting the tough conditions in the Swedish market.

The dividend was set at SKr3.50 per share, 40 per cent higher than last year.

All of these securities having been sold, this advertisement appears as a matter of record only.

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Midland Walwyn Capital Inc.

RBC Dominion Securities

Richardson Greenshields Securities Inc.

Scotia Capital Markets (USA) Inc.

February 1996

DSM N.V. invites shareholders to Extraordinary General Meeting

An Extraordinary General Meeting of Shareholders will be held at DSM's head office at Het Overloon 1, Heerlen (Netherlands) on Friday, 8 March 1996 at 14.00 h.

On the agenda are decision-making proposals concerning part of the DSM shares held by the State of the Netherlands, including an amendment to the DSM N.V. Articles of Association involving among other things the conversion of ordinary shares into cumulative preference shares and a compensation therefor.

The agenda with notes is available for perusal at the company's head office and can be obtained free of charge from said office and from the following depositary banks:

United Kingdom: S.G. Warburg & Co. Ltd., London
Netherlands: ABN AMRO Bank NV, Amsterdam

Holders of bearer shares who wish to attend the meeting should deposit their share certificates with the depositary bank not later than Monday, 4 March 1996, against a receipt entitling the holder to enter the room where the meeting will be held. Holders of registered shares should notify the Managing Board of Directors of their intention to attend the meeting not later than Monday, 4 March 1996.

Those who attend the meeting should present identification papers on request.

The above also applies to those who derive the right to attend the meeting from their rights of usufruct or lien on shares.

Heerlen, 22 February 1996.
The Managing Board

DSM

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28th February, 1996

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February 1996

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INTERNATIONAL COMPANIES AND FINANCE

Profits at Elf Aquitaine recover to FF5bn in year

By David Buchanan in Paris

Elf Aquitaine, the French oil, chemicals and drugs group, yesterday announced a turnaround to net profit of FF5bn (\$954m) for last year. Heavy provisions led to a FF5.4bn loss for 1994.

Elf made FF6.7bn worth of provisions in 1994 to cover asset write-downs, restructuring costs and accounting changes.

The turnaround, which Mr Philippe Jaffré, president, claimed put the group "back on the right trajectory", was also partly attributed to an improved performance by the oil exploration and production, chemicals and health divisions. Group operating profit rose from FF1.1bn in 1994 to FF15.5bn last year, while turnover edged ahead from FF207.7bn to FF208.3bn.

Mr Jaffré, who took over the helm at Elf in 1993, noted that over the past two years the group had sold off FF15bn of non-strategic industrial assets and FF15bn of non-strategic financial assets. It was also one of the first French groups to write down the value of core assets, to the value of FF10bn.

He added that Elf intended to invest more than FF150bn over the next few years, of which FF100bn would be in industrial activities and exploration, FF25bn in research, and FF10bn in personnel training.

Elf's oil exploration and production activities, chiefly in the North Sea and Africa's



Philippe Jaffré: group 'back on the right trajectory'

Gulf of Guinea, produced a 16 per cent rise in operating income to FF8bn last year. Oil output rose 8 per cent to 997,000 barrels a day, while reserves stayed unchanged. But Elf executives said they now had hopes for new deep-water fields off the coasts of Nigeria, Congo and Angola.

However, Mr Jaffré was downbeat on refining operations, on which Elf merely broke even last year. Arguing that margins would stay low for the foreseeable future, he pointed to the fact that Elf had scaled down its stake in the eastern German plant at Leuna and declined to enter refining in Shanghai and Malaysia. It now only had 15

per cent of its assets in refining and distribution.

Elf chemicals, chiefly through Elf-Atochem, had a boom year, increasing operating income from FF1.5bn in 1994 to FF15bn last year.

Elf-Sanofi, the group's pharmaceutical and beauty products subsidiary, yesterday reported an 18.6 per cent rise in net profits to FF1.87bn last year, with the first full-year consolidation of results from Winthrop-Sterling of the US.

Matif celebrates 10 speculative years

The Paris exchange has seen rapid growth since its inception, writes Andrew Jack

In February 1986, a handful of traders tucked away in a corner of the Palais Brongniart, the old stock market building in central Paris, began buying and selling a new financial contract.

The traders, dubbed "Group Four", were the original participants in what was in those days known as the CCFIP, the Paris clearing house for financial instruments. It has since developed rapidly, changing its name to Matif, the French financial futures exchange. This week it celebrated its 10th anniversary.

From humble beginnings, offering the "notional" or French government futures contract, it has grown into the fourth largest derivatives market in the world, offering 15 separate products and witnessing the total volume of contracts traded rise from 1.7m in 1986 to 71.1m last year.

"When we started out, we decided it needed to break even with 1,000 contracts a day," says Mr Gérard Pfauwadel, then deputy secretary of the French treasury in charge of regulating the new market. He is now Matif's chief executive.

"We were generating 3,000 a day almost immediately, and now we operate 300,000 a day."

The creation of the new exchange was part of the efforts of the French govern-

ment - at that time spearheaded by Mr Pierre Bérégovoy, the socialist finance minister - during the mid-1980s to integrate into global financial markets and help develop new ways of funding public debt.

The Matif was an essential part of the strategy, since derivatives provided an important way to make the country's cash market more liquid and boost its attractiveness to investors.

For Mr Pfauwadel, it was also a pioneer ahead of radical changes that would transform the French markets during the second half of the 1980s.

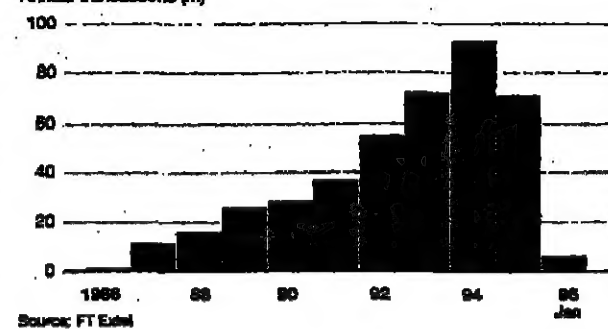
Matif was equally controlled by banks, stockbrokers and insurance companies, and represented the first institution in which the traditional rivalry between the first two groups was broken down - ahead of legal changes which allowed banks to buy brokerage houses.

Mr Pfauwadel also points to the international development of the market. Starting with a purely domestic product and French members, it now counts 43 per cent of members from other countries, and is increasingly developing links with foreign exchanges.

"Ten years is a short period, - but in our business it is a very long time ago," he says.

Matif

Annual transactions (m)



Source: FT Estimates

"No-one in France guessed that we would become so large and well-established so quickly."

But not everything has been positive. Early in its history, Matif had to cope with a number of important setbacks, including the 1987 crash, and two substantial losses incurred by French groups on the derivatives markets, which tarnished its reputation.

Several contracts it attempted to introduce over the years also failed, and have since been shut down. "We have had difficulties with our international line of products," says Mr Pfauwadel. "We are a derivatives business, and you have to have

a cash market not far from you if you want to be successful."

The result is that while Matif boasts a range of products, it still remains highly dependent on the notional contract, the original product with which it was launched in 1986 and which now accounts for a little under half of all trades.

More recently, the French derivatives market has seen business slowing down. After almost uninterrupted growth in the previous decade, the volume of contracts traded fell by nearly a quarter from 83.1m in 1994 to 71.1m last year.

Mr Pfauwadel says the drop reflects a cyclical change, and was a trend echoed in futures and options exchanges around

the world last year. He adds that the trend at the start of 1996 has looked far more positive. "We are more bullish than ever before," he says.

In the last year, Matif has also faced internal tensions among its members. Last Easter "locals", who trade on their own behalf in the market and make an important contribution to liquidity, went on strike for several days over concerns about increases in the commissions to be levied on them.

They are also concerned that the market would be threatened if the "open outcry" system of trading were jeopardised. This concern largely centres on whether a decision is taken in a few weeks to go ahead with electronic trading links connecting Matif and the French stock exchange with their two German counterparts, run by the Deutsche Terminsbörse in Frankfurt.

Mr Pfauwadel dismisses these concerns as those of a "minority".

Looking towards the next decade, he predicts that there will be "fewer, bigger markets" and hopes simply that Matif will be among them. He says his priority for the future is "to ensure the market is efficient, cost-effective and liquid".

Success of Losec behind 25% rise in Astra earnings

By Christopher Brown-Humes in Stockholm

Shares in Astra rose almost 5 per cent yesterday after the fast-growing Swedish drugs group showed a strong increase in 1995 profits and unveiled plans to list its shares on the New York Stock Exchange.

The group increased profits by 25 per cent from SKr9.6bn to SKr12.06bn (\$1.8bn), maintaining the momentum that has taken its market value above \$28bn to become the Nordic region's biggest company.

Its profits are nearly as big as Volvo's, which yesterday reported a pre-tax figure of SKr15bn, even though its sales at SKr36.5bn are only a fifth as large as the vehicle maker's.

The group's performance continues to be driven by Losec, its blockbuster anti-ulcer treatment that may become the world's top-selling drug this year. Losec sales climbed 53 per cent to SKr15.8bn, while total sales of the drug (including those through the company's Astra-Merck joint venture in the US and elsewhere) rose 22 per cent to SKr21.0bn.

Losec gained share in most of its main markets, giving it 40 per cent of the European market, 27 per cent in the US, and 5 per cent in Japan.

But Mr Hakan Mogren, Astra

chief executive, believes the drug can achieve even greater success, although analysts were sceptical of his claim that they might be able to double its US sales.

Pulmicort, the group's anti-asthma treatment, saw sales rise 17 per cent to SKr4.34bn. Astra hopes to get approval to launch this drug, delivered through a special inhaler, in the US later this year.

Total group sales advanced 19 per cent in constant currencies, against market growth of 8 per cent in Europe. Astra's sales grew 14 per cent, twice the market rate.

Mr Mogren said the group had only been modestly hit by pricing pressures caused by the cost-containment efforts of the world's health authorities. The main pressure last year was felt in Germany.

The company hopes to gain a listing on the New York Stock Exchange after mid-May.

Analysts expect a slower rate of profits growth in 1996 because of the impact of the stronger krona. Mr Franc Gregori, pharmaceuticals analyst with Farinas in London, said: "Astra remains the superb story that it has been for the past seven years. But the more successful Losec is, the more difficult it will be for Astra to replace when it begins to come off-patent in the year 2001."

European group in Hungarian TV bid

By Virginia Marsh in Budapest

CLT Multi Media, the Luxembourg-based European media group, intends to bid for the concession for Hungary's second television station, the first terrestrial station the country is offering to private investors.

The Hungarian authorities are expected to call a tender for a 10-year concession for the frequencies used by MTV2 in the first half of this year. The aim is to start the new channel in January 1997.

CLT, whose largest shareholders are Groupe Bruxelles Lambert, the Belgian holding company, and Havas, the French media group, said it was in talks with local and international media companies and intended to take a stake of up to 49 per cent in a bid consortium.

CLT Europe's oldest commercial broadcaster, holds stakes in 25 television and radio stations in Europe, including RTL channels in Germany, France and the Benelux countries, and is part of the winning consortium for Channel 5 in the UK. However, until now, it has not managed to break into terrestrial television in its former eastern bloc after bid but unsuccessfully for licences or channels in Poland and the Czech Republic.

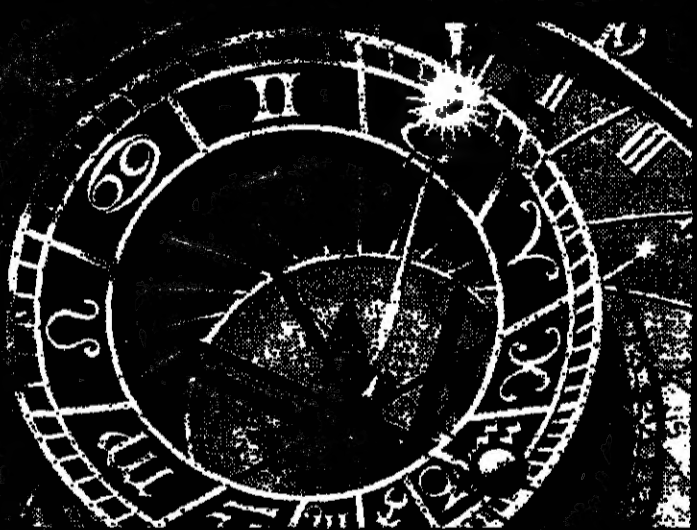
Hungary is one of the last former eastern bloc countries to liberalise its broadcast media - a sector which has attracted strong interest from international media companies. It took the country's political parties more than five years to agree on a post-communist media law ending the state's near monopoly in broadcast media and establishing a new regulatory framework for the sector.

Under a law passed last December, the state intends to sell off concessions for frequencies for two television stations, one of which is unused, and for several radio stations.

MTV1, the main national channel, which last year attracted 80.3 per cent of television viewing and 72.1 per cent of television advertising spending, is due to stay in state hands.

Several other international media companies are also expected to bid for the MTV2 concession. These include Central European Media Enterprises, part-owned by Mr Ronald Lauder, one of the heirs to the Estée Lauder cosmetics group. CME launched Nova-TV, the region's first private nationwide commercial channel in the Czech Republic in 1994 and recently added commercial channels in Romania and Slovenia.

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INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Sears, Roebuck to pull out of Prodigy

Sears, Roebuck, the US retailer, said it was planning to sell its 50 per cent stake in Prodigy, the third largest computer online information service, confirming widespread speculation. IBM, which also holds a 50 per cent stake, is believed to have been seeking control of the Prodigy joint venture for some time. It was not clear yesterday whether IBM would now make an offer for Sears' stake.

Formed in 1984 - and formally launched as a US nationwide online information service in 1990 - Prodigy has been a difficult partnership, industry analysts said, because of the differing goals of IBM and Sears. Whereas IBM views Prodigy as part of its broad Internet strategy, Sears' interests had been focused on electronic shopping.

Mr Arthur Martinez, Sears chief executive, told financial analysts yesterday that Prodigy did not fit into Sears' long-term plans. Prodigy is the third largest consumer-oriented online service, after CompuServe and America Online, and had about 1.3m subscribers at the end of June, an increase of 11 per cent over the previous six months, according to Sinba Information, a US market research group.

Louise Kehoe, San Francisco

Sprint quits Polish project

Sprint International, the US telecommunications operator has decided to withdraw from a \$165m private fixed telephone line project with RP Telekom in Poland after a two-year involvement. Telia, the Swedish national operator, will take Sprint's place in the project which is backed by the International Finance Corporation (IFC) and a consortium of western banks, including ING of the Netherlands, Dresdner Bank of Germany and Société Générale of France.

Sprint's decision was prompted by RP Telekom, Poland's largest privately-owned fixed-line operator, which is the US company's partner in SRPT, the joint venture set up to build and operate the local networks. Sprint's severance agreement with RP Telekom is described by analysts as "mutually beneficial" and follows "a divergence of the strategic interests".

Sprint recently set up Global 1, an international alliance with France Telecom and Deutsche Telekom, while Telia and RP Telekom last year set up Netia, a \$383m joint project to construct and operate 350,000 fixed lines in 10 regions. The IFC, which committed \$7m as equity investment in SRPT as well as \$25m worth of loan financing, has said it would continue with the project.

Christopher Bobinski, Warsaw

Delta in deal with unions

Shares in Delta Air Lines, the third biggest US carrier, rose 1 1/4 to 75 1/2 in early trading yesterday after the company announced that it had reached what could turn out to be a landmark cost-cutting deal with representatives of its pilots' union. However, the deal still has to be ratified by the union leadership and submitted to the membership for a vote.

The agreement - reached after a year of collective bargaining that included eight months of federal mediation - will cut the pay of Delta's pilots by 2 per cent for two years and provide for the early retirement of at least 500 pilots who are 50 years old or more, so enabling the airline to make further progress towards its goal of reducing operating costs by \$20m a year by June 1997. In return, the pilots will get options to acquire 10m Delta shares and a non-voting seat on the board.

The deal also clears the way for Delta to launch low-cost, no-frills services on routes where the competition is fiercest by paying pilots lower wages and requiring them to work longer hours on these routes.

Richard Tomkins, New York

Paramount puts Viacom under pressure

By Tony Jackson
in New York

Viacom, the US media group, saw continued pressure on its Paramount film studio in the fourth quarter, with earnings from the entertainment division down from \$22m to \$1m. There was also a 33 per cent drop in earnings from the Blockbuster video chain, to \$107m. Group earnings were down 8 per cent at \$280m.

Last month Mr Sumner Redstone, Viacom chairman and controlling shareholder, dis-

missed Mr Frank Biondi, chief executive, citing as one reason Mr Biondi's alleged slowness in tackling Paramount's problems. Viacom acquired Paramount for \$10bn in March 1994.

The company said yesterday that feature film revenues were up 6 per cent in the quarter, although this was more than offset by weakness in video games. Entertainment revenues were down 1 per cent at \$907m, while cash flow fell 44 per cent to \$37m. Mr Redstone said Paramount had "regained momentum" and

had started 1996 strongly, with scheduled film releases including *Mission Impossible* with Tom Cruise and *Star Trek Generations II*.

The broadcasting division, which includes the MTV and Nickelodeon cable channels, raised its revenue by 11 per cent in the quarter to \$801m, while cash flow rose 22 per cent to \$194m. This was due mainly to higher advertising revenue and affiliate fees at the cable networks.

The video, music and theme parks division, consisting

chiefly of Blockbuster, increased its revenues by 19 per cent to \$886m in the quarter, but cash flow fell 15 per cent to \$184m. Viacom said this was mainly due to increased amortisation on rental tapes, which it treats as an operating cost. Blockbuster added a net 214 new stores in the quarter, and same-store sales rose 8 per cent.

The publishing division, which includes Simon & Schuster, raised revenues 17 per cent in the quarter to \$670m, while cash flow rose 92 per cent to

\$82m. Sales were helped by strong sales of higher education texts and consumer books. Last year's acquisition of the Educational Management Group accounted for 15 per cent of the rise in cash flow.

For the full year, Viacom made a net loss of \$49m on its 49.9 per cent stake in Discovery Zone, which runs a chain of children's play centres. This compares with a \$30m loss at the nine-month stage. Discovery Zone warned earlier this month that it might be forced into Chapter 11 bankruptcy.

Competition may shatter Vitro's pride

Operations abroad are a headache for Mexico's glassmaker

Vitro, the Mexican glass manufacturer, is seeking itself to fight not only competitors but internal problems.

The company's current problems stem from foreign operations - which had been thought to signify the company's arrival as an international player - and from peso-based financing that has failed to keep in step with dollar-based income.

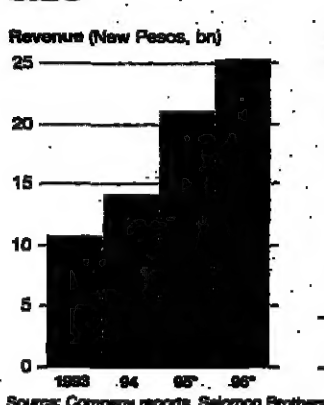
As one of Mexico's most traditional corporations, predominant in several sectors, it has also been slow to respond to the opening of Mexico's economy.

Its core operations remain reasonably strong, despite the crumbling of the Mexican domestic economy following the 1994 peso devaluation. Exports, which are mostly flat glass sales to US car manufacturers, rose 18.5 per cent to \$520m in 1995, according to the company.

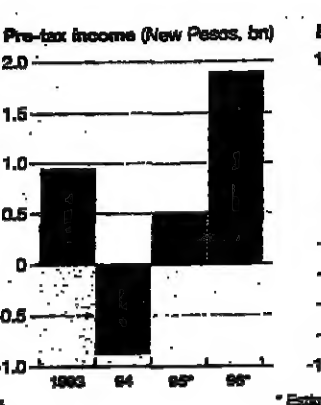
Executives argue that if the currency had not tumbled once more at the end of the year, operating cash flow for 1995 would stand close to the \$600m generated the previous two years.

However, the weakness of the peso and a jump in interest rates are expected to bite into fourth-quarter profits, due in the next few weeks.

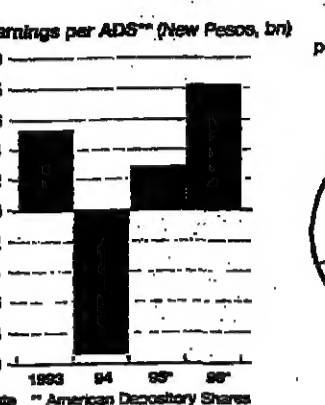
Vitro



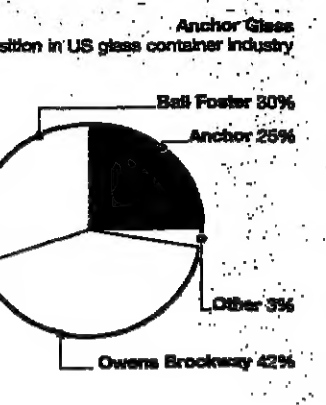
Source: Company reports, Salomon Brothers



Source: Company reports, Salomon Brothers



Source: Company reports, Salomon Brothers



Vitro will soon face its first significant competition at home - most notably from the French manufacturer Saint-Gobain, which will be starting up a car-glass factory this year with a capacity of 500,000 car sets a year, and a second, flat-glass factory in May 1997. "There's certainly room for a competitor," says Mr Alain De Metz, Saint-Gobain director-general in Mexico City.

Manufacturers such as Celanese, Shell and Eastman are also planning to increase their production of PET, a plastic substitute for the glass bottles Vitro sells to soft drink companies.

However, Vitro's market share in flat glass and glass containers in Mexico is so large - a near monopoly - that such developments are unlikely to make much of a dent on profitability in the short term.

Foreign subsidiaries pose

more of a problem. Last month, Vitro announced a restructuring of its troubled US glass containers subsidiary, Anchor Glass, merging it with the Mexican operations in the same market.

Vitro's 1993 hostile takeover of the company, now the US's third-largest glass container manufacturer, for \$900m, had been a source of pride - one of the first Mexican purchases of a US producer in preparation of free trade between the two countries. But demand has contracted unexpectedly, and Anchor Glass's present operating margin of about 2 per cent is much lower than its rivals.

A more serious constraint is Vitro's financing. Total liabilities stood at 18.2bn pesos (then \$2.8bn) at the end of September, and are overwhelmingly in pesos. Sales for the first nine months of 1995 were 14.4bn pesos (\$1.9bn at current rates). "It is too tight. It lacks flexibility," says Mr José Antonio López, head of financing and

development, who says that levels of about \$600m in operating cash flow allow the company to meet its obligations and maintain capital expenditure of about \$200m a year, but little else besides, certainly not enough to support associated companies such as Cydsa, a textile company, and Grupo Financiero Serfin, which owns the country's third-largest bank.

"We either increase our cash flow by about \$75m in the short term, or we decrease our debt by about \$500m over the next two years. There might well be a combination of the two," says Mr López. But with only sluggish Mexican growth expected for 1995, increasing cash flow may be difficult.

As for decreasing debt, Mr López would like to make an international public offering for about 10 per cent of the company, but the current low levels of the stock preclude that option. "If we

can't show the market that we can steadily get debt down, then we'll definitely be open to some kind of sell-off," he says, although he is unwilling to provide specifics.

"One of the problems with Vitro is that its peso debt is not linked to its dollar income," said Mr Luis Villalobos, head of research at Citibank in Mexico City. At present, the company is extremely vulnerable to Mexican interest rates, which in real terms are twice the level of their US counterparts and represent a constant drain on revenues, which may come from exports, Anchor Glass, or Vitro's other US operations.

More details on financing plans may emerge soon, in the wake of the positive, if muted, reaction to Anchor Glass's restructuring. But many battles lie ahead if the company is to break out of its legacy of the past few years.

Daniel Dombey

Oracle and Verifone in Internet commerce venture

By Louise Kehoe
in San Francisco

Oracle, the leading database software company, and Verifone, the largest supplier of credit card verification systems, have formed an alliance to develop an "end-to-end" system for secure electronic commerce on the Internet.

The system will incorporate software for use by consumers, merchants and banks to complete transactions using a range of payment methods including credit and debit cards, smart cards and electronic cash.

Other software companies have also announced technology to enable secure electronic commerce. Oracle claims, however, that it will be the first to provide all of the systems needed to complete transactions as they occur.

The Oracle-Verifone system will incorporate an "electronic wallet" built into an Internet browser, software for use by electronic merchants to handle payments and a "gateway" to link Internet transactions to

bank's existing computer systems. Wells Fargo Bank said it planned to use the system, which is expected to be complete by the third quarter of this year, to enable its merchant customers to process Internet payments.

"Internet commerce is a trickle today but will rapidly become a torrent once the issue of handling large volumes of transactions is solved," said Mr Dudley Nigg, executive vice-president of Wells Fargo.

Concerns about the security and privacy of Internet transactions have been a barrier to electronic commerce. However, with the recent announcement by Visa International and MasterCard, the two leading credit card companies, of a standard security system for Internet payments, "the payment security issue is now largely behind us," said Mr Roger Bertman, vice-president of Verifone.

COMPAGNIE FINANCIÈRE OTTOMANE SA

Annual general meeting 1996
Notice of meeting

The annual general meeting for the year 1996 of Compagnie Financière Ottomane SA will be held on Wednesday 15 May 1996 at 11.30 am at Banque Paribas Luxembourg, 10a boulevard Royal, Luxembourg to transact the following business:

Resolutions

- To receive the report and adopt the audited accounts for the year ended 31 December 1995.
- To approve the proposed distributions.
- To discharge the directors and auditors.
- To re-elect Monsieur Jacques de Fouchier, Monsieur Christian Manset and Sir John Smith as directors.
- To reappoint Deloitte & Touche as auditors.

Monsieur J. Winandy, Secrétaire Général
Compagnie Financière Ottomane SA
23 Avenue de la Porte Neuve
L-2227 LUXEMBOURG

Notes

To attend the general meeting, holders of bearer shares must deposit their shares at least 10 days before the date fixed for the meeting.

In Luxembourg at the head office of the company at the above address.

In London, at Ottoman Financial Services, King William House, 2A Eastcheap, London EC3M 1AA.

In France, where shares are deposited with SICOVAM, shareholders must advise the blocking of their shares through their deposit agent either to Banque Paribas, 3 rue d'Antin, 75002 Paris or to Compagnie Financière Ottomane, 7 rue Meyerbeer, 75009 Paris.

The report and the accounts which will be presented to the general meeting are available to the shareholders at the head office in Luxembourg and at the offices in London and Paris.

22 February 1996

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DELIVERY DATE POSTPONEMENT

COMPANHIA PARANAENSE DE ENERGIA - COPEL - informs that the delivery of the qualification documents and price bid for the International Competition C-310 - Gas Insulated Substation - was postponed to April 09, 1996, at 2:00 p.m., Rua Voluntários de Pátria, 233, ground floor.

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Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

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United Nations High Commissioner for Refugees

مكتبة الشارقة

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Pasminco registers sharp improvement

Pasminco, the world's large zinc metal producer, yesterday posted a sharply improved first-half result, despite slightly lower prices. It made an after-tax profit of A\$20.2m (US\$15.3m) in the six months to end-December, compared with A\$6.5m a year earlier. Gross revenues rose from A\$543.1m to A\$645.9m, while earnings per share stood at 2.5 cents, against 0.8 cents.

Although the 1994-95 profit appeared slender, it helped the company to a net A\$12.2m surplus for the full year - the first time Pasminco has been in the black since 1990. The company welcomed the latest figure as "a further step in the steady profit improvement", and its shares gained 3 cents to close at A\$1.54.

During the most recent half-year, Pasminco said the zinc price, in US dollar terms, had been "marginally lower" by some US\$26 a tonne, with the slightly stronger exchange rate against the US dollar also impacting unfavourably on earnings. Zinc and lead metal production from its Australian smelters increased in the six months, but the rate of production from Bodel Zinc in the Netherlands was marginally lower. There was also lower mine production of zinc and lead in concentrates.

The group said it was cautious about the outlook: "While global demand for zinc remained firm during the second half of 1995, stock levels of the London Metal Exchange declined at a steady rate. Demand conditions have, since year-end, shown signs of weakening, and the pace of stock declines on the LME has slowed."

The company sounded a brighter note on the lead front, where demand remained firm.

Nikki Tait, Sydney

Kersaf Investments climbs 34%

Kersaf Investments, the South African leisure and casino group, reported a 34 per cent rise in attributable income to R138.6m (R86.8m) for the six months to December 31. Earnings per share before an exceptional item rose 16 per cent to 147 cents, compared with 126 cents last year. However, this increased to 187 cents with the inclusion of an exceptional R16.7m net profit from the sale of half the group's convertible debentures in the City Lodge hotel chain. The interim dividend was 80 cents a share, compared with 72 cents.

A surge in overseas visitors at South African Sun International and City Lodge hotels, and strong trading at the Paradise Island resort in the Bahamas lifted turnover 10 per cent to R1.4bn. These gains offset a R6.5m increase in interest payments and a R7.5m tax charge payable for the first time as Sun International resorts in former self-governing homelands fell within the national tax net.

Mark Ashurst, Johannesburg

Setback for Thai broker

Securities One, a large Thai brokerage company and part of the One Holding group of companies led by Mr P. Chakraborty, reported a 17 per cent fall in net profit to B\$43.2m (B\$3.4m) in 1995 from a year earlier. A full balance sheet was not released, but the sharp fall, which analysts had predicted, reflected the same problems all Thai finance and securities companies faced in 1995: low market turnover, which hurt commissions, and a bearish stock market, which made their mark on companies' own trading accounts.

The profit decline at Securities One was smaller than those suffered by other finance and securities companies. Broker H. G. Asia predicts that earnings in the sector as a whole were likely to decline an average of 25 per cent year-on-year. For example, profits at Dhana Siam, the country's second largest finance and securities company, fell 26 per cent to B\$1.43bn in 1995. Third largest Phatra Thanakit saw its profits fall 20 per cent to B\$1.91bn, while fourth largest Asia Credit posted a 28 per cent profit decline to B\$2.42bn.

Analysts said those companies in the sector with a higher exposure to the securities side of the business were in general hit harder than those with balance sheets dominated by the more stable but less lucrative finance side.

An exception was those companies which had a large amount of hire purchase loans and credit extended to the property sector, such as CMIC and Union Asia respectively. Both sectors are extremely sensitive to rises in domestic interest rates, a recurring phenomenon in 1995, because hire purchase loans are granted at a fixed rate while the property sector is highly geared.

Ted Bardache, Bangkok

Egco sales steady in fourth term

Results from the first full year of operations at Electricity Generation Co (Egco), Thailand's largest privately-owned power producer, have provided a boost to the company ahead of its road show for a public offering, scheduled to begin later this week. Fourth-quarter revenue held steady at B\$650m (B\$3.2m), indicating that the company's 1,200 megawatt power plant in Rayong has been running smoothly at about 84 per cent of capacity, according to brokers Merrill Lynch.

Gross margins dropped to 55 per cent in the fourth quarter from more than 60 per cent earlier this year. Analysts said the decline was healthy as it reflected almost B\$300m in ongoing maintenance costs at the plant, necessary if it is to have an uninterrupted stream of revenue. The bulk of the funds expected to be raised during the company's share placement will be used to buy a B\$200m, 824 megawatt power plant in southern Thailand. Other funds will be used to repay loans, which is likely to reduce interest costs to the company this year.

Ted Bardache

Coles to integrate two units

Coles Myer, Australia's biggest retailer which has been beset by executive departures and corporate governance issues recently, is to "integrate" the management of its Fosseys and Target chains. Both are discount store businesses, with Fosseys' 150 outlets mainly focused on rural locations, and Target's 104 tending to be in metropolitan areas. Both retail brands will be retained.

Nikki Tait

Japanese brewers hurt by drop in consumption

By William Dawkins in Tokyo

Japan's three listed brewers, Kirin, Asahi and Sapporo, finished 1995 with a hangover, caused by declining beer consumption and a price war.

Kirin, the market leader with just under half of domestic consumption, yesterday reported a lacklustre year in which it said overall Japanese domestic spending on beer fell 6 per cent.

Consumption slipped in an unusually cool summer. A sharp rise in imports, by almost 1½ percentage points to an estimated 5 per cent of the market, according to industry figures, intensified an already fierce battle for share of a mature beer market.

Kirin's unconsolidated sales for the year to December fell slightly less than the domestic market, by 4.5 per cent to ¥1,379bn (¥13bn), on a 21.2 per

cent fall in recurring profits - before tax and extraordinary items - to ¥75.27bn.

Kirin's beer sales fell 5 per cent to ¥1,340bn, while pharmaceutical sales, a diversification which accounts for just 2 per cent of turnover, rose 12.8 per cent to ¥20.1bn.

Kirin expects a modest overall recovery in the current year to next December, to recurring profits of ¥78bn, on sales of ¥1,480bn.

Sales and profits at Asahi, Japan's second largest brewer with about 30 per cent of the domestic market, outperformed Kirin, partly helped by the resilience of demand for its dry beer brand.

However, Asahi's 1.4 per cent rise in unconsolidated recurring profits to ¥21.74bn was mainly attributable to lower interest rates and financial asset write-downs. Sales were virtually stagnant, down

0.5 per cent at ¥870.5bn.

Like Kirin, Asahi expects a modest recovery this year, to sales of ¥873bn and recurring profits of ¥22bn. Asahi also announced yesterday that it planned to take advantage of last year's government decision to suspend tax on share buy-backs and spend up to ¥10bn in repurchasing up to 8m of its own shares. By reducing the number of shares on the market, this could support Asahi's share price.

The smallest of Japan's listed brewing trio, Sapporo, with almost 20 per cent of the market, reported a 0.6 per cent fall in unconsolidated recurring profits to ¥14.31bn, on sales down 1.7 per cent to ¥620.15bn. Sapporo said it expected a relatively strong recovery in recurring profits, up by almost 12 per cent to ¥16bn, on sales up 2.4 per cent to ¥635bn.

NAB confirms purchase of 5.8% interest in St George

By Nikki Tait in Sydney

National Australia Bank, Australia's biggest banking group, yesterday confirmed it was the "mystery buyer" of shares in St George Bank, the Sydney-based regional concern. It added that it had amassed a 5.8 per cent stake in the smaller institution.

But NAB - which also owns the Yorkshire, Clydesdale and Northern banks in the UK and recently acquired Michigan National in the US - said it would not be making a full takeover bid for St George "in the short term".

"The investment... is a prudent step to ensure that NAB preserves its strategic objectives," said Mr Don Argus, chief executive. "New South Wales franchise with an attractive customer base in what we believe is an important Australian market."

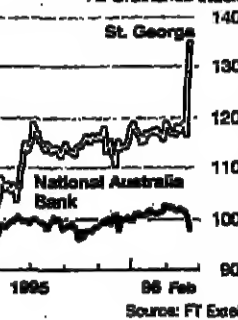
He said NAB would not be seeking board representation "at this stage", nor a closer operating relationship. But he appeared to be making a pitch for the freedom to forge a closer union at some stage when he added that changes in technology meant it was "critical that Australian banks are



Don Argus

Australian banks

Share prices relative to the All Ordinaries Index



Source: FT Data

Petroleum merger helps Caltex and Pioneer increase dividends

By Bethan Hutton in Sydney

Dividends from Australian Petroleum, the company formed last year by the merger of the petroleum operations of Caltex Australia and Pioneer International, lifted payouts at both parent companies.

Australian Petroleum paid both 50 per cent shareholders a final dividend of A\$3.4m (US\$2.6m) for the half-year ending December 31, after paying A\$11.7m for the six months to June 30. Profits were shared from January 1 last year, although the merger officially took effect on May 8, after approval by Caltex shareholders.

The merger has so far met or exceeded targets, both companies said. Synergy savings of about A\$550m are expected in the next few years. The company has already reduced staff by 700, and has disposed of 140 depots and 200 service stations. Caltex Australia, 75 per cent

owned by Caltex Petroleum of the US, announced a doubling of its dividend to 22 cents, despite net profits slipping to A\$4.6m for the full year from A\$58.5m in 1994. Earnings per share were 23.6 cents.

Caltex made the transition during the year from a trading to a holding company, of which the main assets are a 50 per cent stake in Australian Petroleum, and a 52.25 per cent stake in the Baywater Colliery Joint Venture, held through Caltex Coal.

Mr Malcolm Irving, chairman, said the Baywater colliery was operating profitably, but profits at Caltex Coal were hit by interest charges and payments to cover a shortfall in the coal industry's long service leave fund.

Pioneer International, which is primarily a building materials group, announced a record profit of A\$134.3m for the six months to December 31, up from A\$133.6m a year earlier.

The dividend was raised 1 cent to 9 cents, on earnings per share of 15.1 cents.

Dr John Schubert, Pioneer's managing director, said the improvement was prompted by a 27 per cent increase in earnings from the group's overseas building interests. However, he warned that full-year results were likely to show a slight decline due to a flat building market in Australia and a harsh winter in the northern hemisphere. Earnings from Australian building materials fell 38 per cent to A\$80.9m in the first half.

Pioneer was left with reduced debt and substantial cash in hand after the merger of its petroleum division, Ampol, to form part of Australian Petroleum, and so expanded its development and acquisition programme in the half year. It expects to spend A\$750m on capital investment in existing businesses over the next three years.

This announcement appears as a matter of record only



has acquired

CCH Inc.

for the financing of this transaction a

\$ 1,900,000,000

364-day bridge loan has been provided by

ABN AMRO Bank N.V.
Deutsche Bank de Bary N.V.
ING Bank N.V.
Rabobank Nederland
Union Bank of Switzerland

financial advisor to the borrower
MeesPierson N.V.

December 1995

ADJUSTMENT OF THE CONVERTIBLE BONDS
6 % MARCH 1993 AND 4.5 % APRIL 1995
CONVERSION RATIOS, AND OF THE BONDS REDEEMABLE
IN SHARES 4.5 % OCTOBER 1995 REDEMPTION RATIO

AXA's Board of Directors, in connection with its increase of capital which subscription period commenced on January 26, 1996 and ended on February 8, 1996 inclusive, decided on January 16, 1996 to suspend the exercise of the 6 % March 1993 and 4.5 % April 1995 conversion rights from February 3, 1996 until February 20, 1996 inclusive.

Further to this increase of capital, and in order to protect the rights of the holders of such convertible bonds and of the October 1995 bonds redeemable in shares, in accordance with their respective terms and conditions, the holders of such bonds are informed that the conversion and redemption ratios are adjusted as follows:

- 6 % March, 1993 convertible bonds: the conversion ratio of 5 shares of FRF 60 nominal value each for 1 convertible bond is increased to 5.15 shares for 1 convertible bond,
- 4.5 % April, 1995 convertible bonds: the conversion ratio of 1 share of FRF 60 nominal value each for 1 convertible bond is increased to 1.03 share for 1 convertible bond,
- October, 1995 bonds redeemable in shares: the redemption ratio of 65,445 shares of FRF 60 nominal value each for 1 bond redeemable in shares is increased to 67,408.35 shares for 1 bond redeemable in shares.

The holders of 6 % March, 1993 convertible bonds and of 4.5 % April, 1995 convertible bonds may ask for the conversion in shares of their convertible bonds from February 21, 1996 in accordance with the new conversion ratios as indicated hereabove.

The legal notice is published in the *Bulletin des Annonces Légales Obligatoires* dated February 21, 1996.

COMPAGNIE FINANCIERE OTTOMANE GROUP

Results for the year ended 31 December 1995

	Investment Business				Banking Business				Total Group		Total Group	
	On-balance				In the				Assets		Assets	
	1997	1996	1995	1994	1997	1996	1995	1994	1997	1996	1997	1996
Net interest income	\$684.0	\$721.500	\$694.0	\$694.0	\$169.164	\$169.164	\$169.164	\$169.164	\$854.164	\$890.664	\$854.164	\$890.664
Investment income	4.800	34,302	14,692	11,583					151,797	151,797	151,797	151,797
Gross sale of investments	95	194,867	40,435	74,776					46,330	46,330	46,330	46,330
Gain on realizations of listed investments	1,613	5,824	-	-					13,613	13,613	13,613	13,613
Commission income	2,554	1,148	40,997	86	36,238	36,238	36,238	36,238	41,851	41,851	41,851	41,851
Rental income	8,696	8,594	179	88	8,815	8,815	8,815	8,815	8,815	8,815	8,815	8,815
Curriculum income	454	22,472	28,312	99,916	99,916	99,916	99,916	99,916	49,829	49,829	132,088	132,088
Foreign currency gains	-	-	1,086	-	-	-	-	-	1,085	1,085	-	-
Other	27,494	17,907	432,107	992,323	499,201	499,201	499,201	499,201	61,141	61,141	61,141	61,141
Operating expenses	19,348	21,846	182,496	182,496	180,504	180,504	180,504	180,504	324,004	324,004	324,004	324,004
Charge for bad and doubtful debts	-	-	66,673	17,818	66,673	66,673	66,673	66,673	17,818	17,818	-	-
Operating profit before tax	36,646	151,199	276,534	302,456	544,774	544,774	544,774	544,774	389,117	389,117	389,117	389,117
Current tax	(2,622)	4,243	50,120	(86,667)	57,848	57,848	57,848	57,848	10,250	10,250	10,250	10,250
Operating profit after current tax	31,260	137,522	146,384	215,789	286,926	286,926	286,926	286,926	378,867	378,867	378,867	378,867
Net non-taxation loss	-	-	-	-	(18,020)	(18,020)	(18,020)	(18,020)	-	-	(18,020)	(18,020)
Profit after tax attributable to shareholders	-	-	-	-	128,834	128,834	128,834	128,834	97,962	97,962	97,962	97,962
Dividends proposed	-	-	-	-	22,580	22,580	22,580	22,580	68,167	68,167	68,167	68,167
Profit retained	-	-	-	-	106,254	106,254	106,254	106,254	29,795	29,795	29,795	29,795
Earnings per share	-	-	-	-	24.57	24.57	24.57	24.57	7.24	7.24	7.24	7.24
Capital Resources	-	-	-	-	1,187,515	1,187,515	1,187,515	1,187,515	1,187,515	1,187,515	1,187,515	1,187,515

COMPANY NEWS: UK

Expansion opportunities being sought in Asia and eastern Europe

Overseas growth boosts Commercial Union

By Ralph Atkins,
Insurance Correspondent

Commercial Union, the largest UK-based composite insurer, yesterday made clear it was steering clear of seeking acquisitions in an increasingly tough home market as overseas business helped lift 1995 operating profits 14 per cent to £509m (£74m). Pre-tax profits, including realised investment gains and losses on the termination of activities, were £634m against a restated £490m.

Mr John Carter, chief executive, said the emphasis was on international expansion by organic growth and new ventures, particularly in Asia and eastern Europe where CU has a life operation in Poland. CU is also looking to expand its US business. Mr Carter's comments distinguished CU's strategy from that of rival insurers and other UK-based financial institutions.

"We are not out there looking for acquisitions," he said, and rebuffed suggestions that CU might bid for Clerical Medical, the UK mutual life insurer which is up for sale.

Highlighting the tougher conditions at home, UK general underwriting profits fell to £18m (£93m) with premium income dropping 11 per cent to £1.5bn. As well as fierce price cutting, CU said subsidence claims cost £26m more and the severe December weather brought £33m in claims.

CU estimated that recent bad weather could lead to up to £10m in claims. The bomb attack in the Docklands could result in losses of £5m but the burden of commercial claims of more than £100,000 would fall on Pool Re, the state-backed terrorism reinsurer.

Telephone sales was being kept low-key amid tough competition. The number of private cars insured fell by 13 per cent.

Outside the UK, profits were boosted by the inclusion of Groupe Victoire, the French insurer acquired in 1994. French operating losses of £8m swung to a £88m profit. However, CU admitted life new business had been affected by restructuring as well as political and economic uncertainty.

Operating profits were also higher in the Netherlands and the US. Mr Carter said: "Our widespread general insurance operations - with 69 per cent of premiums outside of the UK - and the stabilising effect of the group's life business, will be of increasing importance as the cyclical downturn in the UK takes effect."

Life profits were £87m higher at £244m and total premium income was £6.65bn (£5.76bn). The figures took account of the EU insurance accounts directive. Mr Peter Foster, finance director, said the move



John Carter: rebuffed suggestions of a bid for Clerical Medical, saying CU was not looking for buys

would introduce more consistency in the format of European insurers' profits. But the

scope for individual companies to adopt different interpretations, particularly in the treat-

ment of investment gains, "makes any true comparison still very difficult".

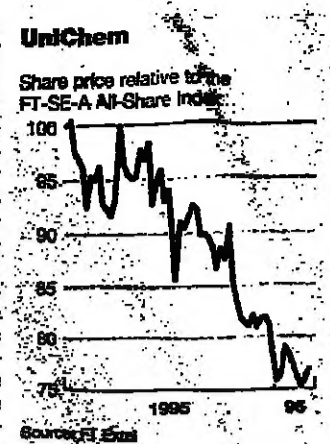
LEX COMMENT

Lloyds Chemists

Shareholders in Lloyds Chemists must be reaching for the aspirin as they struggle to work out the relative merits of the two bids for the company. Yesterday's counter-offer from Germany's Gehe has one great attraction: it is a simple 500p-a-share cash offer. The rival cash-and-shares bid from UniChem requires greater analysis. In most battles, the bidder's share price comes under pressure. UniChem's has rallied because the Lloyds deal offers the prospect of substantial earnings enhancement in the first year. Applying the multiple that UniChem's shares traditionally enjoy to the prospective earnings of the combined group would have the effect of valuing Lloyds at 530p-550p a share - up to 10 per cent more than Gehe's 500p cash. Though UniChem's offer is still below that level, at one point yesterday it was within spitting distance.

Unfortunately, such calculations only highlight UniChem's problem: its success will be entirely dependent on its share price. Any slide in its stock could have a snowball effect, reducing the value of the bid, which in turn would undermine confidence in UniChem's ability to clinch the deal and cause its share price to fall further. Given its volatility, this is not unlikely. And since Gehe's bid, unlike UniChem's, is not final, the German group could still strike a knock-out blow if UniChem seemed to be edging ahead.

Gehe's hand, strengthened by such technicalities, will be difficult to beat, despite the merits of UniChem's case.



Zeneca to spin off its seeds business into joint venture

By Jenny Luesby

Zeneca, the life sciences group, is to spin off its seed business, with annual sales of more than £150m, into a joint venture with Royal Venderhave, a unit of Dutch Sulzer Unile.

The joint venture, to be based in Kapelle in the Netherlands, will be among the world's top five seed companies, with sales of £300m a year. Zeneca and Sulzer Unile currently rank 10th and 15th in the £7bn-a-year world seeds industry, which is highly fragmented and offers poor returns.

Zeneca seeds had been making losses for some years. The spin-off would not affect the group's aim of restoring the

business to break-even this year.

It would generate substantial savings - estimated by analysts at more than 10 per cent of the cost base. And it would bring gains through complementary seed breeding programmes.

Analysts yesterday welcomed the joint venture as part of a much needed house-cleaning exercise at Zeneca which was promised for this year. Other Zeneca businesses under review are the textile dyes and biodegradable polymers units.

However, the move represents a strategic shift within the group, as well as a drive towards greater profitability. Put together in a series of

acquisitions in the late 1980s at a cost of more than £200m, the seeds business was intended to complement the group's fledgling biotechnology business by providing a sales base for genetically engineered seeds.

Zeneca said it remained committed to developing such seeds through its plant science business, which it is retaining. The joint venture would be one of several companies with which the plant science business would work.

Mr Pragnell said both companies would benefit from "critical mass" in a fragmented market.

The two companies hope to proceed with the joint venture by the middle of this year.

Ashanti lists in New York

Ashanti Goldfields of Ghana, already quoted on the Accra and London stock exchanges, was listed on the New York exchange yesterday. At the same time, it announced it would issue \$175m of exchangeable guaranteed notes on terms still to be finalised, writes Kenneth Gooding.

The notes, due on March 15 2003, are to be exchangeable into Ashanti ordinary shares or global depository shares. Joint lead managers are Goldman Sachs International (as global book runner) and Barclays de Zoete Wedd.

Analysts said the funding of the Cluff Resources purchase might have compromised its potential to make further acquisitions.

Lloyds TSB still interested in deals

By Alison Smith,
Investment Correspondent

The Lloyds TSB Group would consider buying another building society to add to Cheltenham & Gloucester, the former society which became its mortgage lending arm last summer.

Sir Brian Pitman, group chief executive, said in an interview that the merger between Lloyds Bank and the TSB Group, which took effect late in December, had not impaired the group's ability to make further acquisitions.

"If we could acquire another building society at an acceptable price, to make us an even lower-cost provider than we are at the moment, then we'd be interested," he said.

Sir Brian said the £350m annual savings which he had promised from the TSB deal by 1999 was a "conservative" figure. "We shan't deliver less, and we might deliver more."

The Lloyds TSB group is already the UK's third largest mortgage lender, behind Halifax Building Society and Abbey National, but Sir Brian's interest in buying a society contrasts with the view taken by some other senior bankers.

Mr Derek Wanless, chief executive of National Westminster Bank, said this week: "We can't at the moment make the economic case for the acquisition of a building society, and so we have no intention to do so."

Apart from the high price a society might seek, the UK mortgage market is relatively flat and competition for new business is fierce.

Equally, it is doubtful whether any building society would want to be acquired by an organisation certain to cut back its branch network in the interests of lower costs. Lloyds TSB already has the most extensive high street presence of any bank.

Last week, Lloyds Abbey Life, the life assurance group mainly owned by Lloyds TSB, said it would be quite interested in buying a mutual insurer. Sir Brian said Lloyds faced a dilemma in life assurance as to whether acquisition was a better way of expanding than organic growth. "My guess is that if a mutual life insurer was going too cheaply, then someone would come in and spoil the party."

Despite his recent track record of deals and attempted deals Sir Brian was clear about the virtues of expansion through investing in existing businesses.

"If we compare ourselves with some of the retail stores," he said, "so many of them have grown organically and grown very, very well without acquisitions."

DIGEST

Vodafone sees slower growth

Vodafone, the UK market leader in mobile phones, expects profits growth to slow next year as a consequence of lower tariffs introduced to compete with digital services operators, especially Orange Communications.

Its average revenues per customer are already falling - from £597 in 1995 to £481 this year - as the number of higher spending businesses is declining compared with lower spending residential subscribers.

Alan Cane

Mid-States warns on results

Mid-States, the US-based automotive parts distributor, yesterday said its 1995 profits were likely to fall from £4.5m to £2.7m in the final quarter. The shares fell 6p to 33p.


Soft demand, competitive pressures and restructuring costs would affect pre-tax profits, which were likely to fall from £5.5m to £2.7m, the company said.

Motoko Rich

LBMS shares fall further

Shares in Learmonth and Burchett Management Systems fell a further 12p to 145p yesterday, after third quarter pre-tax losses which resulted in a nine month deficit despite profits at the interim stage. When the software company warned of the losses at the beginning of the month the shares fell 45 per cent to 177p. It blamed weak revenues outside the US and a shortfall in implementation and training revenues worldwide.

It was taking action, but warned of risks and uncertainties. "The company continues to be susceptible to potentially significant variations in revenue and operating results."



COMMERCIAL UNION

12 MONTHS' RESULTS

Record profits

- 14% growth in pre-tax operating profit to £509m.
- Full year dividend increased by 7% to 28.25p.
- Strong profit growth from operations outside the United Kingdom.
- Life profits £87m higher at £244m.
- Shareholders' funds up 30% to £4,074m.

	12 months 1995 Unaudited	12 months 1994 Restated Unaudited
Total premium income	£5,760m	£5,762m
Operating profit before taxation	£509m	£445m
Profit after taxation	£394m	£330m
Operating profit per ordinary share	52.7p	55.6p
Dividend per ordinary share	28.25p	26.40p
Shareholders' funds	£4,074m	£3,133m

1. Profit on ordinary activities before taxation includes realised investment gains of £130m (1994 £45m) and a net loss on termination of activities of £30m (1994 £11m).
 2. The 1994 profit and loss account has been restated to reflect the change to a two year fund basis of accounting for certain London market business, which increased profits by £30m.
 3. The results of the operating subsidiaries of Groupe Victoire, which are now incorporated within CU France, were consolidated for the first time in the fourth quarter of 1994.

Full statutory accounts, which have not yet been reported on by the auditors, will be circulated to shareholders on 20 March 1996 and delivered to the Registrar of Companies after the Annual General Meeting which will be held on 16 April 1996. Copies can be obtained after 20 March 1996 from the Shareholder Relations Service at the address below.

Commercial Union plc, St. Helen's, 1 Undershaft, London EC3P 3DQ

Tel: 0171 283 7500 Internet: <http://www.commercial-union.co.uk/cu/12months.htm>

Dependent parent behind child's bid
Tim Burt considers Sophus Berendsen's relationship with Rentokil

Sophus Berendsen, the Danish services and distribution group which owns a majority stake in Rentokil, has defended the UK hostile bid for BET and predicted the takeover would lift its own profits. Although the 199p a share cash and paper offer will dilute the Copenhagen-based group's stake in Rentokil from 51.8 per cent to about 36 per cent, the company said the enlarged group promised to deliver improved dividends and earnings per share.

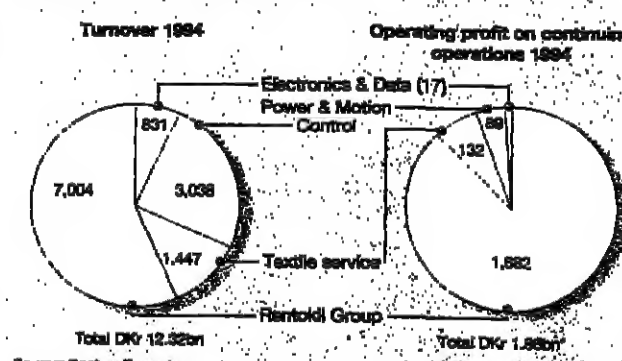
Mr Hans Werdelin, chief executive, said: "It is important to maintain the success story of Rentokil, and if that can be enhanced by buying BET, then we're for it."

In an interview, he rejected suggestions that the Danish company had been kept in the dark about Rentokil's intentions, saying that he had been kept fully informed of preparations for a bid.

He remarked: "Not much escapes your attention when you have had a majority holding since the company was formed 70 years ago."

Sophus Berendsen, named after its 19th century founder, set up Rentokil in 1927 as the UK offshoot of Danish Rattn, the Scandinavian pest control company. Since then, it has derived most of its profits from the rapid expansion of the UK business. In 1994, Rentokil contributed Dkr1.68bn of Sophus

Corporate vital statistics



Source: Sophus Berendsen

After corporate costs of £200.61m

Source: FT Data

Berendsen's Dkr1.68bn operating profits.

The company will underline its dependence on the UK group when it announces its 1995 results in April, with profits growth expected to match the 21 per cent increase reported last week by Rentokil.

Shares in the Danish company, however, have fallen by almost 10 per cent since Rentokil announced its bid, with daily turnover rising from an average of about 30,000 to 100,000 shares.

In Copenhagen, some analysts have blamed the fall on concerns among Danish investors that the group's stock market rating could be downgraded if the bid for BET succeeded.

Mr Torben Sand of Svenska Handelsbank said shareholders feared that once Rentokil

became an associate rather than a subsidiary, Sophus Berendsen would be re-rated as an investment company rather than a distribution and services group.

"It means that Rentokil's profits will be treated only as associate income; without those contributions, operating margins will fall from 15 per cent to 4.8 per cent," Mr Werdelin rejected this view and said that the group's non-Rentokil operations were enjoying steady growth.

He admitted that Sophus Berendsen's financial performance was underpinned by Rentokil contributions. However, he added that the group was establishing a niche as one of the world's largest distributors of hydraulic components and

power transmission products.

Indeed, some analysts expect the company to cut its stake in Rentokil in order to fund "other expansion in areas such as power controls and textile services."

"I'm quite sure that, two or three years down the road, they will sell some of their equity to make acquisitions," commented Mr Tage Fabrin-Brasted of Kleinwort Benson Securities.

Mr Werdelin played down such prospects, saying that Sophus Berendsen intended to retain its Rentokil stake as a strategic investment.

He maintained that Rentokil had contributed more than enough cash to finance acquisitions by the Danish company in the past, and there was no reason why it should not continue to do so.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Commercial Union	14.2 (15.8)	1.41 (2.33)	5.9 (9.8)	2.4	May 8	3.6	4.8	6
LBMS 5p	8.64 (7.72)	834 (480)	64.2 (81.5)	17.55	May 17	10.29	28.25	28.4
My Kiosk Town	31.5 (28.5)	0.294 (0.194)	1.1 (2.8)	1	Apr 26	1	1	1
Stoves	15.2 (12.7)	1.024 (1.33)	3.3 (4)	1	Apr 26	1	1	1
Torax Hite	27.8 (22.5)	1.5 (1.33)	6.1 (5.3)	1.7	Apr 10	1	1.5	1.3
Torax Low	7.29 (5.68)	0.5274 (0.471)	2.4 (2.1)	1.2	May 7	1	1.5	1.3
Torax Low	7.02 (9.36)	1.471 (1.14)	6.8 (5.4)	1.2	May 7	1	1.5	1.3

	NAV (£m)	Attributable earnings (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
F&C Enterprises	102.2 (82.9)	1.53 (1.06)	1.63 (1.12)	1.2	Apr 19	0.8	1.2	0.8
Finway (Presting)	111 (80.8)	0.216 (0.228)	0.73 (0.75)	0.6	May 27	0.8	1.2	0.8
Lazard Sandler	150.4 (140.7)	0.182 (0.351)	1.43 (3.04)	0.25	Apr 12	0.25	0.25	0.25
Scottish Asian	339 (247.8)	0.158 (0.101)	0.88 (0.58)	0.25	Apr 12	0.25	0.25	0.25

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives restated. □Total premium income. ♦After exceptional charge. †On increased capital. SUSH stock. *US currency. †Comparatives for 12 months.

مكتبة الأمل

COMMODITIES AND AGRICULTURE

MARKET REPORT

LME lead prices climb to 5 1/4-year highs

LEAD prices rose to their highest since October 1990 on the London Metal Exchange yesterday. The cash position ended after hours "hard" trading at \$785 a tonne, up \$7.

There is general speculation and fund interest in lead, with people looking to establish long positions if they have not already done so, said Mr Robin Bhar of Brandeis. Prices

also reflected supply tightness that could intensify if cold weather in Europe and North America translated into a high rate of vehicle battery failures.

But the latest Macquarie Commodities Report was more cautious about the short term price outlook. "We are very bullish about lead's prospects in the second half of the year, when the main replacement

battery season starts again," it said. "However, in the short term, if the physical market continues to ease and LME stock offtake slows, prices are likely to move lower."

US-based buying helped to lift all base metals prices during the afternoon, repeating the trend of the previous few days. Analysts said the outlook for base metals demand in the

US was stronger than in Europe and Asia.

"The US seems to be leading the way," said Mr Bhar. "They're more advanced in the business cycle."

The buying helped to lift COPPER prices slightly during the afternoon and the three months position finished at \$2.482 a tonne, down just \$3 from Tuesday's close.

Three months ALUMINIUM edged up \$7 to \$1,625 a tonne as prices remained locked in a well-worn range.

ZINC fell \$7 to \$1,047 after the market again tested support at about \$1,043. Physical business in Europe was slow, with some traders talking of consumers looking to cancel some frame contract orders. Compiled from Reuters

Indian cotton growers seek election bonus

The farmers' lobby is pressing for further export quota releases, writes Kunal Bose

THIS is election year in India, so the country's farmers' lobby, unofficially led by Mr Balram Jadhav, a former agriculture minister, finds itself in a stronger position than usual. It could prevail upon the federal government to release extra cotton for export, in addition to the 510,000 bales (170kg each) already authorised for the current September-August season.

Though such a move would win agricultural votes, however, it would anger the mill owners, who still insist that any decision on cotton exports should await the release of the final crop estimate for 1995-96.

The crop forecasting system in India is so weak that even now a dispute between the Cotton Advisory Board and the trade over the opening stock for the 1994-95 season and remains unresolved.

A few years ago when the government took the decision that India should export at least 500,000 bales of cotton annually to maintain its presence in the global market, the growers came to believe that the quota for export would be released at the beginning of a season to keep domestic cotton prices at "remunerative levels".

The quota for the current season has been released in four instalments. At the end of October, the government invited bids for the export of 100,000 bales of Bengal Deshi cotton, an unsplinnable variety

used mainly for stuffing. To provide an incentive to the spinning and pressing factories that have been modernised, the government released an export quota of 100,000 bales of staple cotton in November exclu-

sively for them. Finally, earlier this month, pressed hard by the agriculture ministry, the textile ministry sanctioned the export of 410,000 bales of cotton in two stages.

Within the last amount there was an exclusive allocation of 100,000 bales of long staple and extra long staple cotton for the Cotton Corporation of India, a federal government undertaking. CCI is, however, free to compete with other state organisations and private trading houses to get allotment from the remaining 310,000 bales.

According to the traders, the government quickness in sanctioning exports helped to arrest a fall in cotton prices that was causing concern in December and early January among farmers, who have committed 8.34m hectares to the crop in the current season, compared with 7.86m last year.

Cotton is a major crop in at least nine Indian states -

Maharashtra, Gujarat, Madhya Pradesh, Andhra Pradesh, Karnataka, Tamil Nadu, Punjab, Haryana and Rajasthan - and in the election year the government cannot afford to arouse the displeasure of the millions

The industry does not want to use imported cotton, however, as the fibre is at least 20 per cent cheaper. But Mr Mirani says that Indian farmers' interest in cotton growing will only be sustained if "they get

The EICA, which in the beginning of the season made a provisional cotton crop estimate of 14.3m bales, has since revised it twice - first to 14m bales and then to 13.65m bales. India is not reaping the full benefit of the additional land under the crop in the current season because of the late arrival of the monsoon and the unusually heavy rain that hit three major cotton growing states in October.

According to the EICA, the current season opened with stocks of 4.3m bales. Leaving aside the possibility of imports, the minimum availability of fibre during 1995-96 will be 17.85m bales. That should be enough to provide 11.9m bales for the textile mills. 550,000 bales for the small spinning factories, 950,000 bales for non-mill consumption and 610,000 bales for export. For India, the season's opening stock should be big enough to meet the demand of the textile units for the first three and a half months as the arrival of the new crop starts picking up from the middle of November.

Even if India allows the export of another 200,000 bales of cotton, there will be no shortage of fibre in the early part of the next season and there is no doubt that the textile mills will be importing some cotton for the batching requirement. So farmers do not see why the industry should begrudge them getting world prices for their cotton.

The government has to balance the prospect of winning agricultural votes against the resentment extra exports would cause among mill owners.

Asarco begins Arizona test of 'in situ' mining technique

By Kenneth Gooding, Mining Correspondent

Pilot scale testing has started in Arizona of a technique that may eventually provide a substantial additional source of low cost copper and other metals.

Dubbed "in situ" or "in place" mining, it involves injecting an ore body with a dilute solution of sulphuric acid to leach out the metal.

"In situ mining holds the promise of producing very high grade copper, with low costs and minimal environmental impact, from certain deposits that are too deeply buried and too low grade to be mined by conventional methods," said Asarco, the US integrated metals producer that is managing the project.

Asarco joined forces in 1988 with another US company, Freeport-McMoran Copper & Gold to start the Santa Cruz In Situ Mining Research Project with financial help from the

US Government, which has put up \$15m of the \$20m budget so far.

Since then five production wells have been constructed (one injection well and four for recovery) and four ground water monitoring wells. Environmental permitting was completed late in 1994.

Construction of a small-scale facility to remove copper from the sulphuric solution and other preparations for acid injection were recently completed, clearing the way for the final test of the technology.

This involves diluting sulphuric acid being injected nearly 500 metres below the surface into undisturbed granite bedrock containing soluble copper oxide minerals. The solution is recovered through wells and pumped to the surface where it is processed and re-injected into the mining zone in a closed loop. Copper is expected to build up gradually in the solution. Asarco expects that within a few weeks the

solution will be rich enough in copper to begin extraction of the metal before the solution is re-injected.

The test will last about two years, depending on results. Data from the test will show if copper can be extracted in this way and if the mining technique is economically feasible. The participation of the US government means the information gained from the project will be publicly available in the States. Asarco said that, if the test is successful, results could be used for larger scale commercial production at the Santa Cruz site, seven miles west of Casa Grande, and on other, similar copper deposits.

Asarco does not expect the technique to revolutionise copper mining, however, because only deposits with particular characteristics lend themselves to this treatment. Nevertheless, it hopes that the method might be used to recover other metals from deep deposits with low metal content.

Thailand set to beat rice target

By Ted Saradeke in Bangkok

Thailand, the world's biggest exporter of rice, is likely to exceed its 5m-tonne rice export target in 1996, as growing world demand is combined with expected poor crops and poor commercial records in competitor countries, the Thai Farmers Bank Research Institute said in a study released yesterday.

The study added that last year's flooding in Thailand, the worst in recent memory, should dent the projected 1995-96 paddy harvest of around 21m tonnes by only 0.4 per cent.

Thai rice exports in 1995 totalled 6m tonnes, the second best performance in history, after 1989's 6.1m tonnes.

Higher world rice prices had caused Thai farmers to sow more marginal land during the dry season harvest, expected to

yield 3.4m tonnes compared to 2.9m tonnes a year ago, the report said.

This added production would help replenish Thai domestic rice reserves, which stand at a low 420,000 tonnes compared to 680,000 tonnes at the same time last year.

The report claimed that rice after losing part of them in the past two years to Vietnam and Burma respectively.

Vietnam would have trouble meeting its official 2m-tonne rice export target, the report said, because of a consolidation in the country's rice trading industry after a harsh crackdown on illegal rice smuggling and exports.

Burma, which expects 30 years' high rice harvest of 38m tonnes in 1995-96, had lost some customers after it

defaulted on nearly half of 1m tonnes of rice shipments it had promised to traders last year, Thai Farmers said.

The Burmese government has a rice target of 1.5m tonnes this year.

Current high grain prices have not stopped poor countries from paying market, rather than subsidised prices. Mr Bui De Maria, assistant executive director of the International Grain Council, said yesterday reports Reuters.

"Their action is indicative of how rarely populations return to traditional staple foods once they have switched to cereals, especially wheat," he told Agre Europe's Outlook Conference in London.

As was usual when grain prices were high, its use for animal feed bore the brunt of the drop in the world wheat and coarse grain crops, he said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Ammetag International Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1589-00 1589-00 1589-00

Previous 1589-00 1589-00 1589-00

High/Low 1589-00 1589-00 1589-00

AM Official 1589-00 1589-00 1589-00

Karb close 1589-00 1589-00 1589-00

Open int. 1589-00 1589-00 1589-00

Total daily turnover 1589-00 1589-00 1589-00

■ ALUMINIUM ALLOY (\$ per tonne)

Close 1350-00 1350-00 1350-00

Previous 1350-00 1350-00 1350-00

High/Low 1350-00 1350-00 1350-00

AM Official 1350-00 1350-00 1350-00

Karb close 1350-00 1350-00 1350-00

Open int. 1350-00 1350-00 1350-00

Total daily turnover 1350-00 1350-00 1350-00

■ LEAD (\$ per tonne)

Close 1589-00 1589-00 1589-00

Previous 1589-00 1589-00 1589-00

High/Low 1589-00 1589-00 1589-00

AM Official 1589-00 1589-00 1589-00

Karb close 1589-00 1589-00 1589-00

Open int. 1589-00 1589-00 1589-00

Total daily turnover 1589-00 1589-00 1589-00

■ ZINC, special high grade (\$ per tonne)

Close 1027-00 1027-00 1027-00

Previous 1027-00 1027-00 1027-00

High/Low 1027-00 1027-00 1027-00

AM Official 1027-00 1027-00 1027-00

Karb close 1027-00 1027-00 1027-00

Open int. 1027-00 1027-00 1027-00

Total daily turnover 1027-00 1027-00 1027-00

■ HIGH GRADE COPPER COMEX

Set 1.547 3 mths 1.554 6 mths 1.558 9 mths 1.571

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Set 1.547 3 mths 1.554 6 mths 1.558 9 mths 1.571

Precious Metals continued

■ GOLD COMEX (100 Troy oz; \$ per oz)

Feb 402.1 -0.1 401.5 395.5 123 240

Mar 404.0 -0.1 403.4 397.4 80,875 118,205

Apr 406.7 -0.1 406.1 400.1 28,618 38,271

May 408.8 -0.1 408.2 402.2 21 1,314

Jun 411.0 -0.1 410.4 404.4 14 3,630

Jul 413.1 -0.1 412.5 406.5 21 14,116

Aug 415.2 -0.1 414.6 408.6 21 14,116

Sep 417.3 -0.1 416.7 410.7 21 14,116

Oct 419.4 -0.1 418.8 412.8 21 14,116

Nov 421.5 -0.1 420.9 414.9 21 14,116

Dec 423.6 -0.1 423.0 417.0 21 14,116

Jan 425.7 -0.1 425.1 419.1 21 14,116

Feb 427.8 -0.1 427.2 421.2 21 14,116

Mar 429.9 -0.1 429.3 423.3 21 14,116

Apr 432.0 -0.1 431.4 425.4 21 14,116

May 434.1 -0.1 433.5 427.5 21 14,116

Jun 436.2 -0.1 435.6 429.6 21 14,116

Jul 438.3 -0.1 437.7 431.7 21 14,116

Aug 440.4 -0.1 439.8 433.8 21 14,116

Sep 442.5 -0.1 441.9 435.9 21 14,116

Oct 444.6 -0.1 444.0 438.0 21 14,116

Nov 446.7 -0.1 446.1 440.1 21 14,116

Dec 448.8 -0.1 448.2 442.2 21 14,116

Jan 450.9 -0.1 450.3 444.3 21 14,116

Feb 453.0 -0.1 452.4 446.4 21 14,116

Mar 455.1 -0.1 454.5 448.5 21 14,116

Apr 457.2 -0.1 456.6 450.6 21 14,116

May 459.3 -0.1 458.7 452.7 21 14,116

Jun 461.4 -0.1 460.8 454.8 21 14,116

Jul 463.5 -0.1 462.9 456.9 21 14,116

Aug 465.6 -0.1 465.0 459.0 21 14,116

Sep 467.7 -0.1 467.1 461.1 21 14,116

Oct 469.8 -0.1 469.2 463.2 21 14,116

Nov 471.9 -0.1 471.3 465.3 21 14,116

Dec 474.0 -0.1 473.4 467.4 21 14,116

Jan 476.1 -0.1 475.5 469.5 21 14,116

Feb 478.2 -0.1 477.6 471.6 21 14,116

Mar 480.3 -0.1 479.7 473.7 21 14,116

Apr 482.4 -0.1 481.8 475.8 21 14,116

May 484.5 -0.1 483.9 477.9 21 14,116

Jun 486.6 -0.1 486.0 480.0 21 14,116

Jul 488.7 -0.1 488.1 482.1 21 14,116

Aug 490.8 -0.1 490.2 484.2 21 14,116

Sep 492.9 -0.1 492.3 486.3 21 14,116

Oct 495.0 -0.1 494.4 488.4 21 14,116

Nov 497.1 -0.1 496.5 490.5 21 14,116

Dec 499.2 -0.1 498.6 492.6 21 14,116

Jan 501.3 -0.1 500.7 494.7 21 14,116

Feb 503.4 -0.1 502.8 496.8 21 14,116

Mar 505.5 -0.1 504.9 498.9 21 14,116

Apr 507.6 -0.1 507.0 501.0 21 14,116

May 509.7 -0.1 509.1 503.1 21 14,116

GRAINS AND OIL SEEDS

■ WHEAT LCE (\$ per tonne)

Mar 118.00 -0.1 117.90 117.85 57 9,881

Apr 120.75 -0.1 120.65 120.55 57 9,881

May 123.50 -0.1 123.40 123.30 57 9,881

Jun 126.25 -0.1 126.15 126.05 57 9,881

Jul 129.00 -0.1 128.90 128.80 57 9,881

Aug 131.75 -0.1 131.65 131.55 57 9,881

Sep 134.50 -0.1 134.40 134.30 57 9,881

Oct 137.25 -0.1 137.15 137.05 57 9,881

Nov 140.00 -0.1 139.90 139.80 57 9,881

Dec 142.75 -0.1 142.65 142.55 57 9,881

Jan 145.50 -0.1 145.40 145.30 57 9,881

CURRENCIES AND MONEY

MARKETS REPORT

Bank of Japan intervention props up US dollar

By Philip Gawth

The dollar traded steadily yesterday in Europe after further support from the Bank of Japan during Asian trading. The dollar fell in New York when the dollar fell in tandem with weaker US asset markets.

The dollar's performance was helped by the steady tone of international bond markets following the jittery trading on Tuesday. It closed in London at DM1.4513, from DM1.4533 and at ¥105.15, from ¥105.11.

Peripheral, or "high-yielding", European currencies bounced back yesterday after their recent losses. Good news on inflation in Italy and Sweden helped the lira and the krona. The lira finished at L1,084 against the D-Mark, from L1,092, while the krona closed at SKr4.668, from SKr4.715.

Sterling started the day weaker, dragged lower by the

dollar's fall in New York. It then traded fairly steadily, finishing the day at DM2.3415 from DM2.3444. Against the dollar it closed at \$1.5445 from \$1.5444.

The South African rand continued its slide. It closed at R3.965 against the dollar, from R3.97, before slipping through the R4.00 level for the first time. It hit a low of R4.03, before recovering to trade around R3.94 in New York.

The Reserve Bank reiterated that it was not targeting the rand - the market would have to establish a new equilibrium level. It said plans to relax exchange controls remained on schedule.

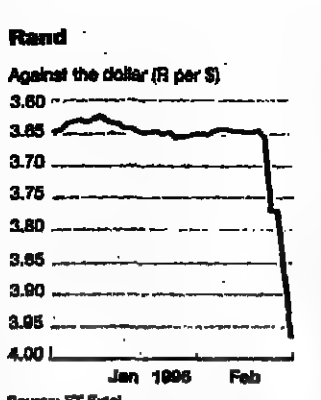
European markets started the day with three main facts

to digest: the dollar's weakness in New York, the subsequent renewed support by the Bank of Japan, and Mr Buchanan's victory in the Republican New Hampshire primary.

Although the BOJ's presence has made traders wary of trying to drive the dollar lower, there is some scepticism about the success they are likely to achieve. Mr David Cocker, economist at Chemical Bank in London, said: "The market (remains) wary of funds unwinding bond positions taken against cheap yen loans, and the repatriation of funds by Japanese institutions ahead of March 31."

He predicted more dollar weakness over the month ahead, but said the longer-term dollar appreciation "should be maintained".

The charts also favour the dollar. Mr Brian Marber, an independent technical analyst, said that contrary to the opinions of some others, "the dollar is not shaky. It is moving and



Source: FT Data

some concern not that he would be elected, but that his agenda might be elected, that it might start to effect other Republican candidates and the White House."

Were the White House to embrace some of Mr Buchanan's economic nationalism, this would raise questions about the extent of its commitment to a stronger dollar. Large sectors of US industry, especially exporters, favour a weaker dollar.

A closely watched release was the Ifo survey of business conditions in Germany, which showed signs of weakness in the economy. Mr Persaud said he doubted whether it would be sufficient to wholly arrest the market's more cautious view about lower interest rates. The Bundesbank also focuses on money supply trends, rather than on developments in the real economy.

Short sterling futures had a more positive day yesterday,

helped by the weak retail sales figures, and the release of the latest monthly monetary minutes, which showed the Bank of England taking a fairly relaxed view on inflation.

Mr Philip Shaw, economist at Union Discount in London, said the cash market, where three month money remains below the base rate, is providing a more accurate assessment of UK interest rate prospects than the futures.

He said the outcome of the bi-monthly repo auction had raised £16.5bn in the two week facility, and only £2.5bn in the four week facility. The discrepancy, he said, "tells you that money market sentiment is still expecting a rate cut in the next few weeks."

WORLD INTEREST RATES

MONEY RATES									
	Overnight	One month	Three months	Six months	One year	Long term	Repo rate		
Belgium	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	7.00	3.00	-	-
France	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	4.50	3.00	-	-
Germany	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Italy	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10.00	3.00	-	-
Netherlands	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Spain	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Sweden	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Switzerland	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
UK	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Japan	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-

EURO CURRENCY INTEREST RATES									
	Overnight	One month	Three months	Six months	One year	Long term	Repo rate		
Belgium	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	7.00	3.00	-	-
France	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	4.50	3.00	-	-
Germany	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Italy	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	10.00	3.00	-	-
Netherlands	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Spain	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Sweden	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Switzerland	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
UK	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
Japan	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	3.00	-	-

POUND SPOT FORWARD AGAINST THE POUND

	Close	Change	Open	High	Low	1m	3m	6m	1y	Bank
Europe	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Australia	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Canada	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
France	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Germany	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Italy	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Netherlands	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Spain	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Sweden	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Switzerland	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
UK	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
US	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

	Close	Change	Open	High	Low	1m	3m	6m	1y	Bank
Europe	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Australia	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Canada	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
France	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Germany	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Italy	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Netherlands	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Spain	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Sweden	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
Switzerland	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
UK	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5
US	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-	106.5

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES									
	Close	Change	Open	High	Low	1m	3m	6m	1y
Belgium	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
France	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
Germany	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
Italy	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
Netherlands	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
Spain	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
Sweden	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
Switzerland	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
UK	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-
US	15.7672	-0.0188	15.780	15.780	15.7672	2.3	15.8547	2.9	-

EURO CURRENCY FUTURES (DM100,000 points of 100%)

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Mar	98.87	98.87	-0.01	98.88	98.86	32,258	58,518
Jun	98.87	98.87	-0.01	98.88	98.86	4,568	-
Sep	98.87	98.87	-0.01	98.88	98.86	141	1,911

EURO CURRENCY FUTURES (DM100,000 points of 100%)

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Mar	98.87	98.87	-0.01	98.88	98.86	32,258	58,518
Jun	98.87	98.87	-0.01	98.88	98.86	4,568	-
Sep	98.87	98.87	-0.01	98.88	98.86	141	1,911

UK INTEREST RATES

LONDON MONEY RATES									
	Overnight	One month	Three months	Six months	One year	Long term	Repo rate		
Interbank Sterling	7 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	3 1/2	-	-
Treasury Bills	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	3 1/2	-	-
Bank Bills	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	3 1/2	-	-
Local authority debts	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	3 1/2	-	-
Discount Market debts	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	3 1/2	-	-

EURO CURRENCY FUTURES (DM100,000 points of 100%)

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Mar	98.87	98.87	-0.01	98.88	98.86	32,258	58,518
Jun	98.87	98.87	-0.01	98.88	98.86	4,568	-
Sep	98.87	98.87	-0.01	98.88	98.86	141	1,911

BASE LENDING RATES

	Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate
Adam & Company	6.25	Duncan Lawrie	6.25	Royal Bank of Scotland	6.25	Barclays Bank	6.25	Bank of America	6.25
Albion Bank	6.25	General Bank	6.25	Bank of Ireland	6.25	Bank of Montreal	6.25	Bank of New York	6.25
Bank of Australia	6.25	Bank of Canada	6.25	Bank of China	6.25	Bank of France	6.25	Bank of Germany	6.25
Bank of India	6.25	Bank of Japan	6.25	Bank of Korea	6.25	Bank of London	6.25	Bank of Mexico	6.25
Bank of Norway	6.25	Bank of Portugal	6.25	Bank of Russia	6.25	Bank of Spain	6.25	Bank of Sweden	6.25
Bank of Switzerland	6.25	Bank of Taiwan	6.25	Bank of Thailand	6.25	Bank of the Netherlands	6.25	Bank of the United States	6.25
Bank of the Philippines	6.25	Bank of the Republic of China	6.25	Bank of the Republic of Korea	6.25	Bank of the Republic of Singapore	6.25	Bank of the Republic of South Africa	6.25
Bank of the Republic of the Congo	6.25	Bank of the Republic of the Democratic Republic of the Congo	6.25	Bank of the Republic of the Ivory Coast	6.25	Bank of the Republic of the Niger	6.25	Bank of the Republic of the Senegal	6.25
Bank of the Republic of the Sudan	6.25	Bank of the Republic of the Togo	6.25	Bank of the Republic of the Uganda	6.25	Bank of the Republic of the Zambia	6.25	Bank of the Republic of the Zimbabwe	6.25

EURO CURRENCY FUTURES (DM100,000 points of 100%)

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Mar	98.87	98.87	-0.01	98.88	98.86	32,258	58,518
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Sep	98.87	98.87	-0.01	98.88	98.86	141	1,911

EURO CURRENCY FUTURES (DM100,000 points of 100%)

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PHARMACEUTICALS - Cont.										RETAILERS, GENERAL - Cont.									
Stock	Price	Change	52 Week	High	Low	Open	Close	Volume	Market	Stock	Price	Change	52 Week	High	Low	Open	Close	Volume	Market
Amgen Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wal-Mart Stores	24 1/2	+	23 1/2	24 1/2	23 1/2	24 1/2	24 1/2	100	General
Baxter Inc	45 1/4	+	44 1/4	45 1/4	44 1/4	44 1/4	45 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's	10 1/4	+	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	100	General
Bio-Tech Inc	110 1/4	+	105 1/4	110 1/4	105 1/4	108 1/4	109 1/4	100	Pharmaceutical	Wendell's									

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Prices are in cents unless otherwise indicated and are for quantities of 100 unless otherwise noted. U.S. dollars are in parentheses. U.S. dollars are in parentheses for the following items. U.S. dollars are in parentheses for the following items. U.S. dollars are in parentheses for the following items.

1. **Wheat** - 100 bushels - 1.00 (1.00)
2. **Barley** - 100 bushels - 1.00 (1.00)
3. **Oats** - 100 bushels - 1.00 (1.00)
4. **Rye** - 100 bushels - 1.00 (1.00)
5. **Triticale** - 100 bushels - 1.00 (1.00)
6. **Feed** - 100 bushels - 1.00 (1.00)
7. **Hay** - 100 bushels - 1.00 (1.00)
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FINANCIAL TIMES

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FINANCIAL TIMES

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4. *see also* February 21

174	175	164	176	+3%
94	95	27	29	+2%
30	31	85	83%	+3%
134	135	49%	47%	+3%
134	135	9%	10%	+3%
10	10	94	10	+3%
403	403	10%	10%	+1%
403	403	4%	4%	+1%
13	13	9%	9%	+3%
13	13	9%	9%	+3%
41	40	19%	20%	+3%
128	111	10%	11%	+2%
12	12	4%	4%	+3%
2	2	26	25	+3%
532	525	24%	24%	+3%
191	214	21%	21%	+3%
9	4%	4%	4%	+3%
10	10	10%	10%	+3%
194	232	20%	23%	+3%
33	33	4%	4%	+3%
596	574	3%	4%	+3%
5	5	4%	4%	+3%

- 3 -

Udacity	8	721	12	11	22%	+3%	
Udacity	21	2264	384	39%	40%	+3%	
Udacity	1	58	154	17%	18%	+3%	
Udacity	1.20	6	3104	38	38	+3%	
Udacity	1.20	20	2704	39%	37	37%	+1%
Udacity	1.20	12	1051	40	36%	40%	+3%
Udacity	1.20	18	154	17%	18%	+3%	
Udacity	1.20	11	4334	24%	24%	+3%	
Udacity	2	492	33	31%	31%	+3%	
Udacity	492	33	31%	31%	31%	+3%	
Udacity	0.80	10	11%	11%	11%	+3%	
Udacity	10	330	224	22%	22%	+3%	
Udacity	0.31	89	183	15%	15%	+3%	
Udacity	1.10	4%	4%	4%	4%	+3%	
Udacity	4	4%	21	21%	21%	+3%	
Udacity	0.20	12	174	14%	14%	+3%	
Udacity	0.30	14	20	15%	14%	14%	+3%
Udacity	1.70	10%	10%	10%	10%	+3%	
Udacity	62	57%	81%	79	80%	+1%	

- 4 -

Udacity	0.30	14	14	14%	14%	+3%
Udacity	127	459	32	21%	21%	+3%
Udacity	10	1445	18%	17%	18%	+3%
Udacity	30	656	11%	25%	25%	+3%
Udacity	14	154	13%	13%	13%	+3%
Udacity	12	11%	11%	11%	11%	+3%

AMERICA

Greenspan testimony lifts bonds, equities

Wall Street

Rising bond prices helped the US equity market roar back from Tuesday's tumble, putting shares on track for a positive finish after four sessions of losses, writes Lisa Branstetter in New York.

Morning activity was almost a mirror of Tuesday's session, with blue chips in the Dow Jones Industrial Average rising more than 50 points and triggering the "downside rule" that restricts computer buying. On Tuesday the "uptick rule" was set off in morning dealing after the Dow had tumbled in excess of 50 points.

At 1 pm the Dow was 46.24 stronger at 5,504.77, the Standard & Poor's 500 had rallied 5.90 to 648.56 and the American Stock Exchange composite was standing 4.72 ahead at 563.24. Volume on the New York SE came to 245m shares.

Bonds had been shaken on Tuesday by the congressional testimony from Mr Alan Greenspan, the chairman of the Federal Reserve, which was interpreted as a signal that the economy was not as weak as many investors had come to believe. However, investors were reassured yesterday when Mr Greenspan, in

his second day of testimony, implied that the Fed's interest rate policy remained flexible.

Technology issues were mostly stronger, with the Nasdaq composite up 8.54 at 1,091.78 and the Pacific Stock Exchange technology index 1 per cent firmer.

The computer maker Dell Computer continued to gain from anticipation that earnings reports to be released later this week would be strong. Dell added 3 1/4 to the \$26 it rose on Tuesday, bringing the shares to \$34 1/4. In the same sector, Hewlett Packard climbed 3 1/4 to \$97 1/4, having risen 1/4 on Tuesday.

Delta Air Lines moved up 1 1/4 to \$79 1/4 after the carrier agreed to a tentative cost-savings plan by its pilots union. ValueJet, Delta's primary competitor, fell 1/4 to \$22 1/4, while most other airline companies were higher. UAL, parent of United Airlines, gained 5/8 at \$183 and AMR, parent of American Airlines, was 3 1/4 stronger at \$33 1/4.

St Jude Medical rose 1 1/4 to \$38 1/4 on news that the privately held Heartport had received permission from the US Food and Drug Administration to begin human trials of its device that allows less invasive open heart surgery. The

two companies are working together on the technology.

Canada

Toronto's rate of decline eased after Tuesday's gold-induced weakness, but the TSE 300 composite index still managed to shed a further 11.09 to 4,952.71 by 1 pm. This time the financial services, oil and gas and gold sectors seemed almost equally to blame.

Banks rebounded after dropping on Tuesday, with Bank of Nova Scotia putting on C\$4 at C\$30 1/4 in some 1m shares dealt. One of the market's most active stocks at midday, Seaport Resources, the natural gas company, rose C\$3 to C\$39 1/4.

SOUTH AFRICA

A sharply lower balloon price hit the golds sector. However, brokers remarked that volume was low and that they expected some volatility ahead of the budget on March 13. The overall index fell 82.3 to 6,649.6, the industrials index shed 79.9 to 8,312.8 and the golds index dropped 80.7 to 1,702.0. De Beers defied the trend with a rise of R1 to R119 on reports that good progress had been made in talks with Russian diamond producers.

EUROPE

The government's announcement that it intended to proceed with the privatisation of Thomson SA by the end of the year absorbed PARIS.

The news hurt Thomson-CSF, the defence electronics subsidiary, which fell FF41.90 or 11 per cent to FF119.10. Thomson SA, in which the state has a 76 per cent stake and France Telecom 20 per cent, rose FF1 to FF11.06 in a technical trade.

Brokers said there was still little detail about how the government would tackle the sale, but there was a possibility that the state would not place the stake through an equity offering.

One dealer suggested that Thomson SA, which had debts of some FF19bn, could be sold to a corporate buyer, with speculation that Alcatel might be interested. Alcatel lost FF5.30 to FF439.60. Another broker commented that the market was surprised at the departure of Mr Alain Gomez as chairman, since he had appeared to have done a good job in difficult circumstances.

The CAC-40 index made its first advance this week with a rise of 4.51 to 1,936.90. Turnover was FF74.4bn.

There were rumours that the government would announce

today a proposal to merge Aerospatiale and Dassault Aviation, as part of a shake-up of the defence sector. Dassault rose FF42 to FF452 and Lagardere Groupe, another defence company, by FF6 to FF136.5.

AMSTERDAM powered above the 500 level, helped by some good corporate news. The AEX index added 4.27 at 303.94.

DSM led cyclical with a jump of F110.90 or 7.7 per cent to F1183 after announcing the planned conversion of a 30 per cent stake held by the Dutch government, into cumulative preference shares which would be placed with institutional investors. Following the transaction the state would be left with an 11 per cent holding.

Following the announcement analysts said that one consequence of the deal would be to lift earnings per ordinary share, and they speculated that the shares could reach F1165 in the medium term.

Philips rose F1.10 to F167.10 as it said that it was to spend FF2.2bn in 1,400 jobs in France on a project which would include the upgrading of its Le Mans factory to become the world headquarters of its mobile telephone business. The company planned to manufacture 4m GSM mobile tele-

FT-SE Actuaries Share Indices

Feb 21	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuaries 100	1512.45	1513.14	1514.04	1515.41	1516.93	1520.84	1521.84	1521.59
FT-SE Actuaries 200	1624.25	1623.29	1623.12	1623.54	1623.36	1623.51	1623.20	1623.05

DATE	VALUE	TOTAL	DATE	VALUE	TOTAL
2019-01-20	1510.94	1510.94	2019-01-20	1510.94	1510.94
2019-01-19	1520.51	1520.51	2019-01-19	1520.51	1520.51
2019-01-18	1536.16	1536.16	2019-01-18	1536.16	1536.16
2019-01-17	1537.82	1537.82	2019-01-17	1537.82	1537.82
2019-01-16	1548.07	1548.07	2019-01-16	1548.07	1548.07

Base value 1000 (2000/2000) (2000/2000) (2000/2000) (2000/2000) (2000/2000) (2000/2000) (2000/2000) (2000/2000) (2000/2000)

phones a year from 1997.

KNP ET, the paper and packaging group, rose F1.90 or 4.3 per cent to F46.10 as its 1995 results exceeded expectations.

Unilever lost another F1.60 to F123.10 in a further reaction to Tuesday's figures.

FRANKFURT started at its worst and ended near its best. The Dax index bottomed early at 2,358.49 as Bremer Vulkan filed for insolvency, and closed 28.59 or 1.2 per cent ahead at an index of 2,401.58 after modest gains in bonds and the dollar, and the rebound in the Dax. Turnover rose from DM6.3bn to DM6.8bn.

The Bremen-based ship-

Company results began to count. SAF, the computer software group, saw its price up DM8.30 or 3.8 per cent to DM225.50. Ms Jadwiga Bobrowska at Merck Finck in Düsseldorf thought this might be a delayed reaction to the 80 per cent dividend rise announced at the weekend.

Meanwhile, Puma, the sportswear manufacturer, announced near-doubled profits, took its shares up DM12 to DM436 and dragged Adidas up by DM2.55 to DM90.25.

MADRID ran up its gas and electrical utilities, and Telefonica by Pta60 to Pta1.925, as the general index set a new all-time high, up 4.20 at 538.67.

Gas Natural rose Pta12.50 or 6.4 per cent to Pta20,950. Demand for gas was going to grow extremely rapidly in Spain over the next five to seven years, said Mr Peter Planting-Gyllenbaga at CS

First Boston; he downgraded Sevilla, and the stock stood still at Pta915 as electrical utilities gained 2.1 per cent.

MILAN was encouraged by January inflation data which showed a slight decline month-on-month decline. The Comit index finished up 5.02 at 589.29 after the data lifted the currency and bond markets.

Fiat fell L\$5 to L\$5.05. Olivetti was up L10.9 at L\$25 and Montedison moved forward L4.2 to L\$15.

STOCKHOLM featured a 4.4 per cent gain in Astra A, up SKR12.50 at SKR296 on a 25 per cent profits gain, and on news of an upcoming US listing. Ericsson Bs rose SKR4 to SKR142.50 but Volvo's results came in below expectations and the carmaker fell SKR2 to SKR134.50 as the ABN-Amro General index closed 22.8 or 1.3 per cent higher at 1,503.6.

OSLO matched Stockholm, with the total index up 9.77 at 763.52.

The seismic group Petrochem Geo-Service was up NKr11.30 to NKr161.50, after NKr167, following a company presentation. Norsk Hydro rallied NKr5 to NKr288.50, and Kvaerner A by NKr8 to NKr218.

Written and edited by William Cochrane and John Pitt

Trade data support Mexico City

There was a positive initial reaction in Mexico City to trade data which showed a January surplus of nearly \$780m compared to a deficit of \$350m a year earlier. By mid-session the IPC index was up 10.93 at 2,915.34.

Concerns over forthcoming company earnings and reports that unemployment and inflation were both rising continued to exert a dampening effect on the market. Telmex slipped from a firm opening to stand at 11.84 pesos by noon.

BUENOS AIRES was slightly higher by mid-day as the country's ADRs gained ground on Wall Street. The Merval index was 3.96 up at 533.48, having fallen to 507.94 in early trading. Dealers said they would be watching a senate debate later to see if cost-cutting measures by President Carlos Menem would be approved.

SANTIAGO was nearly 1 per cent stronger in early trading, with the IGPA index standing 50.83 ahead at 5,608.46.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Feb. 16 1996	% Change over week	% Change on Dec '95	Local currency terms Feb. 16 1996	% Change over week	% Change on Dec '95
Latin America	(341)	507.39	-3.0	+7.6	507,139.49	-6.4	+3.2
Argentina	(24)	507.39	-3.0	+7.6	507,139.49	-6.4	+3.2
Brazil	(84)	355.65	-0.0	+16.5	1,304.89	-2.6	+17.5
Chile	(43)	702.67	-3.5	-6.1	1,158.06	-3.1	-5.1
Colombia	(15)	603.51	-1.5	+0.9	1,100.27	-0.9	+4.8
Mexico	(85)	494.59	-1.5	+8.1	1,609.04	-0.7	+8.9
Peru	(21)	219.66	-2.4	+11.3	315.10	-2.7	+13.6
Venezuela	(8)	397.28	+2.5	+18.8	4,123.61	+10.4	+58.0
Asia	(831)	269.85	+2.8	+1.9	269.85	+2.7	+14.9
China	(23)	82.22	+2.5	+15.0	128.09	-0.2	-0.2
South Korea	(145)	124.93	-0.1	-0.8	362.16	+2.9	+10.1
Philippines	(35)	288.93	+3.0	+10.5	108.23	+1.0	-8.3
Taiwan, China	(83)	104.87	+1.0	-7.0	115.71	+1.1	+16.3
India	(76)	89.27	+2.3	+11.1	157.15	+2.7	+15.3
Indonesia	(44)	129.99	+2.3	+14.6	278.65	+2.7	+10.0
Malaysia	(123)	298.74	+2.4	+8.4	485.99	-12.1	+31.8
Pakistan	(25)	318.48	+12.1	+31.2	135.02	+1.8	+10.0
Sri Lanka	(5)	114.30	+1.8	+9.6	406.85	-0.3	+8.2
Thailand	(72)	408.28	-0.1	+8.1	419.72	+0.3	+8.4
Euro/Mid East	(238)	154.79	-0.1	+8.3	221.29	-12.2	+38.6
Greece	(47)	256.19	+1.2	+8.1	274.52	-0.8	-0.8
Hungary	(8)	130.28	-12.0	+32.4	910.41	-0.8	+37.6
Jordan	(8)	183.28	-0.6	-0.8	132.55	+1.3	+11.5
Poland	(22)	570.37	+1.3	+33.8	211.99	+0.7	+8.1
Portugal	(28)	128.76	+2.3	+9.5	4,361.85	+1.5	+48.6
South Africa	(63)	271.31	-4.2	+5.1	473.77	+7.4	+25.7
Turkey	(54)	142.56	-0.5	+35.4			
Zimbabwe	(5)	340.71	+7.4	+34.0			
Composite	(1117)	298.97	-0.9	+8.4			

Indices are calculated at end-week, and weekly changes are percentage movement from the previous Friday. Base date: Dec 1989=100 except those noted where are: (1991) 1991; (1992) 1992; (1993) 1993; (1994) 1994; (1995) 1995; (1996) 1996; (1997) 1997; (1998) 1998; (1999) 1999; (2000) 2000; (2001) 2001; (2002) 2002; (2003) 2003; (2004) 2004; (2005) 2005; (2006) 2006; (2007) 2007; (2008) 2008; (2009) 2009; (2010) 2010; (2011) 2011; (2012) 2012; (2013) 2013; (2014) 2014; (2015) 2015; (2016) 2016; (2017) 2017; (2018) 2018; (2019) 2019; (2020) 2020; (2021) 2021; (2022) 2022; (2023) 2023; (2024) 2024; (2025) 2025; (2026) 2026; (2027) 2027; (2028) 2028; (2029) 2029; (2030) 2030; (2031) 2031; (2032) 2032; (2033) 2033; (2034) 2034; (2035) 2035; (2036) 2036; (2037) 2037; (2038) 2038; (2039) 2039; (2040) 2040; (2041) 2041; (2042) 2042; (2043) 2043; (2044) 2044; (2045) 2045; (2046) 2046; (2047) 2047; (2048) 2048; (2049) 2049; (2050) 2050; (2051) 2051; (2052) 2052; (2053) 2053; (2054) 2054; (2055) 2055; (2056) 2056; (2057) 2057; (2058) 2058; (2059) 2059; (2060) 2060; (2061) 2061; (2062) 2062; (2063) 2063; 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ARTS

Ballet

'Beauty' fifty years on

The court of King Florestan XXIV has never looked grander at Covent Garden than it did at Tuesday night's gala to commemorate the re-opening of the Opera House 50 years ago. In a gesture graceful and grateful, the Royal Ballet invited 29 members of the 1946 cast to sit on stage and watch the third act. Happily, too, the Queen - who was there on February 20 1946 - was again in the Royal box.

Certain sympathies are owed to the present dancers, being surveyed at closest quarters by our ballet's illustrious past, but it was a pleasure to see these artists once more. It was at the heart of a bit to recall Pamela May's golden Aurora - an interpretation of radiant nobility; to remember Violetta Elvin's debut and the excitement of discovering her eloquent Bolshoi style; to see Dame Beryl Grey and be aware once more of her generosity and grace as the Lilac Fairy; to watch Nadia Nerina sitting beautifully poised, and remember that from being a little nursemaid by the cradle in 1946's Prologue she became one of the most brilliant of Auroras. And there was Leslie Edwards, the ideal and only Catalabutte, his presence as vivid when watching today's dancers as when he danced with them, an exemplar of dignity and aptness in mime.

To those of us who grew up with the company at Covent Garden, nostalgia was one of the fairies at the Christening. How much we owe to these artists who worked with such distinction to bring our national ballet to greatness. And, as crown of the evening, Dame Ninette de Valois appeared on stage in her 88th year: still "Madam" to us, audience as well as dancers, to whom she gave classical ballet in Britain. We cheered. In the years of her directorate, I used to look up to the company box to be reassured by the glimpse of her intent profile turned towards the stage. She was there: all was well. Involuntarily, I did so again on Tuesday, aware that she was in the audience - not in the box, but still a commanding presence. (In the programme, dancer Richard Ellis recalls how in December 1945, just one week demobilised after five years' naval service, he saw Dame Ninette, who immediately called him back to the company. "Rehearsals start next week". This is the stuff of greatness.)

The performance was led by Doreen Russell. Her Aurora was worthy of the artists who were watching her from the side-lights. It is a portrait superb in shape, brilliant and sweet in effects, very much of the 1990s in its generous youthful scale. I find it a little unsophisticated as yet, but Russell's dancing is sumptuous, brave, and entirely worthy of the occasion.

About the staging, I would cite a comment overheard by Sir Philip Sassoon in the 1930s, when a guide was taking visitors over his house. "All in the old world style, and every bit of it sham".

Clement Crisp

Sponsored by Bankers Trust.



The best of British: Ewan McGregor in Danny Boyle's degenerate drug-fest, 'Trainspotting'; and Kate Winslet and Emma Thompson in 'Sense and Sensibility', all period-piece elegance

Cinema

Bulging vein or stiff upper lip

SENSE AND SENSIBILITY (U)
Ang Lee

TRAINSPOTTING (18)
Danny Boyle

CASINO (18)
Martin Scorsese

and *Sensibility* and come away with a special understanding of the gulfs in British culture, or even a new-found lust for life.

Peter Aspden

The founders of Las Vegas were America's answer to Horatio Nelson. "I see no desert," they cried, clapping binoculars to blind eyes. And they built a glittering gambling heaven in a place designed by nature for snakes and cacti.

In *Casino* Martin Scorsese gives us Paradise, Nevada, half a century on. Robert De Niro, in a daze of dayglo jackets, is the Jewish-Italian casino boss supervising corruption in his 1970s palace. Joe Pesci, reprising his foul-mouthed human beetle from *Goodfellas*, is his partner in violence, using anything from fists to cattle-prods on difficult customers. And Sharon Stone storms across the screen, showing that Hollywood hath no fury like a female star allowed to act after

years of knicker-removal.

As De Niro's headstrong prostitute wife, driven by a disenchanted married life, Stone gives this three-hour film the kiss of novelty it sorely needs. Nicknamed *Goodfellas 2* by some, it shares the same screenwriter, Nicholas Pileggi, the same eclectic expressionism of style (from the tumbling of giant slow-motion dice to Bach's *St Matthew Passion* on the soundtrack) and the same male double act at the centre.

Like Barry Levinson's *Bugsy*, Scorsese's film wants to capture the infernal romance of Las Vegas before it became today's all-family theme park. So *Casino* is partly about that old standby, honour among villains. The bohemian Pesci is forgiven everything but betrayal, and "Can I trust you?" becomes De Niro's catchphrase to the flighty, spendthrift Stone. Partly too, the film is about

serenity under pressure. We know that De Niro will be blown up by a car bomb: it happens in flash-forward at the beginning. So the main story becomes a dance of fate whose rhythm counterpoints absurdist stoicism (De Niro) with a self-destruct, almost equally absurdist, spontaneity (Stone). *Casino* is *Goodfellas 2*. Stone replaces Ray Liotta as the gangland consort whose fallible humanity unravels a world of smooth-running evil. Stone scampers terrifically through her role. She weeps, roars, hisses, flounces; she clutches her jewels and fur coats as if they were her life. But no one in this film ultimately has a life: not because its message is about dehumanisation, but because a Scorsese busy erecting his same-old-Mafia architecture has failed to notice that the true, fresh and real have fallen into the foundationwork.

Nigel Andrews

Theatre/Alastair Macaulay

Old relationships seen in a new light

This week has brought to the West End two plays - Neil Simon's *Chapter Two* and David Hare's *Skylight* - about the love problems experienced by a mature man and woman. In both *Chapter Two* and *Skylight*, the man is a widower; and both plays are amusing and tender.

Terrifically cute and terrifically sentimental, *Chapter Two* is as harmless an entertainment as the West End currently has to offer. No rude language, no boring bits, no politics, no emotion you have not felt a million times before. Sharon Gless is perfectly charming, and Tom Conti does nothing worse than wear the wig and the jeans from Hell. You could take your entire family and be fairly sure that everyone would have forgotten it the morning afterwards.

Neil Simon is a shrewd manipulator of his audience. First, as *Chapter Two* demonstrates, he softens us up by a busy supply of jokes. Then he mixes jokes with a tender emotional situation in rapid alternation. Then,

having softened us and warmed us to a nice heat, he coats us with the rich treacle of adult emotionalism.

George Schneider's wife Barbara has died; he misses her terribly. Jennie Malone has just come through a divorce; she is desolate. Egged on by Leo and Faye, George and Jennie start to go out on a few dates with other people, reluctantly and unsuccessfully. Nothing could be cuter than the accident whereby they find themselves speaking to each other for the first time on the phone. Whirlwind romance, sudden marriage, post-marital bloop, temporary separation, happy ending.

The best thing here, as always with Simon, are the jokes. Jennie explains that she is an actress. George, a novelist, is unimpressed, but says "Actresses can be very... er... er..." Jennie cuts him

short: "Well, I'm sure that's an overstatement, but thank you all the same." The worst thing, especially in Act Two, is the winsome Partisan shots all four characters like to make. George says to Jennie, "You know, we may have one of the most beautiful marriages that was ever in trouble," as he chooses to walk out on her.

Conti is a skilful player, in his understated way. He knows, for example, how to draw all the attention to himself while he is listening to someone else. I wish I found him appealing; or convincing. Sharon Gless is very appealing indeed. She alone brings *Chapter Two* some of the moral weight that once distinguished the best tradition of American romantic comedy. Ian Redford, bluff and amiable, sounds too un-American to be Leo, but Debora

Weston is simply splendid as the robust Faye. If this comedy were on TV she would soon be given a spin-off series of her own.

Skylight, unlike *Chapter Two*, rattles around in your head afterwards. It is far more serious for several reasons, but mainly because it is emotionally much more realistic - which is why it is also much more funny. And the ending has just the kind of surprising neatness and sentimentality that Neil Simon would adore.

It has faults. The central character of Kyra is less individualised than the father and son who enter her flat during the play. In half her big scenes with Tom (the father, and her ex-lover), as she explains why she prefers living alone in discomfort and teaching to being his mistress and living in comfort, she starts to

turn into a modern liberal Everywoman before our very ears. It is easier to believe in why the Tom-Kyra romance will no longer work than in why it once did. John Gunters' designs distract us with odd questions about the spaces offstage. But you can admit all that, and still enjoy *Skylight*.

"There is no peace in you," Kyra says to Tom. The remark sheds light on all that has gone before. Tom - superlatively played by Michael Gambon - is ceaselessly energetic. He is a materialist, a self-made man who has set up a chain of successful restaurants, a man who believes in self-fulfilment. Kyra, though she is his secret mistress, believes in helping others to fulfil themselves. The dialectic between the two - sometimes close to that in a Shaw play - carries on even after he has gone.

Sure, this is Thatcherism meeting socialism; but the best passages are when we can concentrate on these two specific people. Paradoxically, it is Tom whom Hare, for all his social conscience, makes more credible.

It is highly interesting to compare the way the two characters are played, in Richard Eyre's excellent staging. Ian Williams's performance, perfectly played, makes us feel that there are thousands of women just like Kyra. But Gambon makes us feel that there is no one in the world with all the details of Tom's nervous system and physical energy and invigorating wit. Not since *The View from the Bridge* in 1987 have we seen Gambon act with this power. Sometimes both Gambon and Williams turn up the theatricality a little too evidently. But you hang on what Kyra and Tom have to say. It matters to you; and you are put through the mill.

Chapter Two is at the Gielgud Theatre, *Skylight* at Wyndhams.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Schoenberg Ensemble: with conductor Reinbert de Leeuw, perform works by Satie, Milhaud, Hindemith and Antheil; 4pm; Feb 25

BERLIN

CONCERT
Konzerthaus
Tel: 49-30-203092100/01
● Heinz Schunk and Amalie Mailing: the violinist and pianist perform works by Schubert, Beethoven and Franck; 7.30pm; Feb 23
● Philharmonie & Kammermusiksal: Tel: 49-30-254880
● Sinfonie Orchester Berlin: with conductor Jon Bara Johansen and pianist Susumu Aoyagi perform works by Weber, Brahms and R. Schumann; 8pm; Feb 24
● Madama Butterfly: by Puccini.

Conducted by Johan M. Amell and performed by the Deutsche Oper Berlin. Soloists include Beate Blandzija, Marcia Bellamy and Lenus Carlson; 7.30pm; Feb 28
● Komische Oper Tel: 49-30-202600
● The Legend of Tser Saltan: by Rimsky-Korsakov. Conducted by Jurjewski and performed by the Komische Oper Berlin; 6pm; Feb 24
● Staatsoper unter den Linden Tel: 49-30-202691
● Chopin & Cezaire: by Graun. Conducted by Alessandro DeMarchi and performed by Concerto Köln and the Tölzer Sängerknaben. Soloists include Rayam, Williams, Dawson, Vermillion, Francis, Popken and Häger; 8.30pm; Feb 25, 28 (7pm)

COLOGNE

CONCERT
Kölner Philharmonie
Tel: 49-221-2040820
● Musik des 20. Jahrhunderts: die 50er Jahre: clavierist Edvard Brunner and pianist Siegfried Mauser perform works from the 1950s by Louie, Scelsi, Martinu, Penderecki and Feldman; 11am; Feb 25
● Opera
Opernhaus Tel: 49-221-2218240
● Eugene Onegin: by Tchaikovsky. Conducted by David Levi and performed by the Oper Köln. Soloists include Andrea Andonian, Susan Anthony, Dalia Schaechter, Luisa Bosabalian and Andrzej Dobber; 7.30pm; Feb 24

HAMBURG

DANCE
Hamburgische Staatsoper

Tel: 49-40-351721
● Hamburg Ballett: perform a choreography by John Neumeier to Mahler's Symphony No.9; 8pm; Feb 24, 25, 28

LONDON

CONCERT
Wigmore Hall Tel: 44-171-9352141
● Andrew Wadsworth: the pianist performs Beethoven's Sonata in C, Op.2, No.3 and Sonata in A flat, Op.110; 7.30pm; Feb 23
EXHIBITION
National Portrait Gallery
Tel: 44-171-3080055
● The Room in View: this exhibition explores the importance of the background and its contribution to the image of the sitter. The paintings, drawings and photographs on show span three centuries and are organised in four sections: artists at work, scientists at work, other people at work, and people at rest; from Feb 23 to Jun 2
● Opera
London Coliseum
Tel: 44-171-8380111
● Tristan und Isolde: by Wagner. Conducted by Mark Elder and performed by the English National Opera. Soloists include George Gray, Elizabeth Connell, Susan Parry and Gwynne Howell; 5pm; Feb 24, 28

LYON

OPERA
Opéra de Lyon Tel: 33-72 00 45 45
● Die Zauberflöte: by Mozart. Conducted by Kent Nagano and performed by the Opéra de Lyon. Soloists include Christiane Oelze, Verónica Cangemi, Natalie Dessay

and Thomas Mohr; 7.30pm; Feb 23

NEW YORK

CONCERT
Avery Fisher Hall
Tel: 1-212-875-5030
● André Watts: the pianist performs works by J.S. Bach, Schubert, Chopin, Poulenc and Liszt; 7.30pm; Feb 25
● The Metropolitan Museum of Art Tel: 1-212-879-5500
● Juilliard String Quartet: perform Beethoven's String Quartet in F major, Op.18 No.1, String Quartet in A minor, Op.132, and String Quartet in C major, Op.59 No.3; 8pm; Feb 23
EXHIBITION
Brooklyn Museum
Tel: 1-718-638-5000
● Alone in a Crowd: Prints by African-American Artists of the 1930s-40s from the Collection of Reba and Dave Williams: this travelling exhibition explores the contribution of African-American artists to the art of printmaking and offers a view of African-American life during the 1930s and 1940s; from Feb 23 to Apr 21
● Opera
Metropolitan Opera House
Tel: 1-212-362-6000
● Aida: by Verdi. Conducted by Christian Badea and performed by the Metropolitan Opera. Soloists include Nina Rautio, Stefania Toczyska, Michael Sylvester and Juan Pons; 8pm; Feb 24

OSLO

OPERA
Norske Opera Tel: 47-22-429475
● Mysteries: by Kvandal.

Conducted by Kjell Ingebrigtsen and performed by the Norwegian National Opera; 6pm; Feb 24

PARIS

CONCERT
Salle Pleyel Tel: 33-1 45 61 53 00
● Carmine Burana: by Orff. Performed by the Orchestra et Chorale Paul Kuentz with conductor Paul Kuentz. Soloists include soprano Elizabeth Vidal and baritone André Cognet; 8.30pm; Feb 24, 25 (5.30pm)
Théâtre du Châtelet
Tel: 33-1 42 33 00 00
● David Lively: the pianist performs works by J.S. Bach and Chopin; 0.45pm; Feb 23
EXHIBITION
Musée des Arts Décoratifs
Tel: 33-1 44 55 57 50
● Un diamant dans la ville: exhibition featuring jewellery designed by Jean Schlumberger (1907-1987); to Feb 25
● Opera
Théâtre des Champs-Élysées
Tel: 33-1 49 52 50 50
● Prince Igor: by Borodin. Conducted by Alexander Titov and performed by the orchestra, choir and ballet of the Kirov Opera. Soloists include Sergei Alexakhine, Irina Bogatcheva, Olga Borodina and Gennadi Bezzoubov; 7.30pm; Feb 23

STOCKHOLM

OPERA
Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-7914300
● Tosca: by Puccini. Conducted by Leif Segerstam and performed by the Royal Opera Stockholm. Soloists

include Siv Wennberg, Kurt West and Curt Appelgren; 6pm; Feb 24

STUTTGART

OPERA
Staatstheater Stuttgart
Tel: 49-711-20320
● Die Dreigroschenoper: by Weill. Conducted by Leifert. Soloists include Buss, Fiedels, Hentschel, Jett and Meguid; 7.30pm; Feb 23, 28
● Sydney
Opera
Drama Theatre, Opera Theatre, Playhouse Tel: 61-2-250-7127
● The Australian Opera: with conductor Vladimir Kaminski perform Mascagni's Cavalleria Rusticana and Leoncavallo's Pagliacci; 7.30pm; Feb 24, 26

VALENCIA

CONCERT
Palau de la Música i Congressos Tel: 34-8-3375020
● Orquesta de Valencia: with conductor Alvaro Cassuto and pianist Maria Monreal perform works by Santos and Prokofiev; 8.15pm; Feb 23

ZURICH

DANCE
Opernhaus Zürich
Tel: 41-1-268 6866
● Des Zürcher Ballett: perform Beriozoff's Der Feuervogel to music by Stravinsky, Van Manen's Polish Pieces to music by Gorecki, and Blenert's Bolero to music by Ravel; 7.30pm; Feb 23

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Financial Times Business Tonight

COMMENT & ANALYSIS



Peter Martin

The death of geography

The combination of telecommunications, computing power and discriminating consumers is producing a profound change in the company-customer relationship

The winter sun glints on the dome of the world's only non-denominational cathedral. Across the way, Japanese cars glide past unidentifiable glass buildings. Inside the bland but pleasant offices, endlessly ringing telephones are answered in a babel of languages. It is a shrine to that misty business concept, the Death of Geography.

Few places embody the concept more clearly than the offices of the Merchants Group, a management consultancy based in Milton Keynes, just north of London. Merchants specialises in "customer management", which usually means setting up computer-assisted call centres, where specially trained telephone staff handle customers' queries, requests or orders.

There are hundreds of big call centres in Britain alone. And as large companies increasingly integrate their European operations, there is a steady growth in the number of pan-European multilingual call centres. Usually companies set up their own internal operations; sometimes they outsource the task to suppliers such as Merchants.

The next time the phone rings in Milton Keynes, it is a Danish customer of an American computer-printer maker, dialling a local number in Denmark. He is answered by a native Danish speaker, who calls up a Danish-language database of possible responses, and likely diagnoses. If the answer is not in the local computer, the operator can turn to the parent company's database in Oregon. And if the problem requires more expertise, it can be passed to a specialist technician.

This is the glamorous end of the business. There is also a more routine aspect; and a more revolutionary one. At the routine end is the process of treating the telephone as the primary means of contact with a customer, a task being tackled with varying degrees of enthusiasm by a wide range

of businesses, especially Britain's privatised utilities. Doing this means setting up proper systems to handle telephone calls. It means disentangling the task of handling customer queries from a dozen different responsibilities with which it has traditionally been intertwined.

It means gathering enough data on customers - who they are and what they want - to give the operators a chance to respond competently. It means acquiring high-tech equipment: automated call directors to send the call to the right operator, and computers which pull up customer details on the screen as soon as a caller's phone number is recognised. And it means writing computerised scripts, selecting staff mature enough to cope with difficult customers, motivating them, and assuring the quality and consistency of the service they offer.

At the revolutionary end, the call centre offers the potential of creating entirely new business models, cutting out large elements of the cost of traditional product delivery systems. Direct Line insurance in the UK, Comdirect and Bank 24's direct banking in Germany, AMP's new PriorityOne home-loan business in Australia, and a host of other new businesses round the world illustrate the potential.

Financial services are a particularly attractive sector for this approach, but the growth of third-party logistics services - to handle warehousing and shipping - makes it feasible in more traditional manufacturing businesses as well.

Most businesses setting out to overhaul their customer management will fall somewhere in between the routine and the revolutionary. Although the tasks involved in setting up a call centre should not be underestimated, they are in some ways just the tip of the iceberg.

Once customers are encouraged to deal with their suppliers

by phone, their expectations undergo a marked shift. Telephone contact implies immediacy and responsiveness. A traditional one-week or two-week cycle in dealing with orders, complaints or requests is no longer good enough.

"Once you can get a pizza in a guaranteed 30 minutes, a phone and a credit card become useful," says Mr Paul Scott, head of Merchants' consulting services. "But there is no point in offering people a next-day pizza delivery service."

Traditionally, companies have seen a telephone contact as an inferior experience to a face-to-face contact with a local rep. But if the telephone contact is friendly and well-informed, and achieves speedier, more effective results than a visit from a rep, it may actually be something that the customers prefer. To achieve this, however, requires more than simply recruiting some friendly telephone operators: it may also mean a complete overhaul of all the company's business processes, to deliver the service that a telephone contact implicitly promises.

There is another way in which shifting to a call centre approach may change the fun-

damental business. It requires companies to face up to the extent to which they have, and can expect to have, a relationship with their customers. Companies often over-estimate both the intensity and the warmth of their customer relationships. Yet they have no hesitation in planning elaborate expansion centred on exploiting an existing customer base - without establishing whether their customer relationships can really bear the weight of the extra products and services they hope to sell.

Utilities which hope to move from providing, say, water to selling also gas and electricity rely on the strength of the customer relationship to give them an edge in newly competitive markets. To do this, they need to be sure that customers regard the relationship as a benefit, not a burden to be escaped as soon as deregulation permits. And that, in turn, requires overhauling the whole of service delivery - not merely the tone of voice on the telephone.

What are the wider implications of this quiet trend? The most seductive is the concept of the Death of Geography: customers' physical location becomes irrelevant to their

ability to receive seamless service from their chosen suppliers. Paradoxically, that means a much greater degree of attention to what the customers' location or nationality is likely to mean about their expectations, legal entitlements, tastes and requirements. In a geography-bound distribution system, such national issues are largely implicit, imbibed by the country staff with their mothers' milk. Once service is to be supplied at a distance, these issues must be explicitly identified and addressed in the central database.

It also requires companies to achieve global integration of their processes and databases. Mobile consumers increasingly expect this, but it is seldom attained in practice.

Successful international companies have managed to build global brands for products and to some extent for services. They have rarely managed to impose the same degree of standardised quality on the customer experience, but may increasingly have to do so.

There is one other implication: many service jobs are likely to become exportable, just as those in manufacturing industry have been in recent decades. Already, countries like Ireland and cities such as Amsterdam have started aggressively bidding for business as pan-European call centre locations. You do not have to be a full-fledged believer in the Death of Geography to see the opportunities - and threats.

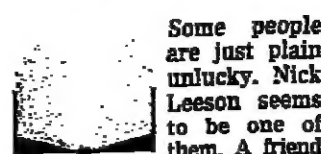
At a more mundane level, the lesson of Milton Keynes, and the hundreds of other call centres, is that the combination of telecommunications, computing power and ever more discriminating consumers - trends which are individually unremarkable - are producing a profound change in the relationship between companies and their customers. Call centres are merely one, particularly vivid, symptom of this wider change.



BOOK REVIEW · John Gapper

ROGUE TRADER by Nick Leeson with Edward Whitley
Little, Brown and Company. £16.99

Where the facts are traded fast and loose



Some people are just plain unlucky. Nick Leeson seems to be one of them. A friend does something obscene to a girl in a bar, and Leeson gets hit over the head with a chair. Another suggests they drop their trousers in another bar, and he ends up in a police cell. Then he is stuck on a trading floor by management yes-men to supervise a bunch of idiotic traders. The next thing you know, there is a bill for \$330m.

It is always somebody else's fault. So why does it have to be Nick Leeson who is left with the damage? Probably because he is working for a merchant bank run by a toff called Peter Baring who repeats the same phrase over and over again, like his needle is stuck: something about it being easy to make money in securities markets. Huh! Nick Leeson could tell him a thing or two.

This is Nick Leeson's account of how he pulled off one of the most spectacular financial frauds of modern times by whipping up a brew of truths, half-truths, evasions and deceptions. It fooled those around him, for which they are soundly castigated in the book. However, this account reads like a similarly unreliable brew, which the reader would be advised to take with a pinch of salt.

This is a shame, for there are parts of this book that are compellingly written, and touching. These may be the work of Edward Whitley, the ghost writer. It is hard to believe that the Leeson of page 79 who talks eloquently of a hermetic, sealed world "where I breathed no fresh air and handled no real money" is the same one who paints such one-dimensional portraits elsewhere of those around him.

It could be that Leeson is simply a lot more interested in himself than anyone else. The only two people for whom he has a consistently good word are his wife and Danny Argyro-

poulos, a trader who worked with him on the floor of the Simex futures exchange. Apart from them, everyone is either too stupid to notice what is going on, or spends their time letting Leeson down.

A notable example is Tony Ralston, the settlements clerk sent out from London in the last days of the deception. Although Leeson does not mention it, Ralston had previously worked with him at Morgan Stanley, and came to Barings partly because Leeson encouraged him. The chance he gets for this is to be portrayed as an over-eager, overweight buffoon.

Of course, Leeson is right in his underlying argument that he should have been stopped. Although the tale has often been told, it still takes the breath away to read how he was sent up to \$10m a day from London simply because he asked for it. In that sense, Barings executives deserve to be portrayed as making the Keystone Cops look like a crack squad of Marines.

The actions of some of them verge towards something worse than incompetence. If this account is to be believed, Leeson does not assert that anybody was in league with him. But his description of how senior executives meekly accepted his bizarre cover story for the \$50m hole in the balance sheet he managed to create by the end of 1994 is simultaneously entertaining and appalling.

But everyone has to account for their own actions and Leeson's attempt to do so is woefully inadequate. The book does not answer convincingly either of the two questions to which he has the most authoritative answers: exactly what he was up to, and why. It provides partial answers, but the reader is left with the vague feeling that there is a lot Leeson is not telling.

As to what he was doing, his sequence of events is: he is told by London to open a hidden error account; other traders

make mistakes around him; he does some minor book-keeping frauds to conceal them; the idiots make more mistakes; he sells some options to get money to cover the hole; London sends him money as well; he finally bets the bank to hold up a sagging market.

There is something missing here. Amid all this chaos, Leeson is emerging as a star trader, and is given a \$450,000 bonus at the end of 1994. But how is he doing it? Presumably the secret of his success lies in his error account 88888, but Leeson does not enlighten us beyond a single description of using 88888 to hide losses caused by offering one customer an impossibly good price on some options.

As to why, the book is even more hazy. Leeson flirts with some self-analysis about having to support his family after his mother dies. He also talks of not being able to stand failure, and complains: "Why did I always have to be the one to appear strong?" But he cannot explain why he failed to stop himself before nemesis. "It had become an addiction," is the best he offers.

At times, the book plays fast and loose with the facts. In a. of his many references to Peter Baring's offhand comment about the ease of money-making in securities, Leeson talks of dreaming about the remark last February; although the phrase only emerged later in the Bank of England report. Perhaps that is artistic licence, but it rather undermines his lofty claim that "this story is a true one".

In the end, Leeson the author comes across like Leeson the trader. Fast, slapdash, with a certain charm, but full of empty claims and bragadoles. To read this book is to be thrust on to a literary trading floor on which facts are traded like futures and options. Leeson has many to trade, and does so with vigour and aggression, but the reader is still left wondering which others he is concealing.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Increased aid to eastern Europe must not mean that poorest nations are sold short

From Mrs Glenys Kinnock MEP

Sir, With reference to your report "Minister speaks out against cut in overseas aid" (February 15), let us not forget that Baroness Chalker, minister for overseas development, has overseen the emasculation of Britain's overseas aid budget - the biggest cut for 50 years. Since 1979 it has been halved and is well below the average in the European Union and looks on course for further cuts.

During the discussions concerning the European Development Fund for African

and Pacific areas, Baroness Chalker argued that the government wished to concentrate on bilateral assistance. Now we see that this too is to be slashed.

Over the next five years, total EU foreign assistance is set to be more than £27bn, nearly twice the amount originally proposed but rejected for the EDF. The money is there - it's a question of where it is being used.

The facts belie claims made by Baroness Chalker and others that they are resisting too much of EU aid going

through Brussels. Total EU aid has doubled over the last decade, but the EDF share of the total has shrunk sharply.

Some of the growth in the total is accounted for by the funds going to Asia and Latin America. But most of it is due to the rapid expansion of programmes for eastern Europe, the former Soviet Union and the southern Mediterranean, and it is set to rise threefold by the end of the decade over 1990 levels.

The importance of support for eastern and central Europe as they make a difficult economic transition cannot be

disputed. But this must not be at the expense of the poorest countries most reliant on aid support - most notably in Africa.

Aid should not be seen as a soft target by governments like our own which, it seems, are prepared to sell the poorest nations short in the interest of a 20p standard rate of income tax.

Glenys Kinnock, vice-president of the ACP/EU joint assembly, European Parliament, 87 rue Belliard, Brussels B-1047, Belgium

Government should distance itself from arms companies

From Mr David Sowers

Sir, Samuel Brittan is right to point out that the fallacy of mercantilism lay behind the government's efforts to promote arms-related exports, which led to the Scott report ("Bad excuses for arms sales", February 19).

He should have gone further: the underlying problem is the nature of the relationship between government and arms manufacturers. The British government has traditionally seen its role as helping and protecting the defence industry, to ensure that there was a local source of the arms

it might want to buy. This attitude was weakened in the 1980s when Mr Michael Heseltine was in charge of the Ministry of Defence and competitive tendering for defence contracts was promoted, but it has recently revived. The Ministry of Defence now has to pay more attention to the effect of its orders on the health of the industry - as was urged in the Technology Foresight report on the industry, which was revealingly titled *Progress Through Partnership*.

Officials and ministers in the Ministry of Defence and Department of Trade and Industry are all too liable to regard themselves as partners of the defence contractors; and, as their partners and friends, they may well be tempted to help them find ways around any obstacles to profitable export sales that the Foreign Office may erect.

A reversal of policies towards defence procurement is the only true protection against repetition of the events that led to the Scott enquiry: a change that puts more distance between the British government and its suppliers of arms, that emphasised

international competition for contracts to supply arms, and that eliminated the government's present assistance for exports of arms.

Such a change in policy is more likely to increase than to reduce national income. By increasing competition within a protected sector of the economy, it would promote efficient use of resources.

David Sowers, "Crosby", 10 Seaview Avenue, Angmering-on-Sea, Littlehampton, West Sussex BN16 1PP, UK

Concern is over partial preferential trade agreements

From Mr Stuart E. Eizenstat

Sir, I am very concerned by the coverage of the trade portion of my farewell speech to the EU committee of the American Chamber of Commerce ("EU under fire for trade pact proliferation", February 16).

In my remarks I expressed my concern with future partial, preferential trade agreements - that is, two-way agreements that exclude significant sectors such as agriculture. It is these partial agreements which could have a corrosive effect on the multilateral trade system.

My comments should not be construed as opposing customs unions or regional free trade agreements themselves,

thereby giving comfort to protectionist forces in Europe or elsewhere in the world. Indeed, the US is proud of the North American Free Trade Agreement, which, over time, eliminates tariffs and quotas in all sectors, including the most sensitive products. We are considering expansion of Nafta and other regional trade liberalising initiatives.

In my view, comprehensive regional trade agreements can and do contribute to multilateral trade liberalisation. In my speech, I specifically noted that in a 1995 communication to the Council of Ministers, the European Commission itself emphasised the new rigour the Uruguay Round brought to the

examination of regional trade agreements: namely that they not exclude any important sector, generally phase out all tariffs and quotas in 10 years, and clarified that review of such agreements would be subject to World Trade Organisation dispute settlement. There is now little doubt that to be WTO-consistent, future regional agreements by the EU or by the US must cover substantially all trade and exclude no major sectors.

If that standard cannot be met, WTO members can consider providing improved trade access on a one-way basis. WTO and General Agreement on Tariffs and Trade waivers have been

obtained; for example, for inward trade preference regimes of the EU and the US, such as the Lomé Agreement and the Caribbean Basin Initiative.

My clear message was simply to emphasise the importance of the EU adhering to WTO requirements, as the US would be expected to do, on the scope of future regional free trade agreements, not to question their potentially important value as a stimulant to multilateral trade liberalisation, which benefits the whole world.

Stuart E. Eizenstat, US Ambassador to the European Union, Brussels, Belgium

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COMMENT & ANALYSIS

FINANCIAL TIMES

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America unsettled

"People voted their hopes not their fears." Pat Buchanan's own interpretation of his victory in Tuesday's New Hampshire primary will not be widely shared outside his own camp. To an outsider, Mr Buchanan appears to be playing with great skill on the fears of all those Americans who see the traditional American dream slipping away from them. Exit polls suggest that in New Hampshire he scored highest among people who earn less than \$30,000 a year. Certainly his rhetoric seeks to identify him with groups who see themselves as victims, rather than beneficiaries, of economic and social change.

Republican disarray

The populist thrust of Mr Buchanan's campaign thus differs significantly from the libertarianism of the "Republican revolution" which brought the party a majority in both houses of Congress in 1994. His success reveals an astonishing degree of disarray in a party which seemed only a year ago to be carrying all before it. No doubt it delights the Clinton camp, much as the rise of Jean-Marie Le Pen in the 1995 elections comforted the late President François Mitterrand by dividing his opponents. Conventional wisdom has it that Mr Buchanan is "unelectable". Therefore the stronger he becomes within the Republican party, the safer a Democratic presidential re-election must look.

For that very reason, non-Buchanan Republicans have tended to assume, up to now, that Mr Buchanan cannot actually win their party's nomination. The assumption has been, and by and large still is, that his support represented a protest vote rather than a serious bid for power, and that in the end the bulk of Republican voters would swing behind a candidate with a real chance of beating Bill Clinton.

Dole weakening

The trouble is, it is less and less obvious who that candidate could be. Until last week, it was taken almost for granted that it would be Senator Bob Dole. But the argument for rallying round him weakened as opinion polls showed him falling behind the president, especially after his wooden and awkward response to the state of the union address last month.

That in turn explains the late rise of Governor Lamar Alexander, a younger and more engaging mainstream Republican whom the Clinton strategists are alleged to fear because he could plausibly challenge the president for the centre ground. But a creditable third place in Iowa and New Hampshire is not quite the same thing as a credible base for a unifying candidature.

Mr Buchanan scores well in opinion polls as someone who "stands up for what he believes". It was partly on that basis that many Republicans backed Goldwater in 1964, and many Democrats backed McGovern in 1972. In both cases, since victory against an incumbent president seemed out of reach, the party decided to abandon the demeaning compromises of centrism and to go down fighting behind a champion who at least clearly stood for something different.

Is 1996 really that sort of year? Six months ago Mr Clinton looked the most likely victor. It is not that hard to imagine that in another six months he might do so again. Meanwhile, Mr Dole and other mainstream Republicans must learn to stand up for what they believe. Mr Buchanan may accurately echo the fears of many middle and working-class Americans. His isolationist politics and protectionist economics do not offer any genuine reassurance.

A gun has been fired

It is a measure of the depth of the crisis in the European defence industry that even Mr Serge Dassault, who has so long fiercely guarded his company's independence, has bowed to pressure to merge Dassault Aviation with Aerospatiale. The announcement that Mr Alain Gomez is to leave Thomson, the defence electronics giant, as the company is prepared for privatisation is almost as surprising: he has been the company's driving force. But the developments make clear two things. First that Mr Chirac's administration feels under intense pressure to do something to rationalise the European defence business. And second, that it is not prepared to allow the industry's dominant personalities to get in the way of change.

While France has responded, it is not yet clear whether it has made the right move. There is a hint in these changes that France is marshalling its companies to give them greater weight in discussions about cross-border mergers, which hardly solves the main problem. Banging together smaller less-making companies into larger less-making businesses is not a sufficient response to the emerging US defence levithans. Scale is only the first requirement; substantial cost cutting is the harder and more significant choice which France has yet to make.

Only when the rationalisation begins and union opposition is faced down will potential international partners be clear that France has taken the problem seriously. Only then will it be possible for German and British companies to form fully integrated and competitive defence companies with their French counterparts.

Acutely aware

Still, France has at least now

Executives in each of the companies involved are acutely aware that the alliances which are struck first may then dictate the shape of subsequent moves. Setting an agenda and a timetable will confer huge advantages on those ready and able to move, as Lockheed Martin has proved in the US.

Trigger fingers

Yet while companies have itchy trigger fingers, government procurement policies across Europe have not yet shifted sufficiently to give the industry a clear target at which to aim. France still seems to regard the idea of competitive procurement as a quaint Anglo-Saxon obsession. Germany says that it wants more defence work allocated competitively, but has yet to make all the tough decisions necessary to back that up. Britain still ponders the philosophical niceties of a perfectly competitive defence market in a manifestly political arena. None of these countries has yet made the hard compromises on equipment programmes or on policy which would make a single European defence equipment market a reality.

There are concrete opportunities to change that in several current arms programmes. On the proposed Multi-Role Combat Vehicle, Britain should swallow its pride and accept the detailed French-German specification, while France should bow to the idea of a competition for who should make the "battifield" tank. On the Future Large Aircraft military transporter, all three countries could press ahead with a commercial product built by Airbus, but backed by firm government orders at fixed prices. The programme for a common new missile to arm the Eurofighter and the French Rafale should be run as a European collaborative development with companies competing for work.

Each of these programmes would provide a solid block of work for the new Franco-German arms agency, which it makes much sense for Britain to join. All that is lacking at the moment in European defence ministries is the political will to make both collaboration and competition work.

Leaky lifeboat of subsidies

Help from governments for ailing shipbuilders has failed to create a competitive industry in Europe, says Stefan Wagstyl

The collapse yesterday of Bremer Vulkan, Germany's largest shipbuilder, comes at a critical time for the European shipbuilding industry. Ever since Japan in the 1980s and by South Korea in the 1990s first challenged the dominance of Europe's shipbuilders, European companies have struggled to remain competitive and have turned to governments for financial support.

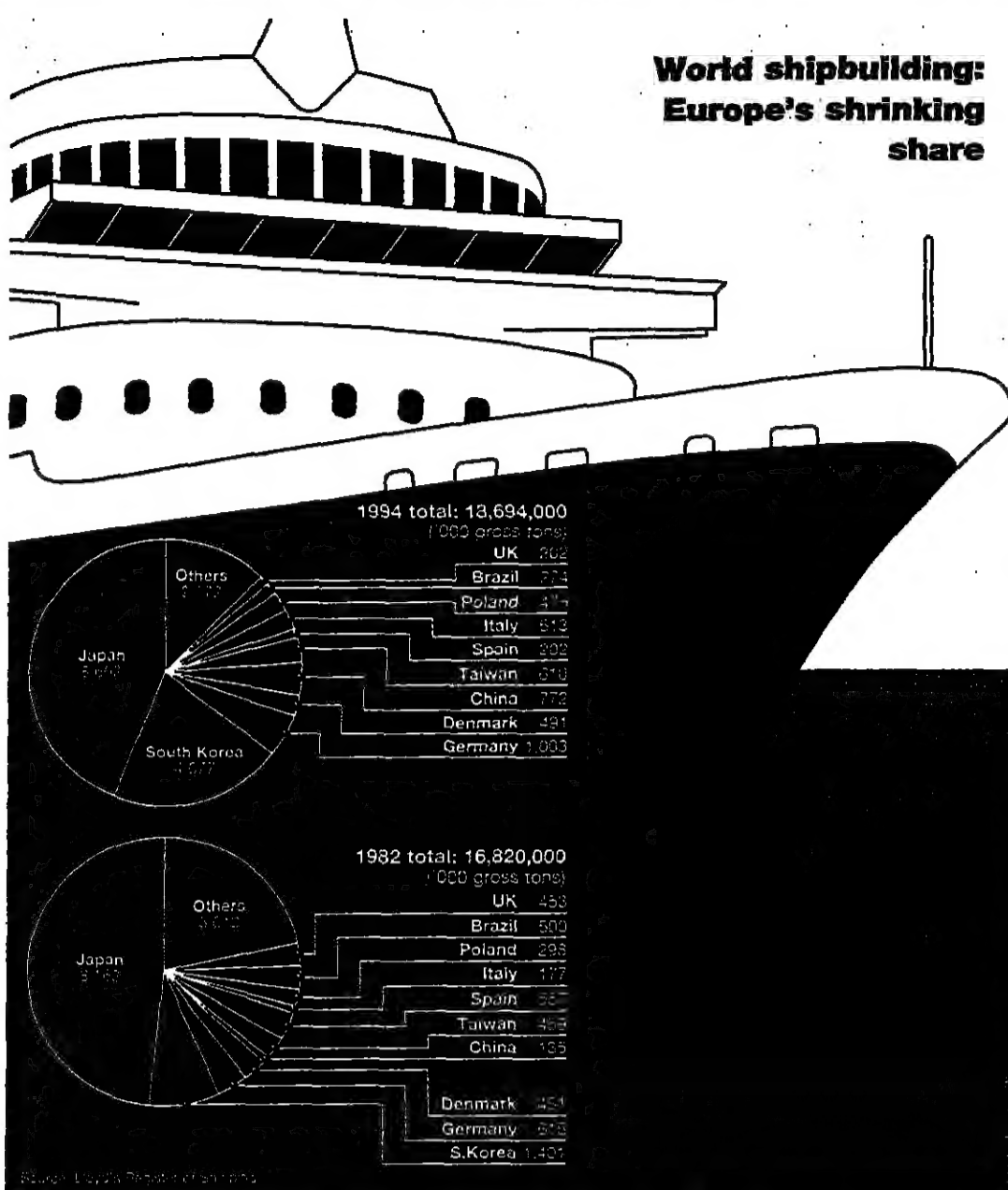
After a decade of recession, demand for new ships is now recovering as the vessels built in the 1970s are scrapped and replaced. But this is unlikely to bring European yards much relief. South Korea is increasing its capacity by at least 50 per cent and China is preparing to enter the international market.

European governments, moreover, are less willing to subsidise the construction of ships. Shipbuilding nations, including Japan, Korea and the US, as well as European Union members, are planning this year to implement a global pact on ending subsidies.

Bremer is not the only European yard to be feeling the pressure. Last year, Burmeister & Wain, Denmark's oldest yard, went into receivership after 182 years. Greece is struggling to find a buyer for the state-owned loss-making Hellenic Shipyards, the largest in the eastern Mediterranean. Madrid is facing difficulties restructuring Astilleros Espanoles, the state-owned yards which have run up accumulated losses of about \$3bn (\$1.94bn).

Despite the taxpayers' money poured into the industry, western Europe's share of the world's shipbuilding capacity has fallen from nearly 40 per cent to under 30 per cent in the past two decades. As Korean capacity has grown over this time from negligible levels to more than 2m tons a year, western Europe's has dropped from 8.5m tons to about 2m tons. To staunch losses, operators have reduced and closed yards, notably in the UK. Job cuts have been harsh: employment in European shipbuilding since 1976 has fallen from 480,000 to under 120,000.

But further decline is not inevitable. European yards have countered the east Asian challenge by pulling back from making the large tankers and dry-goods carriers at which the Japanese and Koreans excel. They have focused instead on high added-



value vessels such as gas and chemical carriers, ferries, and, above all, cruise ships. Although these account for only about 10 per cent of the market by weight, they make up one third by value.

There is also scope for raising productivity and profits in the manufacture of even run-of-the-mill tankers and container ships.

Despite the strength of the yen and the competition from nearby South Korea, Japanese companies have retained more than 40 per cent of the global market by attention to management efficiency. "The Japanese are brilliant at running their yards. It's not a matter of technology. It's the way they organise themselves," says Mr Nick Granger,

director of the UK Shipbuilders and Shiprepairers Association. However, the pursuit of productivity in Europe has been complicated by the subsidy regime. The European Commission, which runs a EU-wide agreement, is convinced that without government support, the industry would have been devastated. "It's ludicrous to suggest

we should do without subsidies when the rest of the world has them," says a senior official. Such views broadly reflect those of the industry in Europe, but there are those who question the value of continued subsidies. Mr Thorvald Christensen, managing director of the Shipbuilders' Association of Denmark, says that even though subsidies have been necessary they have also undermined Europe's ability to compete. "They are a feather pillow on which we can fall asleep."

Over the past 10 years the European Commission has tried to reduce subsidies, hoping to concentrate output in the most efficient yards. But it has often bowed to political pressure to grant exceptions from subsidy limits, notably in Spain, Portugal and Belgium, and more recently in east Germany. The official maximum subsidy has dropped from 20 per cent of a ship's contract value to 9 per cent, and is supposed to be phased out altogether this year under an agreement among the OECD countries.

Actual subsidies, however, exceed official limits. A UK Department of Trade and Industry study last year calculated the maximum available benefits for ship financing reached nearly 30 per cent of the contract price in Spain, 29 per cent in Denmark, 16 per cent in the UK and 14 per cent in Germany.

Even these figures covering ship finance subsidies exclude general aid for restructuring industry, such as this funds controversially given to Bremer for modernising its east German yards and the money used in Spain to bail out state-owned yards. Even the Commission does not know the true extent of subsidies since member countries have not filed reports on the matter since 1991.

The proliferation of aid may have supported shipbuilding through years of acute competitive pressure. But it has not created a healthy industry. In comparison with Korea, where there are just four big groups, and Japan, which has six, western Europe's shipbuilders are mostly fragmented into national operations. Despite the extensive restructuring which has already taken place, a reorganisation of Bremer Vulkan may only be one more painful step on a long road.

Shipbuilder that ran aground

and Brussels would call it a day."

Options are limited for the managers and politicians seeking a rescue. "The management could try and break it up and sell off some of its divisions. But the only one showing any profit is the electronics subsidiaries," a company official says. Any break-up of the group would be resisted by IG Metall, the engineering union, and possibly by the Bremen government since it would lead to job losses.

And the European Commission, whose anger over the fate of its aid money triggered yesterday's announcement, has so far refused to approve more subsidies.

Bremer Vulkan's problems were not fully appreciated until the removal last autumn of Mr Hennemann as chairman. During the 1980s, Mr Hennemann had been a state secretary for economics in the Social Democratic-controlled Bremen government; and until 1986, when Bremer Vulkan was privatised, the city had been the largest

shareholder in the company. A year later, Mr Hennemann took over as chairman. "The city authorities never questioned what Hennemann was doing with city-backed loans; they had the same political colours. And Bremer Vulkan was the city-state's biggest employer," says a company official.

Officials of the Treuhand, the former privatisation agency, had claimed privately that under Mr Hennemann, Bremer Vulkan had failed to meet its investment commitments to east Germany on time, and had failed to restructure the east German yards, especially the Volkswerk yard at Stralsund.

Before German reunification, Stralsund had made fishing vessels for the Russian market. "But Bremer Vulkan never retrained the staff to world market standards," says a Treuhand adviser.

The Treuhand was reluctant to criticise publicly Bremer Vulkan's activities in eastern Germany lest questions were raised about the

Treuhand's privatisation methods and the use of subsidies. Meanwhile, politicians in Bremen preferred to turn a blind eye to Mr Hennemann's management style out of political loyalty.

"He diversified. He bought units which could not be integrated," says Mr Heiner Haseler of Bremen University. "These included the east German yards. He did not have experts to deal with the growing competition from the South Koreans whose costs are a fifth lower than Germany's. And there was not enough scrutiny by the city authorities."

That changed last May when the Social Democrats lost their majority in Bremen and were forced to play junior partner in a Bremen government headed by the conservative Christian Democrats. "This was the turning point," a Bremer Vulkan official said this week.

The CDU inherited a budget deficit of DM18bn as well as high unemployment. When Mr Henne-

mann last September asked the banks for a DM200m credit line to help finance the construction of a cruise liner, the banks agreed, provided they were backed by government guarantees. "By then the CDU was becoming impatient. They wanted to know how much Bremen was backing Mr Hennemann and why the company was asking for credits when it had been told that a restructuring programme started in 1993 was on track," the Bremer Vulkan official says.

The new state government's concern coincided with pessimistic forecasts from management. These included losses of DM200m for Dörries Scharmann, its machine-tool subsidiary, which precipitated the decision by the supervisory board to remove Mr Hennemann.

By the time Mr Udo Wagner, former finance and controlling director of Asa Brown Boveri, was installed as chairman in December, it was apparently too late to avert the crisis that came to a head yesterday.

Judy Dempsey

Financial Times

Not so National

A shake-up is surely looming at state-owned National Bank of Greece, the country's largest banking group.

National has had a reputation for accommodating politicians, and fielding requests for special loans to prominent businessmen and shipowners who were close to the ruling socialists.

It is probably no coincidence that the bank boss is the highest percentage of doubtful loans of any Greek bank - some 80 per cent of its total portfolio, according to insiders.

Mikros was sacked last week by the new prime minister, Costas Karamanlis - provoking noisy protests from socialist MPs - and was replaced by Theodoros Karatzas, a straight-faced financial lawyer whose family firm is highly rated by overseas investors.

As finance undersecretary in the mid-1980s, Karatzas launched a series of capital market reforms in Greece.

Since then, the Athens stock market has flourished, mutual funds have taken off and dozens of bright Greeks have quit their jobs on Wall Street or in the City of London to work in financial services at home.

With Karatzas at the helm, National will be able to attract much-needed talent. A giant rights

issue is also planned for later this year, after which the state will be only a minority shareholder. Who knows, lending on political criteria might even disappear.

Customary

Flexible Renaissance types, these top French political advisers. Pierre-Mathieu Duhamel, deputy director of prime minister Alain Juppé's private office, wanted a change from his role as adviser on economic and financial matters.

So Juppé did his best to place him at CIC, a bank owned by GAN, the state-controlled insurance group. A public outcry ensued at the idea of bringing in an outsider, in turn prompting a change of plan.

Duhamel was yesterday named head of French Customs instead. Hey, banking, tax, economics. It's all pretty much the same game, *est-ce pas?*

his notice as a member of the Sydney Organising Committee for the Olympic Games (Socag). Better to resign than be expelled.

J'accuse

A modicum of "science" has now been applied to the Eastern seaboard game of guessing the author of roman à clef Primary Colors currently topping the New York Times best-seller list. New York magazine columnist Vassar English professor Donald Foster who has supposedly demonstrated with the aid of computer analysis that an obscure elegy must have been the work of Shakespeare. Foster set to work on the inside story of Bill Clinton's 1992 presidential campaign, and compared author Anonymous's use of language with that of the published writings of a host of the leading suspects.

After forays up very many blind alleys, Foster alights on a candidate whose "profile of his active vocabulary forms a matrix closely matching that of Anonymous". Similarities range from a predilection for the word "mode" to a love of huge compound words. Quite a telling point is peculiar usages, such as the word "riffle" to mean rifle or to rustle, "a usage for which the Oxford English Dictionary supplies no instance in the past thousand years". Once the computer has done its work, Foster looks at

wider context - anything from a fascination with the nuanced meaning of a hand shake to the fact that Newsweek comes in for some rather flattering mentions in the course of the novel.

Finally, Foster reckons he gets the joke. Black narrator Henry Burton kicks off the book: "I am small and not so dark". Hence Foster points the finger at white Newsweek columnist Joe Klein (small, giddy?)

Satellite news

There could shortly be a big demand for hard hats around Limerick in southern Ireland. Astronomy Ireland, a body which keeps its eye on happenings up above, says a Chinese satellite could land on the city sometime between now and March.

The errant satellite, the size of a small car, was launched in late 1993 but soon threw a wobbly. County Wicklow, just south of Dublin, is another area where people might find unexpected things dropping out of the sky. "The resulting damage from what would essentially be a one-tonne bullet travelling at a speed of 1,000mph would put the Chinese in a very uncomfortable political position," says Astronomy Ireland. But in the satellite tracking business the margin of error is fairly generous. Predictions are accurate "give or take 400,000 miles."

100 years ago

Tehuantepec Exploration Co The Chairman said at the first general meeting of the company, held in London: The property we are developing consists of 15,000 acres of the finest land selected on a spur of the Sierra Madre near the important town of Suchi. The property is in proximity to the newly opened Tehuantepec Railway, which connects the Atlantic with the Pacific coast. The future of the line is assured by the fact that the cotton spinners of Japan who desire to find a quick method of reaching the cotton districts of the United States, and the Japanese Government, have consented to subsidise a line of steamers from Yokohama to Salina Cruz, the terminus of the railway, with the object of carrying cotton from New Orleans and Galveston.

50 years ago

Far East war damage A difficulty is the distinction between destruction perpetrated by the Japanese in the course of military operations and that done by Imperial (Allied) troops, or the companies themselves (under orders) as part of a "scorched earth". The whole matter bristles with difficulties, but it vitally affects the interests of two basic industries of the British Empire, rubber and tin.

EU federalist agenda set to go before conference

Brussels advances plans to end the national veto

By Emma Tucker in Brussels

Brussels is advancing plans to seek an end to the national veto that each member state can wield on European Union decisions.

The European Commission yesterday debated a paper to be presented at the intergovernmental conference next month, which proposes ending the veto for fear that it will make some decisions all but impossible in an enlarged EU of up to 27 countries.

The document, drawn up by Mr Marcelino Oreja, the commissioner in charge of preparations for the IGC, reflects the position of several of the EU's more federalist-minded member states, led by Germany.

But in spite of its ambitious language, it is likely to meet stiff resistance from the UK, which is determined to maintain the national veto.

"In an enlarged union, maintaining unanimity would bring paralysis. The Commission therefore proposes the systematic discarding of unanimous decision-making," says the draft proposal.

The document suggests that in sensitive areas - such as fiscal matters and judicial co-operation - unanimity should be replaced by a new form of "super-qualified" majority voting, which would make it easier for the Commission to get proposals that currently require unanimity through the European Council of Ministers. But this would be harder than under the present qualified majority voting system, which requires 71 per cent of the votes of member states.

The national veto would only apply to the use of military power and reform of those parts of the EU's founding treaty that deal with constitutional issues.

The report says that sections of the treaty that deal with policy areas should be subject to revision by a super-qualified majority of member states, a demand that will be particularly strongly resisted by the UK.

It advocates wholesale reform of the EU's approach to justice and home affairs, currently a matter for consensus between national governments. It would

like issues such as combating fraud, terrorism, organised crime and drug trafficking to be subject to qualified majority voting, although it concedes that police and judicial co-operation in civil and penal matters are too sensitive for such treatment.

In another radical departure the Commission promotes the idea of allowing groups of member states to press ahead with policies that are unpalatable to others. While Brussels rejects *la carte* European regulations, it says those countries that want to pursue certain objectives should not be held back by others.

Thus countries could pursue arrangements similar to the Schengen agreement - under which seven EU countries have agreed to dismantle their internal border controls. Outsiders would retain the right to "opt-in" at later dates.

Above all, the Commission wants to prevent the further use of "opt-outs" from treaty provisions - a practice employed by the British to avoid the Maastricht treaty's social protocols.

Unilever links with green group to protect fish stocks

By Alison Meitland in London

Unilever, one of the world's biggest buyers of frozen fish, is joining forces with the World Wide Fund for Nature in the first attempt to harness consumer power to tackle the global fisheries crisis.

The partnership, to be announced today, aims to create a new standard for fish products from "sustainable" sources. The idea is that this would become the industry norm, forcing industrial fleets to change their indiscriminate fishing practices if they want to keep their markets.

An independent Marine Stewardship Council would operate the standard, which would be carried as a logo on retail products from accredited fishing grounds. "Consumer power is an extremely effective force for conservation," said Mr Michael Sutton, director of WWF's endangered seas campaign.

The partnership with Unilever is a coup for the conservation movement. The Anglo-Dutch consumer goods group has about 20 per cent of the European and US frozen fish markets, and global sales worth just under £500m. Its leading brands include Birds Eye in the UK, Iglo in continental Europe and Gorton's in the US.

Unilever has pledged all its fish products will be accredited by the Marine Stewardship Council by 2005. "Our standards are pretty tough but we want to make them tougher," Ms Caroline Whitfield, Unilever's international fish manager, said.

Some 70 per cent of the world's commercially important fish stocks are fully fished, over-exploited, depleted or slowly recovering, the United Nations Food and Agriculture Organisation says. There are more than 1m industrial fishing vessels with large trawl gear often catching unwanted and undersized fish.

The world's annual fishing catch is about 86m tonnes, but a further 27m tonnes are discarded. Quotas, treaties and national enforcement have failed to halt the decline in stocks, said Mr Sutton, adding: "This initiative is designed to complement regulation. The problem has not been a lack of scientific evidence [about stocks] but a lack of political will. We hope to make it easier for politicians and regulators to do their jobs by swinging the market in favour of sustainability."

Big fishing nations such as Japan, South Korea and Spain and small indigenous fishing groups will be consulted over the next two years to draw up broad principles and standards for individual fisheries.

Unilever and WWF have each pledged at least £100,000 to the consultation exercise. They are seeking further funding for a process expected to take two years and cost about \$350,000 a year.

THE LEX COLUMN

Defensive manoeuvres

France yesterday fired a starting gun which could lead to a wholesale restructuring of western Europe's defence industry. The process may be tortuous. But by promising to privatise Thomson and merge state-owned Aérospatiale with private-sector Dassault, the French government has taken the first steps.

The next stage is likely to involve cross-border rationalisation. Such a radical move has hitherto been prevented by concerns over national sovereignty. But western Europe's thinking about its defence industry is undergoing a sea-change. The mega-mergers in the US - notably this year's Lockheed Martin/Loral deal - have forced it to face the fact that its fragmented industry is becoming dangerously uncompetitive. These pressures are compounded by shrinking defence budgets. France has so far avoided big cuts. But, as it prepares for a massive retrenchment later this year, many of its companies are starting to look at the financial abyss.

That said, France's rethink is not complete. It is, at present, unwilling to break up Thomson or Aérospatiale. In Thomson's case, such a stance is particularly illogical. The group's wholly-owned consumer electronics business has virtually nothing in common with Thomson-CSF, its majority-owned defence electronics business. It would be better for Thomson to sell its Thomson-CSF stake and use the cash to repair its tattered balance sheet. Privatising Thomson as a single entity will make it harder to attract industrial partners - though not as difficult as it currently is.

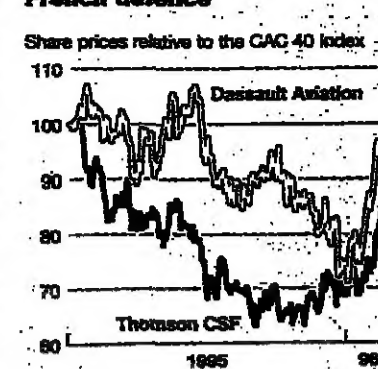
Meanwhile, a combined Aérospatiale/Dassault will hardly be a financial or industrial powerhouse. There is a risk that Dassault's small cash pile will be swallowed up in Aérospatiale's black hole; it will certainly not be enough on its own to recapitalise the state-owned aerospace group. Nor can Aérospatiale avoid further cost-cutting if it wants to turn a profit.

The industrial logic of a merger is also weak: there is precious little overlap between Dassault's military aircraft business and Aérospatiale's civilian operations. That said, a merged Aérospatiale/Dassault would probably be in a better position to negotiate a broader merger with British Aerospace or Germany's Daimler-Benz Aerospace (Dasa) - which make both military and civilian aircraft.

Western Europe's defence industry ideally should - and ultimately might - be restructured into three large

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French defence



Source: FT Data

choice. Under any settlement, they will be asked to forgive a proportion of their loans, probably 40 per cent or more. With most of these loans guaranteed by the government or secured on individual ships, leaving Bremer go bust may be more attractive. Work on existing projects would probably continue under a receiver. The banks might do a deal if Bremer promised a radical restructuring and focused on its recently modernised east German shipyards. But that idea would run into heavy opposition from the Bremer government, which wants to preserve local jobs.

Even after their 46 per cent tumble yesterday, the shares are probably worthless.

Nuclear privatisation

Talk of a trade sale of British Energy looks distinctly optimistic. At any rate Duke Power, the US company, said by the British government to be sniffing around, energetically denies it. But ministers are still right to explore the possibility. A trade sale would avoid all the awkwardness of selling nuclear power shares to the public. And if Mission Energy's acquisition of the National Grid's pumped storage business is anything to go by, a US bidder might be coaxed into paying a premium price. Fears that such a buyer could extract bumper profits and then walk away from his long-term liabilities look wide of the mark: British Energy has to pay annual contributions into a segregated decommissioning cost fund to avoid precisely this possibility.

But are these contributions enough? The House of Commons trade and industry committee report, published yesterday, argues not. It points out that some long-term costs, such as disposing of intermediate and high-level waste, will have to be borne after the last nuclear power station has closed - but are not expected to be covered by the segregated fund. As the committee rightly says, they should be. Although this could nearly double the company's annual contributions to the fund, its free cash flow could comfortably absorb it.

The committee's attitude is striking for another reason. It has conspicuously ignored arguments that British Energy needs to be relieved of some liabilities before it can be successfully sold. This scepticism is fully justified. Additional Lex comment on Lloyds Chemists, Page 16

That leaves the banks with a stark

US elections

Continued from Page 1

like beating the 88 per cent racked up by Mr Ronald Reagan in 1984, the last time an incumbent president ran essentially unchallenged in New Hampshire.

Expressions of concern over Mr Buchanan's maiden primary victory - he lost all those he contested against President George Bush in 1992 - came from across the Republican establishment. No prominent Republican said they saw him winning the party's nomination, let alone the presidency, but there were no significant new expressions of support for Mr Dole or Mr Alexander.

On Saturday, the race moves to Delaware, where only Mr Forbes has campaigned but where Mr Dole, typically, has the endorsement of most prominent local Republicans.

Volvo dented

Continued from Page 1

SKR4bn to SKR5bn, returning an operating margin of 9.9 per cent.

Lower demand at the end of the year prompted Volvo to cut truck production capacity in the US and Europe, but it expects world demand in 1996 to remain high. Group sales in 1995 rose from SKR156bn to SKR171.5bn, driving operating profits up from SKR9.4bn to SKR10.2bn.

The company announced details of its planned spin-off to shareholders of Swedish Match, the tobacco and lighter group wholly owned by Volvo. It said one Swedish Match share would be handed out for each Volvo share, to be listed in Stockholm and Nasdaq in New York in May.

Italy develops new taste for statistics

By Robert Graham in Rome

Red vermouth, dried figs, tripe, children's biscuits and men's hats have ceased to be an essential part of Italian household spending.

At least this is the judgment of Istat, Italy's state statistics institute. It has just prepared a new, larger basket of items on which to base the consumer price index, and these are some of the goods removed from the list.

It is the first change in the basket since 1992 and one of the biggest reassessments of what influences the household budget and its impact on inflation. The changes reflect both a more sophisticated basis of calculation and the fast-evolving habits of a more technology and health-conscious society.

The weight of health items in the basket that makes up the index has more than doubled to 5.5 per cent. Goods and services - notably telecommunications and financial services - also count for more, amounting to nearly 10 per cent of the basket.

The basket includes 34 types of telephone service, while the number of medicines and medical products has risen from 18 to 72. In contrast, the relative importance of leisure activities and costs in bars and restaurants has declined, as has that of new cars.

Istat has removed 23 items or groups of items from the basket. Children's biscuits have disappeared because of Italy's increasingly low birth rate and changing patterns of child nutrition. The removal of dried figs reflects both

dietary changes and the impact of improved conservation methods for fresh or frozen foods. Hats are no longer so fashionable for men, while red vermouth finds few takers.

Chewing gum is one of the 22 new additions, mirroring increased demand from nervous ex-smokers. Electric wiring has been included because of the do-it-yourself boom. The institute has also recognised the trend towards educational courses, especially language tuition. The overall weight of educational items in the index has grown from 0.4 per cent to 1.9 per cent.

But Istat has further sought to reflect differences between regions. Thus, the food basket, the biggest everywhere, varies from being as much as 27 per cent of the price index in parts of southern Italy to only 17 per cent in Emilia Romagna.

The index, unveiled yesterday with data based on January, showed inflation beginning to cool, running at an annualised 5.5 per cent. This was the lowest rate since May last year, but remains well above the European Union norm.

Further evidence will be necessary to confirm the positive trend. The Bank of Italy has indicated it will only feel comfortable about the downward trend by looking at the average inflation rate for the first quarter. The January figures have been helped by the government's decision to freeze some tariff increases ranging from telephones and autostrada tolls to train fares and electricity charges.

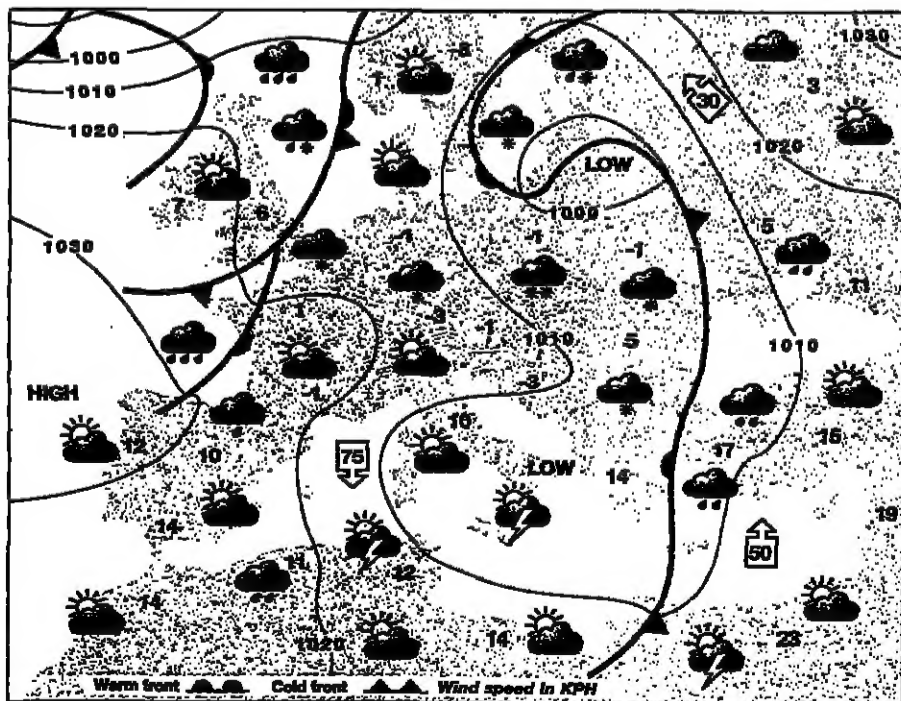
FT WEATHER GUIDE

Europe today

A surge of milder air from the Atlantic will begin to replace the cold air over the western part of the continent. Temperatures will gradually increase over the British Isles, the Benelux and western France. A frontal zone will cause cloud, snow and rain in western France and later in the south-west of the Benelux. The Rhone valley will still have a strong and cold Mistral. Rain will persist over northern Spain and Portugal but the rest of the Iberian peninsula will have abundant sun. A depression over north-eastern Poland will bring cloud, snow and sleet to Finland, the Baltic states, Poland, the Balkan states and the Alps. Italy, Greece and especially western Turkey will continue unsettled with rain and local thunder showers.

Five-day forecast

High pressure from the Atlantic will move over south-western Europe resulting in more settled conditions in central and eastern Europe and the Mediterranean. Frost over central Europe will slowly retreat to the north-east. Increasing south-westerly winds will draw milder air over western Europe from Saturday. A series of frontal systems will bring rain and drizzle to south-western Scandinavia, the North Sea area, the British Isles and north-west France.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	cloudy 24	Belgrade	cloudy 1	Caracas	fair 30	Faro	cloudy 14	Madrid	cloudy 33
Accra	fair 32	Berlin	snow -1	Casablanca	fair 13	Frankfurt	cloudy 1	Majuro	fair 3
Algiers	rain 8	Bombay	rain 19	Chicago	cloudy 7	Geneva	cloudy 0	Manila	show 12
Amsterdam	cloudy 2	Bogota	fair 22	Cologne	fair 0	Glasgow	cloudy 6	Maricao	fair 31
Athens	show 18	Buenos Aires	fair 24	Dallas	sun 31	Hamburg	cloudy 8	Medan	fair 25
Atlanta	fair 23	Brussels	snow -1	Dubai	sun 27	Helsinki	snow -7	Medellin	show 31
B. Aires	fair 28	Budapest	snow -1	Dublin	show 24	Hong Kong	rain 9	Miami	sun 28
Bham	fair 8	Chengdu	cloudy -2	Edinburgh	fair 7	Honolulu	cloudy 25	Minsk	cloudy 7
Bangkok	fair 35	Cairo	sun 23	Geneva	fair 0	Jakarta	show 30	Montreal	rain 4
Barcelona	fair 9	Cape Town	show 21	London	rain 6	Jersey	rain 7	Moscow	cloudy 4
				Luxembourg	cloudy -1	Karachi	sun 21	Munich	show -3
				Madrid	cloudy 16	Kuala Lumpur	sun 27	Naples	fair 30
						L. Angeles	cloudy 15	Nassau	fair 27
						Las Palmas	cloudy 21	New York	show 11
						Umea	cloudy 26	Nice	sun 10
						Ulsan	sun 12	Nicosia	fair 9
						London	rain 6	Oslo	cloudy -6
						Warsaw	fair -1	Paris	show 3
						Winnipeg	rain 4	Perth	sun 31
						Zurich	snow -2		

The airline for people who fly to work.

Lufthansa

The Ministry of Privatisation of the Republic of Poland

has disposed of strategic shareholdings in the following companies

Przedsiębiorstwo Wytwarzni Tytoniowych w Augustowie S.A.

to **BATIG GmbH (BAT Group)**

Zakłady Przemysłu Tytoniowego w Krakowie S.A.

to **Philip Morris Holland B.V.**

for **US\$509 Million** aggregate consideration and **US\$300 Million** minimum investment commitment

Morgan Grenfell & Co. Limited

acted as financial adviser to the Ministry of Privatisation on these transactions

Morgan Grenfell & Co. Limited

23 Great Winchester Street, London EC2P 2AX
Tel: 0171 588 4545 Fax: 0171 826 7900

Deutsche Morgan Grenfell

Zakłady Przemysłu Tytoniowego w Radomiu S.A.

to **SEITA S.A.**

Wytwórnia Wytwarzni Tytoniowych w Poznaniu S.A.

to **Reemtsma Cigarettenfabriken GmbH**

Morgan Grenfell & Co. Limited

acted as financial adviser to the Ministry of Privatisation on these transactions

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